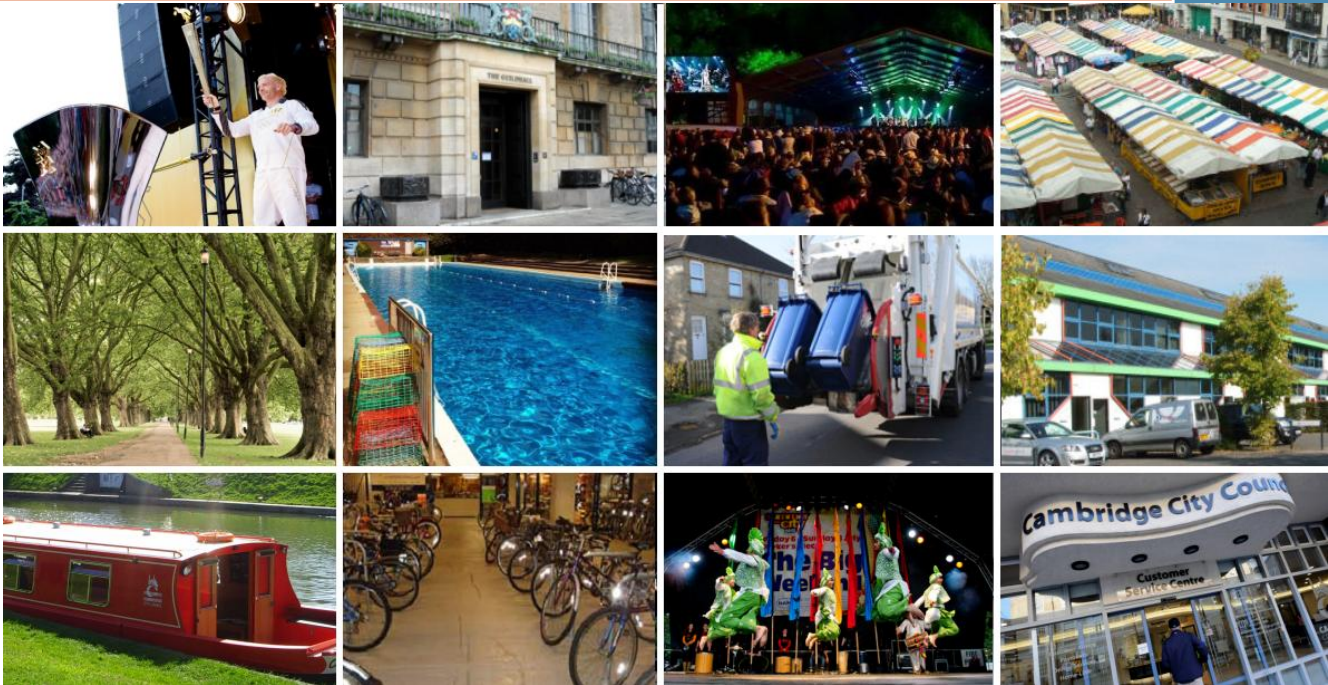


Budget Book



2013/14

Front Cover Photographs

Arts & Events

Olympic Torch Relay

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Open Spaces

Jesus Green

Community Development

ChYpPS Play Boat

Democratic Services

The Guildhall

Sport & Recreation

Jesus Green Pool

Cycle Parking

Grand Arcade

Arts & Events

Cambridge Folk Festival

Environmental Services

Waste Collection

Arts & Events

The Big Weekend

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City Centre Management

Cambridge Market

Commercial Property

Orwell House

Customer Services

Customer Service Centre

Mandela House

Cambridge City Council

Budget Book

2013/14

Contents

Section No.	Topic	Page No.
1	Introduction	1
2	General Fund Revenue Budgets	
	General Fund Summary	9
	Community Services	11
	Environment	21
	Strategy & Resources	29
3	Housing Revenue Account Revenue Budgets	
	Housing Revenue Account	39
4	Capital and Revenue Projects Plan	
	Summary	43
	General Fund	44
	Housing Revenue Account	51

Section 1

Introduction

The 2013/14 Budget for Cambridge City Council, presented in the following pages, is the final outcome of the process of planning and prioritisation of Council spending based on an approach developed over a number of years. The Budget was approved by the City Council at its meeting in February 2013 and this included setting the level of Council Tax for 2013/14.

The aim of this publication is to present clearly for users what the Council plans to spend on each of its services, its anticipated income from services and how the balance of costs will be funded from government grant, business rates, council tax and reserves.

Financial Commentary

The Council's budget strategy and detailed budget development was based on projections of spending needs, projected funding and the Council Tax position for the authority through to 2016/17, taking account of longer-term projections over a 25 year period. Based on the key principles of prudence and sustainability, the strategy aimed to reduce spending levels to within projections of available funding and maintain an adequate level of reserves, whilst still allowing continued progress to be made towards the Council's long term vision for the City.

Each year, as part of the development of the budget, analysis is undertaken of the key financial assumptions on which the budget will be based. An overview of this work is included in the Budget Setting Report (BSR).

The key areas covered included :

- Economic factors, such as inflation
- Treasury Management, including interest rates
- Demographic pressures on spending
- Other spending pressures & opportunities (revenue and capital)
- External funding sources (including Start-up Funding Assessment)
- Earmarked Funds

- Asset Management
- Reserves

From 1 April 2013, the Government is changing the way in which local government is funded through the introduction of a business rates retention scheme. The new system replaces the previous Formula Grant system with an initial Start-Up Funding Assessment for each authority. The new arrangements are designed to enable local authorities and fire and rescue authorities, collectively, to benefit directly from supporting local business growth as they will be able to keep half of any increases in business rates revenue to invest in local services.

However, for the City Council, the retained element of any Business Rate growth will be subject to a 50% levy by Central Government. This levy will be used to provide a partial safety net for any authorities which experience a fall in their Business Rates income, for example through closure of a major business in their area. It should be noted that the safety net arrangement will only apply after an authority's Business Rates income falls by more than 7.5%. Such a level of potential reduction in business rates income would represent a significant risk to the Council in any particular year (i.e. a maximum risk of around £280,000 in 2013/14).

A further significant change, effective from 2013/14, is replacement of the previous national scheme for Council Tax benefit by local Council Tax Support schemes developed by individual local authorities. Alongside this change comes a 10% reduction in national grant funding for Council Tax support.

Overall, Central government support (including New Homes Bonus) has increased by £665,050 between that originally budgeted for 2012/13 and 2013/14 but £625,320 of this is grant to compensate the Council for the reduction in Council Tax Income resulting from the introduction of local Council Tax support.

The February 2013 Budget Setting Report highlighted that a total level of savings of £5.95 million will be required across the period from 2014/15 to 2018/19 as a result of continued reductions in central government funding and other cost pressures.

General Fund Approved Budget

The 2013/14 budget for the General Fund was approved at the Council meeting on 21 February 2013. The key decisions were:

- Net spending was set at £18,498,800.
- Council Tax, for City Council services, was set at £169.90 for Band D properties, an increase of 2% over the 2011/12 and 2012/13 level.

The following table shows how the total Band D Council Tax figure is built up.

Council Tax	2012/13		2013/14	
	Total £	(Band D) £	Total £	(Band D) £
Cambridge City Council				
Net Expenditure	17,133,420	417.77	17,204,270	457.18
Contribution to Earmarked Reserves	1,079,750	26.33	1,294,530	34.40
Contribution from Unallocated Reserves	(601,490)	(14.67)	(713,280)	(18.95)
General Fund Spending Sub-total	17,611,680	429.43	17,785,520	472.63
Government Grants	(10,867,420)	(264.98)	(11,532,200)	(306.45)
Collection Fund (Surplus)/Deficit	87,110	2.12	140,240	3.72
City - Council Tax Requirement	6,831,370	166.57	6,393,560	169.90
Other Authorities				
Cambridgeshire County Council		1,078.65		1,100.07
Cambridgeshire Fire Authority		59.31		64.26
Cambridgeshire Police and Crime Commissioner		174.51		177.93
		1,479.04		1,512.16
Annual increase over 2012/13 (City Council Element)				£3.33
Percentage Increase over 2012/13 (City Council Element)				2.00%
Increase over 2012/13 (Total)				£33.12
Percentage Increase over 2012/13 (Total)				2.24%

The introduction of local council tax support for 2013/14 has reduced the number of Band D equivalent properties used in the calculation of council tax.

The following table shows how the Council Tax for each of the property valuation bands is calculated.

Property Band	Range of Property Values		Tax Proportion	Cambridge City Council	County Council	Police & Crime Comm	Fire & Rescue Authority	Total
A	Up to	£40,000	6/9	113.27	733.38	118.62	42.84	1,008.11
B	£40,000 -	£52,000	7/9	132.14	855.61	138.39	49.98	1,176.12
C	£52,001 -	£68,000	8/9	151.02	977.84	158.16	57.12	1,344.14
D	£68,001 -	£88,000	9/9	169.90	1,100.07	177.93	64.26	1,512.16
E	£88,001 -	£120,000	11/9	207.66	1,344.53	217.47	78.54	1,848.20
F	£120,001 -	£160,000	13/9	245.41	1,588.99	257.01	92.82	2,184.23
G	£160,001 -	£320,000	15/9	283.17	1,833.45	296.55	107.10	2,520.27
H	More than	£320,000	18/9	339.80	2,200.14	355.86	128.52	3,024.32

General Fund Reserves

The Council has financial reserves which may be used to support the revenue budget and to finance capital spending. The table set out below shows a forecast of the Council's available reserves to 31st March 2014 as estimated as part of the 2013/14 budget process.

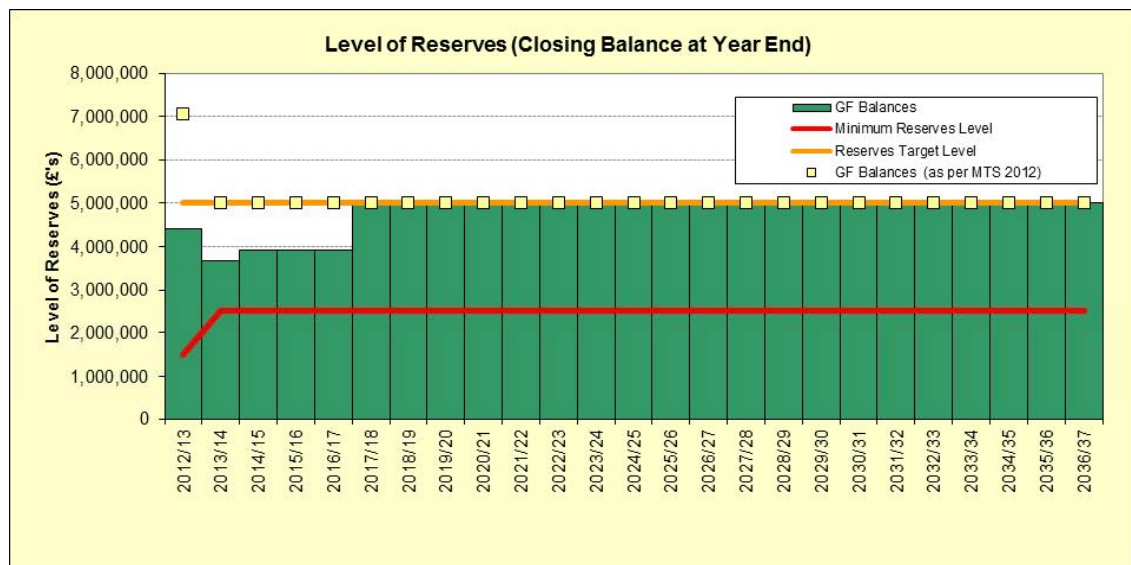
	2012/13 £	2013/14 £
Estimated Balance as at 1 April	9,458	4,438
Net contribution to / (use of) reserves	(5,020)	(713)
Estimated Balance as at 31 March	4,438	3,725

The introduction of the new local Council Tax Support Scheme and the new government funding mechanism for local authorities effectively serve to move material elements of financial risk associated with each of these areas from central to local government. The

Council has therefore agreed to increase the minimum working balance requirement from £1.5m to £2.5m from 1 April 2013. The aim of maintaining General Fund reserves of around £5m in the medium-term remains unchanged. One of the reasons for holding reserves is to be able to smooth out peaks and troughs of expenditure and income between years, including funding for one-off capital expenditure.

Following a period of use of reserves each year up to 2016/17, financial projections show a planned return of reserves to target level by 2017/18.

The reserves position and future year projections are illustrated, graphically, below:



One of the key tests of financial sustainability, applied by the Council in setting its budget, is to ensure that, in the final year of the 5-year medium term strategy period, the levels of spending and Council Tax is not dependent on significant use of reserves. The Council's financial modelling over a 25-year period demonstrates the longer-term implications and sustainability of budget forecasts.

Housing Revenue Account (HRA)

Following recent changes in law as part of the Localism Act, the previous system for financing local authority housing (the national HRA Subsidy System) was replaced with effect from 1 April 2012 with a new system, known as Self-Financing.

Under the new system, the government placed a value on each local authority's housing business over a 30-year period, resulting in the need for Cambridge City Council to take on

a debt of £213.6 million in return for being able to retain all HRA revenue streams, to fund local housing services and also service the debt taken on.

The table set out below shows a forecast of the HRA's available reserves to 31st March 2014 as estimated as part of the 2013/14 budget process.

	2012/13 £	2013/14 £
Estimated Balance as at 1 April	6,974	2,363
(Deficit)/Surplus for the Year	(4,611)	725
Estimated Balance as at 31 March	2,363	3,088

The Council has agreed a minimum working balance requirement of £2m for the HRA, with an aim of maintaining balances at this level in the medium term.

The Final Housing Revenue Account Self-Financing Debt Settlement for April 2012 assumed that local authorities would continue to set rents in line with government guidelines for rent restructuring. The level of debt which the Council was required to take on was based upon the assumption that rents at a local level would be increased by an inflation factor of 2.6% (RPI at September 2012) as the base rate, plus 0.5%, plus a move towards target rent by 2015/16, limited to an additional £2.00 per property per week.

Taking into account the limit on individual rent increases a significant increase in individual rents from April 2013 is still necessary. The average rent increase for Cambridge City Council tenants for 2013/14 is 5.16% or approximately £4.53 per week.

Capital and Revenue Projects Plan Summary

The following table shows a summary of the anticipated level of resources available to fund the Council's Capital and Revenue Projects Plan, together with planned expenditure, as estimated and agreed in the 2013/14 budget process.

	2012/13 £	2013/14 £
Planned Expenditure		
As reported In Appendix J of Budget Setting Report (BSR)		
Approved Programmes	6,067	2,622
Approved Projects	11,613	4,004
Housing Capital Programme (HRA & GF)	25,137	30,019
Changes (rephasing and bids etc) approved in the BSR		
Approved Programmes	(2,969)	2,779
Approved Projects	(4,764)	4,288
Housing Capital Programme (HRA & GF)	(1,553)	(2,365)
Total Capital Expenditure	33,531	41,347
Resources		
External Support	(2,427)	(6,034)
Usable Capital Receipts	(2,334)	(6,663)
Direct Revenue Funding		
HRA Reserves	(10,438)	(7,162)
General Fund Services	(61)	(16)
Use of General Fund Reserves before rephasing and bids	(3,893)	(1,237)
Direct Revenue Funding – Change in Use of General Fund Reserves due to rephasing and bids	2,308	(2,280)
Capital Contributions	(1,432)	(824)
Repairs & Renewals Funds	(2,535)	(2,994)
Other Earmarked Reserves	(152)	(10)
Internal Borrowing - Temporary Use of Balances	(2,113)	(1,552)
HRA Capital Balances	(7,030)	(503)
Major Repairs Reserve	(3,424)	(12,374)
Total Available Funding	(33,531)	(41,649)
Total Uncommitted Funding Available	0	(302)

Political Management Arrangements

Cambridge residents elect 42 councillors across 14 wards in the City. Seven individual Executive Councillors, who each have a designated service area (Portfolio), which they are responsible for, make decisions about the key services provided by the Council. The appropriate scrutiny committee examines and comments on key decision recommendations before the Executive Councillor makes the final decision. Committees of councillors vote on other important decisions such as planning and licensing applications. Final decisions relating to the setting of the budget and Council Tax are made at a meeting of the full Council.

Layout of this Book

The first section, after this introduction, provides an overall summary of the Council's General Fund by defined service areas. This summary is followed by details for services arranged by the relevant Scrutiny Committee and Portfolios.

At the end of each Scrutiny Committee section is a list of the savings and bids, approved in February 2013, for each of the defined service areas.

Details of the budget for the HRA are then presented. The HRA is a separate statutory account in which the costs and income relating to the provision of council houses are recorded. The HRA costs cannot be met from the Council Tax.

The final section sets out the Capital and Revenue Projects Plan, detailing approved programmes and projects.

Section 2

General Fund Revenue Budgets

General Fund Summary

	2013/14 Original Budget Expenditure £	2013/14 Original Budget Income £	2013/14 Original Budget Net total £
Community Services			
Arts, Sport and Public Spaces	11,173,760	(4,803,270)	6,370,490
Community Development & Health	5,555,860	(2,347,270)	3,208,590
Housing (General Fund)	4,322,520	(909,930)	3,412,590
Environment			
Environmental & Waste Services	11,891,050	(3,353,500)	8,537,550
Planning & Climate Change	12,514,800	(11,341,530)	1,173,270
Strategy & Resources			
Customer Services & Resources	41,945,520	(46,948,560)	(5,003,040)
Strategy	3,611,820	(750,810)	2,861,010
TOTAL PORTFOLIO BUDGETS	91,015,330	(70,454,870)	20,560,460
Capital Accounting Adjustments	0	(4,593,190)	(4,593,190)
Capital Expenditure Financed from Revenue	1,237,000	0	1,237,000
Contributions to/(from) Earmarked Reserves	1,294,530	0	1,294,530
Contributions to/(from) General Fund Reserves	0	(713,280)	(713,280)
TOTAL OTHER BUDGETS	2,531,530	(5,306,470)	(2,774,940)
NET GENERAL FUND SPENDING	93,546,860	(75,761,340)	17,785,520
FINANCED BY			
Government Grants			(7,800,440)
Locally retained non-domestic rates			(36,017,400)
Less : tariff paid to Central Government			32,285,640
Council Tax			(6,393,560)
Collection Fund (Surplus) / Deficit			140,240
TOTAL			(17,785,520)
NET TOTAL			0

Community Services Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Arts, Sport & Public Spaces Portfolio			
Arts & Events			
Arts Development	9,250	0	9,250
Arts & Events Administration	244,950	0	244,950
Folk Festival	1,333,420	(1,571,250)	(237,830)
Outdoor Events	324,050	(178,030)	146,020
Sub-Total	1,911,670	(1,749,280)	162,390
Business & Marketing			
Arts & Recreation - Central Costs	299,870	(175,000)	124,870
Bill Posting & Distribution	62,420	(107,380)	(44,960)
Business & Marketing Administration	177,730	0	177,730
City Centre Box Office	359,530	(265,640)	93,890
Sub-Total	899,550	(548,020)	351,530
Central Support & Overheads			
Recharges - Arts & Recreation	319,580	0	319,580
Sub-Total	319,580	0	319,580
Cultural Facilities			
Corn Exchange - Events	922,930	(1,504,570)	(581,640)
Corn Exchange Front of House	198,030	0	198,030
Corn Exchange Marketing	104,100	(85,890)	18,210
Corn Exchange Technical	276,560	0	276,560
Cultural Facilities Administration	442,520	(113,550)	328,970

Community Services Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Cultural Facilities			
External Production Work	0	(12,660)	(12,660)
Guildhall Civic Rooms	6,580	(125,630)	(119,050)
Sub-Total	1,950,720	(1,842,300)	108,420
Grants			
Cambridge Junction	397,070	0	397,070
Leisure Voluntary Support	266,470	0	266,470
Sub-Total	663,540	0	663,540
Open Space Management			
Allotments	20,630	(9,710)	10,920
Arboriculture	266,820	(59,920)	206,900
Cherry Hinton Hall	20,420	(109,120)	(88,700)
Closed Churchyards	71,490	0	71,490
Grazing Management	13,270	(17,350)	(4,080)
Lettings & Events on Open Spaces	9,540	(41,830)	(32,290)
Local Nature Reserves	14,830	0	14,830
Open Space Management	1,711,820	(73,830)	1,637,990
Play Maintenance	119,340	0	119,340
Refreshment Kiosks	6,830	(64,960)	(58,130)
River Frontage Management	73,050	(46,410)	26,640
Seasonal Bedding	37,080	(18,190)	18,890
Sub-Total	2,365,120	(441,320)	1,923,800
Sport & Recreation			

Community Services Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Sport & Recreation			
Leisure Contract Client Costs	1,289,980	(27,210)	1,262,770
Leisure Contract Management Fees	664,000	0	664,000
Sport - Forever Active	6,000	(6,000)	0
Sport & Recreation Administration	375,600	(3,780)	371,820
Sports Development	39,450	(5,150)	34,300
Sports Development - Projects	24,940	(11,270)	13,670
Sub-Total	2,399,970	(53,410)	2,346,560
Streets and Open Spaces			
Environmental Projects	360,260	(21,720)	338,540
Project Delivery	303,350	(147,220)	156,130
Sub-Total	663,610	(168,940)	494,670
Portfolio Total	11,173,760	(4,803,270)	6,370,490

Community Services Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Community Development & Health Portfolio			
Bereavement Services			
Bereavement Services Central Costs	543,830	(200)	543,630
Cambridge Crematorium	753,300	(1,571,040)	(817,740)
City of Cambridge Cemetery	153,550	(122,090)	31,460
Commemoration	105,140	(190,110)	(84,970)
Huntingdon Road Cemetery	61,050	0	61,050
Sub-Total	1,616,870	(1,883,440)	(266,570)
Children and Youth			
Children & Young People's Service	761,390	(33,000)	728,390
Youth Work	42,110	0	42,110
Sub-Total	803,500	(33,000)	770,500
Community Centres			
Akeman Street Community House	23,870	(7,370)	16,500
Brown's Field Youth and Community Centre	175,100	(15,670)	159,430
Buchan Street Community Facility	82,900	(21,510)	61,390
Community Facilities (formerly St Lukes Community School)	30,510	0	30,510
King George Vth	14,690	0	14,690
Lawrence Way Community Facility	6,000	0	6,000
Nuns Way Pavilion	10,040	(40)	10,000
Ross Street-St Philips	34,020	(20,350)	13,670
The Meadows Community Centre	541,320	(160,660)	380,660

Community Services Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Community Centres			
<i>Sub-Total</i>	918,450	(225,600)	692,850
Community Development			
CB1 Post funded from Developers Contributions	10,400	(10,400)	0
Recharges - Community Development	256,560	0	256,560
<i>Sub-Total</i>	266,960	(10,400)	256,560
Equalities			
Equalities	64,540	0	64,540
<i>Sub-Total</i>	64,540	0	64,540
Grants			
Community Development Voluntary Support	1,040,130	0	1,040,130
<i>Sub-Total</i>	1,040,130	0	1,040,130
Neighbourhood Community			
Community Projects	88,980	0	88,980
CUPBAN Community Development Strategy	48,960	(48,960)	0
Kings Hedges Neighbourhood Partnership	28,940	0	28,940
Neighbourhood Community Development	144,590	(6,880)	137,710
Neighbourhood Community Plan	48,950	(560)	48,390
Southern Fringe Posts funded from Developers Contributions	122,920	(122,920)	0
<i>Sub-Total</i>	483,340	(179,320)	304,020
Service & Dept Management			
Community Development - Admin	311,170	(15,510)	295,660

Community Services Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Service & Dept Management			
<i>Sub-Total</i>	<u>311,170</u>	<u>(15,510)</u>	<u>295,660</u>
Streets and Open Spaces			
Employment Foundation - Green Fingers	50,900	0	50,900
<i>Sub-Total</i>	<u>50,900</u>	<u>0</u>	<u>50,900</u>
Portfolio Total	<u><u>5,555,860</u></u>	<u><u>(2,347,270)</u></u>	<u><u>3,208,590</u></u>

Community Services Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Housing Portfolio			
Central Support & Overheads			
Recharges - Strategic Housing Services (GF)	634,270	0	634,270
Sub-Total	634,270	0	634,270
Environmental Services			
Energy Officer	58,060	0	58,060
Housing Standards	401,270	(1,040)	400,230
Property Accreditation	45,580	0	45,580
Sub-Total	504,910	(1,040)	503,870
Housing Aid & Needs			
Housing Advice Service	659,400	(246,390)	413,010
Sub-Total	659,400	(246,390)	413,010
Housing General Fund			
125 / 451 Newmarket Road - Revenue Costs	41,630	(36,690)	4,940
Anti Social Behaviour	64,980	0	64,980
Bermuda Road Garages	0	(7,930)	(7,930)
CCC Choice Based Lettings (Revenue)	59,510	(14,390)	45,120
Contributions to/from HRA	329,030	0	329,030
Departmental Overheads - General Fund Housing	199,740	0	199,740
Development	137,790	(75,850)	61,940
Grants to Housing Agencies	161,200	(2,060)	159,140
Growth - Community Services	38,170	0	38,170

Community Services Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Housing General Fund			
Homelessness Costs	277,250	(57,000)	220,250
Racial Harassment	45,750	(22,880)	22,870
Recharges - City Homes (GF)	56,830	0	56,830
Rough Sleepers Strategy (CLG Funded-Revenue)	572,220	0	572,220
Supporting People - Block Gross & Fixed Price	336,910	(336,910)	0
Supporting People - Block Subsidy	22,600	(8,550)	14,050
Sub-Total	2,343,610	(562,260)	1,781,350
Housing Strategy			
Home Improvement Grants	45,840	0	45,840
Housing Strategy	73,640	(19,290)	54,350
Sub-Regional Housing Strategy Co-ordinator	58,010	(58,010)	0
Sub-Total	177,490	(77,300)	100,190
Licensing			
Miscellaneous Licensing - Housing	2,840	(22,940)	(20,100)
Sub-Total	2,840	(22,940)	(20,100)
Portfolio Total	4,322,520	(909,930)	3,412,590
Committee Total	21,052,140	(8,060,470)	12,991,670

Community Services Scrutiny Committee

Approved Savings - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Arts, Sports & Public Spaces Portfolio					
S3121	Cash limit Arts & Recreation Development (formerly Leisure) Grants	(5,830)	(5,830)	(5,830)	(5,830)
S3232	Cambridge Arts Theatre capital grant	(25,000)	(50,000)	(50,000)	0
Community Development & Health Portfolio					
S3128	Cash limit Community Development Grants	(17,400)	(17,400)	(17,400)	(17,400)
Housing Portfolio					
S3032	Additional savings arising from the Housing Options Restructure	(20,000)	(20,000)	(20,000)	(20,000)
S3183	Net salary adjustments and other minor operational savings	(5,960)	(5,960)	(5,960)	(5,960)
S3184	Budget saving in respect of Supporting People Retrenchment	(11,740)	(11,740)	(11,740)	(11,740)
Savings Total		(85,930)	(110,930)	(110,930)	(60,930)

Approved Service Review Savings - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Arts, Sports & Public Spaces Portfolio					
SR3048	Arts & Recreation Development Grants (previously Leisure Grants)	0	0	0	(50,000)
SR3055	Guildhall and Corn Exchange business plan (revenue implications)	(25,000)	(100,000)	(150,000)	(150,000)
SR3056	Leisure Management Contract October 2013 onwards	(25,000)	(50,000)	(50,000)	(50,000)
SR3224	Reduction in Public Art Officer post as part of Resource Optimisation	(10,000)	(10,000)	(15,000)	(15,000)
Community Development & Health Portfolio					
SR3015	Income generation from additional commemorations sales	(3,500)	(3,500)	(3,500)	(3,500)
SR3016	Bereavement Services Review of Operational Processes	(15,000)	(15,000)	(15,000)	(15,000)
SR3017	Income generation from trading in mercury abated cremations	0	(20,000)	(15,000)	(10,000)
SR3018	Income generation from increased burial and cremation fees	(28,000)	(28,000)	(28,000)	(28,000)
SR3129	Children and Young People's Participation Service (ChYpPS) Business Plan 2013-2016	(30,000)	(60,000)	(60,000)	(60,000)
Sr3130	Queen Edith's School Community Room	(5,000)	(5,000)	(5,000)	(5,000)

Community Services Scrutiny Committee

Approved Service Review Savings - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Housing Portfolio					
SR3115	Cambs Home Improvement Agency Efficiency Savings	(10,000)	(10,000)	(10,000)	(10,000)
SR3116	Capitalisation of staff costs in respect of project management for Council New Build / Re-Development Programme	(31,000)	(31,000)	(31,000)	(31,000)
SR3117	Reduction in capacity to undertake Housing Strategy activity	(30,000)	(30,000)	(30,000)	(30,000)
Service Review Total		(212,500)	(362,500)	(412,500)	(457,500)

Unavoidable Revenue Bids - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Housing Portfolio					
UR3033	Additional funding required to meet contractual commitments in respect of the Ditchburn Place Care and Support Contract	41,830	0	0	0
UR3035	Additional costs in the provision of emergency accommodation for homeless households	44,000	44,000	44,000	44,000
Bids Total		85,830	44,000	44,000	44,000

Priority Policy Fund Bids - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Arts, Sports & Public Spaces Portfolio					
PPF3215	Support to payment of Living Wage in the new Leisure Management contract	12,500	25,000	25,000	25,000
Housing Portfolio					
PPF3201	Bid to seek funding to allow the continuation of the partnership "Safer Homes Scheme" scheme	10,000	0	0	0
PPF3078	Landlord Liaison Officer	40,000	40,000	40,000	40,000
Priority Policy Fund Bids Total		62,500	65,000	65,000	65,000

Environment Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Environmental & Waste Services Portfolio			
Central Support & Overheads			
Recharges - Refuse & Environment	1,313,540	0	1,313,540
Recharges - Streets & Open Spaces	298,240	0	298,240
Sub-Total	1,611,780	0	1,611,780
Environmental Services			
Control of Disease	93,500	(13,250)	80,250
Enforcement	124,140	0	124,140
Food and Occupational Safety	359,450	(3,180)	356,270
Out of Hours	106,780	0	106,780
Scientific Team	390,990	(100,230)	290,760
Small Projects	4,280	0	4,280
Sub-Total	1,079,140	(116,660)	962,480
Licensing			
Gambling Act	13,220	(21,860)	(8,640)
Liquor Licensing	133,880	(155,160)	(21,280)
Miscellaneous Licensing - E & W Services	9,240	(2,250)	6,990
Public Control - Private Hire Vehicles	81,670	(81,670)	0
Public Control - Taxis	119,410	(119,410)	0
Sub-Total	357,420	(380,350)	(22,930)
Service & Dept Management			
Refuse & Environment Operational Support	658,710	(44,240)	614,470

Environment Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Service & Dept Management			
<i>Sub-Total</i>	658,710	(44,240)	614,470
Streets and Open Spaces			
Abandoned Vehicles - Direct	26,180	(1,560)	24,620
Control of Dogs	75,440	(6,250)	69,190
Public Realm Enforcement	208,700	(26,930)	181,770
Rangers -Direct	350,660	(5,820)	344,840
Street Cleansing	2,015,930	0	2,015,930
Toilet Cleaning - Direct	658,580	(44,910)	613,670
<i>Sub-Total</i>	3,335,490	(85,470)	3,250,020
Waste & Recycling			
Bin Deliveries - Operational	51,690	(10,220)	41,470
College/Bring Bank Recycling - Operational	201,550	(6,440)	195,110
Domestic Refuse - Operational	940,260	(37,720)	902,540
Dry Recycling - Operational	601,050	0	601,050
Green Waste Recycling - Operational	556,150	0	556,150
Recycling Strategy	490,310	(419,600)	70,710
Trade Refuse - Operational	1,840,270	(2,252,800)	(412,530)
Waste Development	167,230	0	167,230
<i>Sub-Total</i>	4,848,510	(2,726,780)	2,121,730
Portfolio Total	11,891,050	(3,353,500)	8,537,550

Environment Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Planning & Climate Change Portfolio			
Central Support & Overheads			
Recharges - Head of Planning	328,660	0	328,660
Sub-Total	328,660	0	328,660
Corporate Strategy			
Sustainability Partnership Grants	10,090	0	10,090
Sustainable City	141,190	0	141,190
Sub-Total	151,280	0	151,280
Environmental Services			
Green Deal	20,000	0	20,000
Sub-Total	20,000	0	20,000
Grants			
Sustainable City Grants	50,000	0	50,000
Sub-Total	50,000	0	50,000
Other			
Urban Growth Project Management	105,240	(46,350)	58,890
Sub-Total	105,240	(46,350)	58,890
Parking Services			
Adam & Eve Street Car Park	68,610	(122,320)	(53,710)
Castle Hill Car Park	91,250	(197,050)	(105,800)
Grafton Centre East	1,633,890	(1,525,530)	108,360

Environment Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Parking Services			
Grafton Centre West	599,010	(805,890)	(206,880)
Grand Arcade Car Park	2,766,310	(4,355,590)	(1,589,280)
Gwydir Street Car Park	38,560	(41,720)	(3,160)
Other Car Parks	66,670	0	66,670
Park Street Car Park	935,210	(1,279,120)	(343,910)
Queen Anne Terrace Car Park	724,860	(1,043,500)	(318,640)
Riverside Car Park	2,810	(2,000)	810
Shopmobility-Grafton	24,670	(520)	24,150
Shopmobility-Grand Arcade	65,370	(48,120)	17,250
Sub-Total	7,017,220	(9,421,360)	(2,404,140)
Planning			
Building Control Fee Earning	412,240	(412,240)	0
Building Control Other	345,290	(13,390)	331,900
City Development	1,867,660	(823,080)	1,044,580
Concessionary Fares	15,850	(15,850)	0
Considerate Contractors Scheme	20,840	(23,950)	(3,110)
New Neighbourhoods	343,510	(499,040)	(155,530)
Planning Policy	810,840	(48,860)	761,980
Public Transport Subsidy	121,320	0	121,320
Taxicard Service	106,570	0	106,570
Transport Initiatives for Disabled	38,130	0	38,130
Urban Design & Conservation	424,010	0	424,010

Environment Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Planning			
<i>Sub-Total</i>	<u>4,506,260</u>	<u>(1,836,410)</u>	<u>2,669,850</u>
Streets and Open Spaces			
Bus Shelters	40,810	0	40,810
Flood Risk Management	163,160	(37,410)	125,750
Highway Schemes General	81,440	0	81,440
Street Name Plates	38,900	0	38,900
Walking & Cycling Strategy	11,830	0	11,830
<i>Sub-Total</i>	<u>336,140</u>	<u>(37,410)</u>	<u>298,730</u>
Portfolio Total	<u>12,514,800</u>	<u>(11,341,530)</u>	<u>1,173,270</u>
Committee Total	<u>24,405,850</u>	<u>(14,695,030)</u>	<u>9,710,820</u>

Environment Scrutiny Committee

Approved Savings - Included in 2012/13 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Environmental & Waste Services Portfolio					
S3226	Weekly Collection Support Scheme	0	0	0	(130,000)
S3259	Recycling credits income	(10,000)	(20,000)	0	0
Planning & Climate Change Portfolio					
S3109	Director & Business & Information Services - Reduced Systems support costs	(7,000)	(7,000)	(7,000)	(7,000)
S3122	Cash limit Sustainable City Grants	(1,000)	(1,000)	(1,000)	(1,000)
Savings Total		(18,000)	(28,000)	(8,000)	(138,000)

Approved Service Review Savings - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Environmental & Waste Services Portfolio					
SR3009	Review provision of clinical waste disposal	0	(10,000)	(10,000)	(10,000)
SR3010	Increase in Garage Services income	(20,000)	(20,000)	(20,000)	(20,000)
SR3223	Savings following implementation of annualised hours	(10,000)	(10,000)	(10,000)	(10,000)
Planning & Climate Change Portfolio					
SR3092	Income generation from raising parking charges above inflation level in 2013/14	(160,000)	(160,000)	(160,000)	(160,000)
SR3093	Parking Services - Income generation from increasing car parking charges above inflation.	0	(175,000)	(175,000)	(175,000)
SR3094	Service review to reduce management costs of car park operations	(30,000)	(30,000)	(30,000)	(30,000)
SR3104	Reviewing Planning resources after the new Local Plan and Community Infrastructure Levy is delivered	0	0	(50,000)	(50,000)
SR3105	Urban Design service savings	(15,000)	(15,000)	(15,000)	(15,000)
SR3106	Transfer of costs of administration and management of Developer Contributions database/monitoring	(36,500)	(36,500)	(36,500)	(36,500)
SR3107	Reducing the cost of specialist advice supporting the planning service	0	0	(50,000)	(50,000)
SR3163	Reduce the General Fund contribution towards the cost of the Building Control service	(10,000)	(10,000)	(10,000)	(10,000)
		(281,500)	(466,500)	(566,500)	(566,500)

Environment Scrutiny Committee

Approved Unavoidable Revenue Bids - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Environmental & Waste Services Portfolio					
UR3080	Electricity charges for Newmarket Road Air Quality Monitor	2,000	2,000	2,000	2,000
Planning & Climate Change Portfolio					
UR3097	County Council service level agreement for undertaking housing and development research and monitoring	8,000	8,000	8,000	0
UR3102	Continuation of reserve fund for planning appeals	30,000	30,000	0	0
Bids Total		40,000	40,000	10,000	2,000

Priority Policy Fund Bids - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Environmental & Waste Services Portfolio					
PPF3075	Proposals for increasing recycling	5,000	5,000	0	0
PPF3076	In-cab technology for trade and domestic waste service	14,000	14,000	14,000	14,000
PPF3143	Rapid Response Team	100,000	100,000	100,000	100,000
Planning & Climate Change Portfolio					
PPF3098	Contribution towards the Cambridgeshire Joint Strategic Planning Unit	7,000	7,000	0	0
		126,000	126,000	114,000	114,000

Strategy & Resources Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Customer Services & Resources Portfolio			
Customer Service			
Central Post Scanning Facility	283,860	(730)	283,130
Sub-Total	283,860	(730)	283,130
Democratic Services			
Elections	169,190	(60,000)	109,190
Electoral Registration	135,780	(2,450)	133,330
Sub-Total	304,970	(62,450)	242,520
Finance General			
Finance General	14,820	(706,590)	(691,770)
Sub-Total	14,820	(706,590)	(691,770)
Human Resources			
Employee Travel Plan	10,390	(10,390)	0
Sub-Total	10,390	(10,390)	0
IT Contract Mgmt- Others			
Document Image Processing (DIP)	92,370	0	92,370
Flexible Working	23,700	0	23,700
IT Corporate Strategy	56,640	0	56,640
Sub-Total	172,710	0	172,710
Land Charges			
Land Charges and Searches	157,920	(214,680)	(56,760)

Strategy & Resources Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Land Charges			
Sub-Total	157,920	(214,680)	(56,760)
Other			
Recharges - Repairs & Maintenance (GF)	273,040	0	273,040
Sub-Total	273,040	0	273,040
Property Services			
Barnwell Drive-excl Barnwell House	38,780	(204,980)	(166,200)
Barnwell House Offices	52,930	(85,810)	(32,880)
Buchan Street Shops	2,270	(23,490)	(21,220)
Car Parks	716,780	(2,512,600)	(1,795,820)
Cheddars Lane	3,290	(31,070)	(27,780)
Cowley Road Enterprise Plots	3,920	(69,250)	(65,330)
Cowley Road/Milton Road	11,260	(146,950)	(135,690)
Dales Brewery	29,080	(141,550)	(112,470)
Ditton Lane Shops	2,340	(54,860)	(52,520)
Grand Arcade Project	5,240	(5,240)	0
Gwydir St Workshops/Offices	24,280	(153,980)	(129,700)
Hooper Street Garages	820	(6,000)	(5,180)
Jedburgh Court (ex K H Depot)	6,140	(25,000)	(18,860)
Lion Yard - South End	0	(152,280)	(152,280)
Llandaff Chambers	14,360	(24,600)	(10,240)
Orwell Furlong	39,020	(106,480)	(67,460)
Orwell House Offices-Internal	85,350	(114,420)	(29,070)

Strategy & Resources Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Property Services			
Other Commercial Properties	841,790	(2,262,440)	(1,420,650)
Other Domestic Properties	670	(14,990)	(14,320)
Other-Garages Land etc	41,200	(148,720)	(107,520)
Other Industrial Properties	8,400	(1,141,320)	(1,132,920)
Robert Davies Court	14,400	(118,970)	(104,570)
Ronald Rolph Court	31,400	(192,280)	(160,880)
St Anthony/Eligius Almshouse	580	0	580
The Lion Yard	2,680	(1,308,870)	(1,306,190)
Sub-Total	1,976,980	(9,046,150)	(7,069,170)
Revenue Services			
Housing Benefits	1,414,000	(37,760)	1,376,240
Local Taxation	1,238,840	(463,380)	775,460
Rent Allowances & Rent Rebates	34,238,230	(34,992,740)	(754,510)
Revenue Overheads	605,750	0	605,750
Sub-Total	37,496,820	(35,493,880)	2,002,940
Tourism & City Centre Mgement			
City Centre Management	124,970	(9,120)	115,850
Control of Street Trading	64,760	(64,760)	0
Markets	387,600	(728,570)	(340,970)
Package Tour Scheme	159,280	(240,620)	(81,340)
Tourism	517,400	(370,620)	146,780
Sub-Total	1,254,010	(1,413,690)	(159,680)

Strategy & Resources Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Portfolio Total	41,945,520	(46,948,560)	(5,003,040)

Strategy & Resources Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Strategy Portfolio			
CCTV			
CCTV	651,710	(505,220)	146,490
Sub-Total	651,710	(505,220)	146,490
Central Costs			
Central Provisions to be Allocated	7,830	0	7,830
Pensions - Early retirements	138,700	0	138,700
Support Services Trading Balances	(79,400)	0	(79,400)
Sub-Total	67,130	0	67,130
Central Support & Overheads			
Recharges - Corporate Strategy	191,560	0	191,560
Sub-Total	191,560	0	191,560
Corporate & Democratic Core			
Corporate & Democratic Core - Corporate Management	587,160	0	587,160
Corporate & Democratic Core - Democratic Representation & Management	1,426,840	0	1,426,840
Sub-Total	2,014,000	0	2,014,000
Corporate Strategy			
Corporate Policy	247,170	(223,760)	23,410
Corporate Strategy Administration	274,050	0	274,050
Sub-Total	521,220	(223,760)	297,460
Housing General Fund			

Strategy & Resources Scrutiny Committee

	2013/14 Budget Expenditure £	2013/14 Budget Income £	2013/14 Budget Net Total £
Housing General Fund			
Community Safety	166,200	(21,830)	144,370
<i>Sub-Total</i>	<u>166,200</u>	<u>(21,830)</u>	<u>144,370</u>
Portfolio Total	<u>3,611,820</u>	<u>(750,810)</u>	<u>2,861,010</u>
Committee Total	<u>45,557,340</u>	<u>(47,699,370)</u>	<u>(2,142,030)</u>

Strategy & Resources Committee

Approved Savings - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Customer Services & Resources Portfolio					
S3012	Commercial Properties - increased net rental income	(40,000)	(40,000)	(40,000)	(40,000)
S3022	One-off savings to the City Council's election budget arising from income received for running County Council Elections 2 May 2013	(60,000)	0	0	0
S3025	Internal Audit - Employee Cost Savings	(5,000)	(5,000)	(5,000)	(5,000)
S3083	Reduction in the budget for external audit fees	(34,000)	(34,000)	(34,000)	(34,000)
S3111	Land Charges - Removal of Temporary Staff requirement	(1,550)	(1,550)	(1,550)	(1,550)
S3228	Love Cambridge core funding	(17,280)	(17,280)	(17,280)	(17,280)
S3235	Income from new commercial properties at Clay Farm	0	0	0	(80,000)
Strategy Portfolio					
S3028	Cash limit Community Safety grants	(2,220)	(2,220)	(2,220)	(2,220)
S3234	Pay review provision - update for actual implementation effects	0	(60,880)	(165,880)	(313,630)
Savings Total		(160,050)	(160,930)	(265,930)	(493,680)

Strategy & Resources Committee

Approved Service Review Savings - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Customer Services & Resources Portfolio					
SR2999	Revenue and Benefits - Introduction of Risk Based Verification Policy	(35,000)	(35,000)	(35,000)	(35,000)
SR3000	Revenue and Benefit Services - Policy and Training Officer	(17,000)	0	0	0
SR3001	Revenue and Benefit Services -Overpayments: Increase in benefit overpayments recovered from claimants no longer claiming benefit	(20,000)	(20,000)	(20,000)	(20,000)
SR3002	Reduction in volume of Post Office payment cards produced	(5,000)	(5,000)	(5,000)	(5,000)
SR3004	Customer Services - Service Delivery Savings	(12,000)	(50,000)	(50,000)	(50,000)
SR3060	HR Business Management: Savings on operational budgets of £5,000.	(5,000)	(5,000)	(5,000)	(5,000)
SR3064	Health and Safety and Emergency Planning: Fixed term contract post (H&S and EP) ends in April 2014	0	(33,000)	(33,000)	(33,000)
SR3067	Increased revenue from the Tourism Service	(40,000)	(40,000)	(40,000)	(40,000)
SR3085	Reduction in Accountancy Section overall staffing budgets	(15,000)	(15,000)	(15,000)	(15,000)
SR3086	Reduction in Accountancy Technical & Systems Team staffing by 0.5 FTE	(8,000)	(10,300)	(10,300)	(10,300)
SR3088	Reduction in bank charges budgets	(16,500)	(16,500)	(16,500)	(16,500)
SR3118	Introduction of Internal Audit automated software	0	(12,500)	(12,500)	(12,500)
SR3132	Emergency Planning: Saving from operational budgets.	(7,000)	(7,000)	(7,000)	(7,000)
SR3133	Learning and Development - £3,000 savings from LD operational budgets.	(3,000)	(3,000)	(3,000)	(3,000)
SR3134	Staff saving from streamlined recruitment process.	(7,000)	(7,000)	(7,000)	(7,000)
SR3135	Health and Safety: £3,000 saving is from operational budgets.	(3,000)	(3,000)	(3,000)	(3,000)
SR3155	Design, Engineering and Facilities Service. Non replacement of post on retirement.	0	(23,700)	(35,500)	(35,500)
SR3222	Customer Service Centre - reduced Opening Hours	(135,000)	(135,000)	(135,000)	(135,000)
Strategy Portfolio					
SR3023	Corporate Policy - Reduced budget for interpretation and translation	(2,000)	(2,000)	(2,000)	(2,000)
SR3095	Income generation from external customers for out of hours services.	(3,000)	(3,000)	(3,000)	(3,000)
SR3225	Standardisation of all CCTV equipment and maintenance arrangements	(15,000)	(15,000)	(15,000)	(15,000)
Service Review Savings Total		(348,500)	(441,000)	(452,800)	(452,800)

Strategy & Resources Committee

Unavoidable Revenue Bids - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Strategy Portfolio					
UR3179	Cambridge Business Improvement District (CBbid) levy	42,660	42,660	42,660	42,660
		42,660	42,660	42,660	42,660

Priority Policy Fund Bids - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
Customer Services & Resources Portfolio					
PPF3069	Customer Service Centre - Additional 2 FTE Customer Service Advisors	48,200	48,200	48,200	48,200
Strategy Portfolio					
PPF3027	Salary and on cost to support the Cambridge Community Safety Partnership	14,500	14,500	14,500	14,500
PPF3029	Cost of running the Neighbourhood Resolution Panels Initiative within the community safety budget.	6,000	0	0	0
PPF3208	Provision for additional employee costs associated with adoption of Living Wage - all directly employed and Agency staff (after 4 weeks)	43,000	43,000	43,000	43,000
Priority Policy Fund Bids Total		111,700	105,700	105,700	105,700

Section 3

Housing Revenue Account

Housing Revenue Account

Subjective Analysis

	2013/14 Budget £
Income	
Rental Income (Dwellings)	(34,073,000)
Rental Income (Other)	(1,047,410)
Service Charges	(2,104,180)
Contribution towards Expenditure	(414,140)
Other Income	(58,070)
Total Income	(37,696,800)
Expenditure	
Supervision & Management - General	4,956,920
Supervision & Management - Special	2,311,650
Repairs & Maintenance	7,117,230
Depreciation – transfer to Major Repairs Reserve	9,603,470
Debt Management Expenditure	20,000
Other Expenditure	672,300
Total Expenditure	24,681,570
Net Cost of HRA Services	(13,015,230)
Interest Receivable	(104,770)
HRA (Surplus) for the year	(13,120,000)
Loan Interest	7,474,240
Depreciation Adjustment	(2,242,080)
Direct Revenue Financing of Capital	7,162,340
(Surplus) for the year	(725,500)
HRA Balance b/f	(2,362,690)
Total HRA Balance c/f	(3,088,190)

Housing Revenue Account

Approved Savings - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
S3026	Reduction in the budget for external audit fees	(10,000)	(10,000)	(10,000)	(10,000)
S3037	Savings in City Homes Operational Expenditure	(20,000)	(20,000)	(20,000)	(20,000)
S3042	Reduction in communal electricity budgets for the north of the city	(5,000)	(5,000)	(5,000)	(5,000)
S3043	Removal of residual operational budget for Roman Court	(7,290)	(7,290)	(7,290)	(7,290)
S3044	Reduction in shrub replacement programme budget allocation	(3,000)	(3,000)	(3,000)	(3,000)
S3190	Re-alignment in the budget for water quality testing	(14,870)	(14,870)	(14,870)	(14,870)
S3206	Reduction in reactive repairs in line with anticipated reductions in stock numbers	(21,310)	(21,310)	(21,310)	(21,310)
S3186	Reduction in budget for Anti-Social Behaviour external legal costs	(10,000)	(10,000)	(10,000)	(10,000)
S3192	Net salary adjustments and other minor operational savings	(1,970)	(1,970)	(1,970)	(1,970)
S3194	Capitalisation of staff costs associated with HRA New Build programme	(50,090)	(50,090)	0	0
Savings Total		(143,530)	(143,530)	(93,440)	(93,440)

Housing Revenue Account

Approved Service Review Savings - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
SR3113	Delete vacant Customer Care & Quality Officer post	(16,500)	(16,500)	(16,500)	(16,500)
SR3156	Design, Engineering and Facilities Service. Non replacement of post on retirement.	0	(16,200)	(24,300)	(24,300)
Service Review Savings Total		(16,500)	(32,700)	(40,800)	(40,800)

Approved Unavoidable Revenue Bids - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
UR3038	Additional staffing resource to manage decant process in respect of HRA New Build and Re-Development Programme	50,090	50,090	0	0
UR3045	Additional costs in managing and maintaining Temporary Housing properties	23,600	23,600	23,600	23,600
UR3187	Increased costs of asbestos surveys	42,200	42,200	42,200	42,200
UR3198	Reduction in leasehold service charge income	30,840	30,840	30,840	30,840
Unavoidable Revenue Bids Total		146,730	146,730	96,640	96,640

Priority Policy Fund Bids - Included in 2013/14 Budget

Ref	Description	2013/14 £	2014/15 £	2015/16 £	2016/17 £
PPF3039	City wide garage project officer	33,390	33,390	0	0
PPF3040	Additional staffing resource to minimise the impact of the welfare reforms	66,780	66,780	0	0
PPF3196	Bid to enable delivery of enhanced housing management services in sheltered housing	0	39,270	39,270	39,270
Priority Policy Fund Bids Total		100,170	139,440	39,270	39,270

Section 4

Capital and Revenue Projects Plan

Project Plan – General Fund

Summary

£000's	2012/13	2013/14	2014/15	Future	Estimated
Programme / Scheme	Budget	Budget	Budget	Years	TOTAL
				Budget	Spend
PROJECT PLAN - SUMMARY OF CATEGORIES					
Approved Programmes (Including Housing)	4,814	6,166	4,480	2,413	17,873
Approved Projects	6,849	8,292	7,383	4,261	26,785
TOTAL PROJECT PLAN	<u>11,663</u>	<u>14,458</u>	<u>11,863</u>	<u>6,674</u>	<u>44,658</u>
FUNDING AVAILABILITY					
External Support	(1,886)	(4,468)	(8,412)	(709)	
Usable Capital Receipts	(433)	(876)	(402)	(0)	
Direct Revenue Funding – General Fund Services	(61)	(16)	0	0	
Direct Revenue Funding – General Fund Reserves	(1,585)	(3,517)	(734)	(5,842)	
Repair and Renewals Fund	(2,535)	(2,994)	(1,190)	(548)	
Earmarked Reserves	(152)	(10)	0	0	
Internal Borrowing – Temporary Use of Balances	(2,113)	(1,552)	(786)	(811)	
Capital Contributions	(1,432)	(824)	0	0	
Capital Balances	(1,466)	(503)	(503)	(1,006)	
TOTAL AVAILABLE FUNDING	<u>(11,663)</u>	<u>(14,760)</u>	<u>(12,027)</u>	<u>(8,916)</u>	
TOTAL UNCOMMITTED FUNDING AVAILABLE	<u>0</u>	<u>(302)</u>	<u>(164)</u>	<u>(2,242)</u>	

Project Plan – General Fund

Approved Programmes

£000's	2012/13	2013/14	2014/15	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
Approved Programmes				
General Fund Housing Capital Programme				
Assessment Centre	1,111	0	0	0
Disabled Facilities Grants	470	550	550	1,100
Private Sector Housing Grants and Loans	115	195	195	390
Long Term Vacants	20	20	20	40
City Centre Management Programme	20	20	20	0
Cycleways	88	350	100	
Environmental Improvements				
North Area	43	134	59	0
South Area	37	172	42	0
West/Central Area	111	113	43	0
East Area	45	157	56	0
Riverside/Abbey Rd Junction	25	0	0	0
Fitzroy/Burleigh Street	88	0	0	0
Environmental Safety Fund	0	16	0	0
Public Conveniences	21	778	0	0
Vehicle Replacement Programme	672	864	750	0
Bus Shelters	75	192	0	0
ICT Infrastructure Programme	1,029	211	300	220
Admin Buildings Asset Replacement Programme	121	40	70	48
Commercial Properties Asset Replacement Programme	44	432	20	230
New Town Community Development Capital Grants Programme	47	69	0	0
Community Development Grants Programme (S106)	429	300	0	0
Replacement of Parks & Open Space Waste/Litter Bins	75	75	75	75
Litter Bin Replacement Programme	125	125	125	125
East Area Committee Developer Contribution Funds (S106)	0	0	520	0
Increase Biodiversity at Stourbridge Common (S106)	0	15	0	0
Improve Access to Abbey Paddling Pools From Coldham's Common (S106)	0	10	0	0
Installation of Adult Gym Equipment next to Ditton Fields Play Area (S106)	0	30	0	0
North Area Committee Developer Contribution (S106)	0	0	170	0

£000's	2012/13 Budget	2013/14 Budget	2014/15 Budget	Future Years Budget
Community Meeting Space at Sikh Community Centre (S106)	0	50	0	0
BMX track next to Brown's Field Community Centre (S106)	0	30	0	0
Improvements to Nun's Way Skate Park (S106)	0	65	0	0
South Area Committee Developer Contribution Funds (S106)	0	0	520	0
Conversion of Hanover Court / Princess Court Laundry into Community Meeting Space	0	100	0	0
Trim Trail/Outdoor Fitness Equipment at Nightingale Ave Rec (S106)	0	30	0	0
Improve Skate Park at Cherry Hinton Rec. (S106)	0	65	0	0
Cherry Hinton Community Centre - Stage 1 (Cherry Hinton Library) (S106)	0	9	0	0
West Central Area Committee Developer Contribution Funds (S106)	0	0	650	0
Benches in Parks & Open Spaces (S106)	0	30	0	0
Access Improvements to Midsummer Common Community Orchard (S106)	0	20	0	0
Public Art element of improvements to the entrances at Histon Rd Rec (S106)	0	50	0	0
Community meeting space at Centre 33 (S106)	0	12	0	0
Strategic Developer Contribution Funds	0	0	195	0
Logan's Meadow Local Nature reserve (S106)	0	160	0	0
Paradise Upper River Cam Biodiversity Project (S106)	0	100	0	0
Drainage of Jesus Green (S106)	0	95	0	0
Public Art - 150th & 400th Anniversary (S106)	0	88	0	0
Play Provision Project Nth (S106)	0	40	0	0
Play Provision Project East (S106)	0	35	0	0
Grant for extension to St Andrew's Hall to provide a dedicated space for a community cafe (S106)	0	140	0	0
Grant to the Cherry Trees Centre Refurbishment (S106)	0	50	0	0
Grant to the Centre at St Paul's Development - Phase 3 (S106)	0	50	0	0
Rouse Ball Pavilion Development	0	0	0	185
Waste & Recycling Bins - New Developments (S106)	3	79	0	0
TOTAL APPROVED PROGRAMMES	4,814	6,166	4,480	2,413

Project Plan – General Fund

Approved Projects

£000's	2012/13	2013/14	2014/15	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
Approved Projects				
CCTV Street Lighting	0	40	0	0
Poster Boards	0	1	0	0
Compulsory Purchase Orders (CPOs)	0	400	0	0
Development Land on the North Side of Kings Hedges Road	80	176	140	
Lion Yard - Contribution to Works - Phase 2	1,200	617	0	0
Histon Road Cemetery Landscaping	5	0	0	0
Kettle's Yard	0	40	0	0
Automated Energy Monitoring System	23	0	0	0
Corporate Document Management (DIP & EDRM)	73	362	0	0
Customer Access Strategy - IT Workstream	76	0	0	0
Histon Road – Refurbishment of play area (S106)	3	0	0	0
Allotment Improvements	0	17	0	0
Disabled Access and Facilities - Guildhall Halls	25	55	0	0
Lighting and Power in Committee Rooms	15	0	0	0
Mercury Abatement	100	0	0	0
Energy Efficiency Programme - Meadows	14	0	0	0
HMOs - Management Orders	0	50	0	0
La Mimosa Punting Station	10	0	0	0
Ravensworth Gardens - Remedial & Improvement Work	25	0	0	0
Mill Road Cemetery	0	25	0	0
Property Accreditation Scheme	25	25	0	0
UNiform e-consultee Access Module	0	10	0	0
Development of UNiform System	8	6	0	0
Recycling Bins for Flats	90	0	0	0
Telephony System Upgrade	15	35	0	0
Mill Road Cemetery Memorial Artwork	41	12	0	0
Snowy Farr Memorial Artwork	43	0	0	0
Biodiversity Projects Years 2&3	5	0	0	0
Sub-Total c/1	1,876	1,871	140	0

Approved Projects

£000's	2012/13	2013/14	2014/15	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
<i>Sub-Total b/i</i>	1,876	1,871	140	0
Pye's Pitch Rec Facilities	12	73	0	0
King George V Rec Ground (consolidated)	26	0	0	0
Sheeps Green Canoe Clubhouse Extension	(1)	0	0	0
Holy Trinity War Memorial Shelter	11	0	0	0
Changing Facilities at Cherry Hinton Village Centre	68	2	0	0
Coldhams Common LNR Extension	41	18	0	0
Kings Hedges Learners Pool Electricity	5	20	0	0
Jesus Green Skatepark Upgrade	5	0	0	0
Vie Public Open Space	15	26	0	0
Parkside Changing Rooms	21	0	0	0
Cherry Hinton Hall grounds Improvements - Phase 1	40	0	0	0
Water Play Area Abbey Paddling Pool	50	130	0	0
Coleridge Paddling Pool Enhancement	50	90	0	0
Water Play Area Kings Hedges "Pulley" (s106)	50	130	0	0
Abbey Pool Play Area Facilities (s106)	0	88	0	0
Jesus Green Play Area (s106)	0	151	0	0
Jesus Green Tennis Court (s106)	115	0	0	0
Kings Hedges "Pulley" Play Area (s106)	74	0	0	0
Petersfield Play Area (s106)	67	0	0	0
Peveral Road Play Area (s106)	87	0	0	0
Trumpington Rec Outdoor Space (s106)	47	0	0	0
Land Explorer Software	0	10	0	0
Replacement Grand Arcade Car Park Pay on Foot Machines	14	383	0	0
Visit Cambridge Website	10	0	0	0
E-Benefits	5	0	0	0
Route Optimisation Software	2	0	0	0
Hobbs Pavilion Refurbishment (s106)	210	30	0	0
Relocation Grand Arcade Car Park Control Room	49	0	0	0
<i>Sub-Total c/i</i>	2,949	3,022	140	0

Approved Projects

£000's	2012/13	2013/14	2014/15	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
<i>Sub-Total b/1</i>	2,949	3,022	140	0
Wulfstan Way Art Project	42	0	0	0
Community Olympic Public Art Commission	106	0	0	0
Creation of New Allotment Site	19	0	0	0
New Sound Equipment at Corn Exchange	0	200	0	0
Refurbishment of Newmarket Road Cemetery Buildings	78	40	0	0
Cambridge Crematorium - Chapels & Public Areas Refurbishment	25	95	0	0
Cambridge Crematorium - Staff Room Refurbishment	0	30	0	0
Clay Farm Community Centre - Phase 1 (s106)	179	471	0	0
Energy efficiency improvements to private sector housing	150	0	0	0
Changes to office layout for Housing Options/Choice Based Lettings	29	0	0	0
Upgrade facilities at 125 Newmarket Road	0	100	0	0
Street Cleaning Planning Software	15	0	0	0
In-cab Technology for Trade Waste Service	16	0	0	0
Cambridge City 20mph Zones Project	50	350	0	0
Improvement to St Lighting Mill Road - Railway Bridge to Perne Road	60	0	0	0
Refurbishment of Park Street Car Park	0	0	0	3,400
Repairs to Grafton West Car Park	0	150	0	0
Replace Obsolete Shopmobility Stock	15	0	0	0
Additional Desks & Interview Room in Customer Service Centre	25	0	0	0
Information Kiosks to be installed in local Area	25	0	0	0
Metered system for the supply of electricity on the Market	0	50	0	0
Electronic Market Management Software	22	0	0	0
Corporate Pc Replacement Programme	350	0	0	0
Solar Thermal Panels/Energy efficiency measures on non-hsg properties	140	0	0	0
<i>Sub-Total c/1</i>	4,295	4,508	140	3,400

Approved Projects

£000's	2012/13	2013/14	2014/15	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
<i>Sub-Total b/i</i>	4,295	4,508	140	3,400
Voltage Optimisation Roll-out	33	0	0	0
Coleridge Recreation Ground Improvements (S106)	0	289	0	0
Parkside Pool Variable Speed Drive	44	0	0	0
Abbey Pool Variable Speed Drive	46	0	0	0
Southern Connections Public Art Commission (S106)	4	73	30	0
City Cycle Park	15	485	0	0
Cambridge Future City Feasibility Study	50	0	0	0
Stourbridge Common - Riverbank Project	0	100	0	0
Localisation of Council Tax - Implementation Costs	84	0	0	0
Corn Exchange House Lighting LED Upgrade	40	0	0	0
Development Of land at Clay Farm	2,113	1,502	786	811
Siemens Maintenance Contract	75	0	0	0
Arbury Community Centre (S106)	0	80	0	0
Grand Arcade Annex Car Park - Drainage Gulleys	0	52	0	0
Boiler Replacement at Mill Rd Admin Block	30	0	0	0
CBBid Software	20	0	0	0
Guildhall & Corn Exchange Cap Schemes RO AR9	0	150	0	0
Adaptions -Riverside River Banks	0	0	75	0
Review - Street & Open Spaces Benches	0	25	25	0
Corn Exchange Heating Mgt System	0	20	0	0
Clay Farm Community Centre -Phase 2 (Construction)	0	473	6,277	0
In-Cab Technology for Trade & Domestic Waste Service	0	50	0	0
Rapid Response Team - Vehicle & Equipment	0	75	0	0
Purchase of Street Cleansing Vehicles & Plant	0	70	0	0
Topographical Survey of Multi-Storey Car Parks	0	30	0	0
Essential Structural/Holding Repairs - Park Street Multi Storey car park	0	100	50	50
<i>Sub-Total c/i</i>	6,849	8,042	7,383	4,261

Approved Projects

£000's	2012/13	2013/14	2014/15	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
<i>Sub-Total b/1</i>	6,849	8,082	7,383	4,261
Procurement of IT System to Manage Community Infrastructure Levy	0	20	0	0
Installation of Air Conditioning Units at the Tourist Information Centre	0	25	0	0
Essential Repairs to Car Parks	0	165	0	0
Total Approved Projects	<u>6,849</u>	<u>8,292</u>	<u>7,383</u>	<u>4,261</u>

Project Plan – Housing Revenue Account

£000's	2012/13	2013/14	2014/15	Future	Estimated
Programme / Scheme	Budget	Budget	Budget	Years	TOTAL
				Budget	Spend
PROJECT PLAN					
Decent Homes	10,658	9,003	8,959	18,187	46,807
Other Spend on HRA					
Stock	4,690	3,149	3,037	5,850	16,726
HRA New Build	4,250	11,977	16,217	3,416	35,860
Cambridge Standard					
Works	506	200	200	400	1,306
Sheltered Housing Capital					
Investment	664	1,900	1,900	0	4,464
Other HRA Capital Spend	1,100	660	660	660	3,080
Inflation Allowance and					
Stock Number Adjustment					
for Future years	0	0	949	3,035	3,984
TOTAL PROJECT PLAN	<u>21,868</u>	<u>26,889</u>	<u>31,922</u>	<u>31,548</u>	<u>112,227</u>
FUNDING					
Right to Buy Receipts	(398)	(441)	(495)	(1,038)	
Notional Land Receipts					
(Land Value of Market					
Housing on New Build					
Affordable Sites)	(1,500)	(5,308)	(1,134)	0	
Major Reserves	(3,424)	(12,374)	(7,642)	(16,074)	
Direct Revenue Financing					
of Capital	(10,438)	(7,162)	(8,712)	(12,926)	
Other Capital Resources					
(Grants/Shared					
Ownership/R&R)	(475)	(1,604)	(2,321)	(1,510)	
Developers Contributions					
(Affordable Housing)	(68)	0	0	0	
Prudential Borrowing	0	0	(11,619)	0	
Use of Capital Balances	(5,564)	0	0	0	
TOTAL FUNDING	<u>(21,867)</u>	<u>(26,889)</u>	<u>(31,923)</u>	<u>(31,548)</u>	