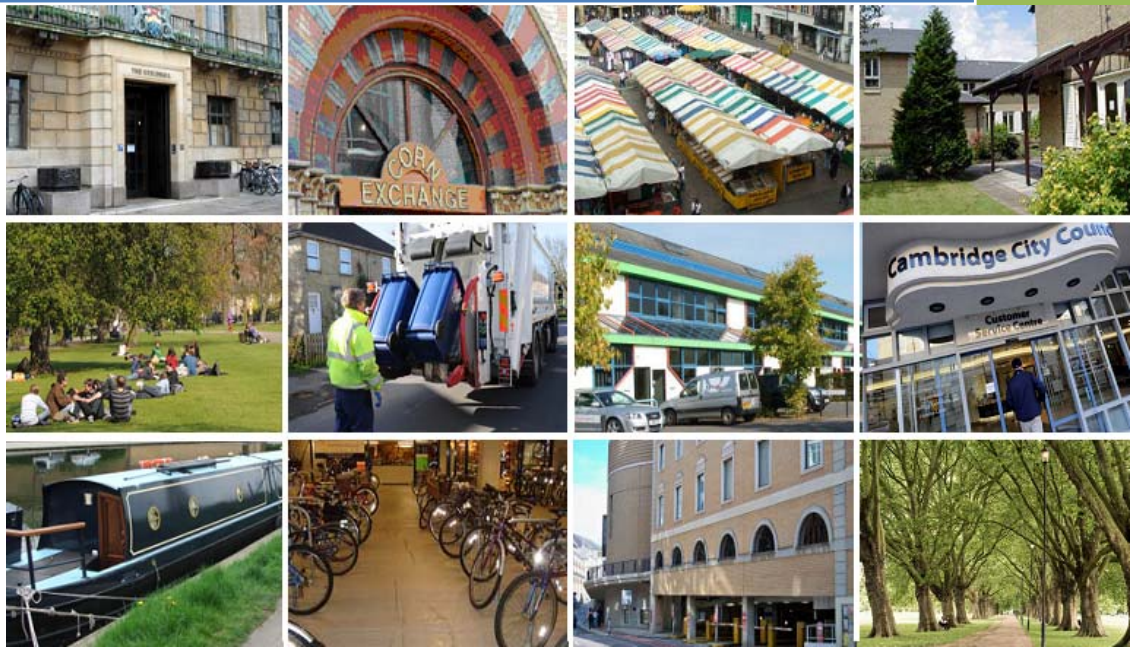


Budget Book



2012/13

Cambridge City Council

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Budget Book

2012/13

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Section 1

Introduction

The 2012/13 Budget for Cambridge City Council, presented in the following pages, is the final outcome of the process of planning and prioritisation of Council spending based on an approach developed over a number of years. The Budget was approved by the City Council at its meeting in February 2012 and this included setting the level of Council Tax for 2012/13.

The aim of this publication is to present clearly for users what the Council plans to spend on each of its services, its anticipated income from services and how the balance of costs will be funded from government grant, council tax and reserves.

Financial Commentary

The Medium Term Strategy (MTS) approved at Council in October 2011 presented the projected budget and Council Tax position for the authority through to 2015/16, and outlined the key implications of longer-term projections over a 25 year period. Based on the key principles of prudence and sustainability, the strategy aimed to reduce spending levels to within projections of available funding and maintain an adequate level of reserves, whilst still allowing continued progress to be made towards the Council's long term vision for the City.

Each year, as part of the development of the budget, analysis is undertaken of the key financial assumptions on which the budget will be based. An overview of this work is included in the MTS and the Budget Setting Report (BSR).

The key areas covered included :

- Economic factors, such as inflation
- Treasury Management, including interest rates
- Demographic pressures on spending
- Other spending pressures & opportunities (revenue and capital)
- External funding sources (including Formula Grant)
- Earmarked Funds

- Asset Management
- Reserves

Formula Grant is being reduced by almost 11.5% in 2012/13 amounting to a reduction of over £1 million. Funding reductions are expected to continue and these, together with other cost pressures, will result in the need to find further ongoing savings of around £4 million over the three year period from 2013/14 to 2015/16.

General Fund Approved Budget

The 2012/13 budget for the General Fund was approved at the Council meeting on 23 February 2012. The key decisions were:

- Net spending was set at £17,036,210.
- Council Tax, for City Council services, was set at £166.57 for Band D properties, frozen at the same level as for 2010/11 and 2011/12.

The following table shows how the total Band D Council Tax figure is built up, including the spending requirements of the County Council and the Fire and Police Authorities.

Council Tax	2011/12		2012/13	
	Total £	(Band D) £	Total £	(Band D) £
Cambridge City Council				
Net Expenditure	20,038,010	491.86	17,637,700	430.06
Contribution from Unallocated Reserves	(3,778,590)	(92.75)	(601,490)	(14.66)
General Fund Spending	16,259,420	399.11	17,036,210	415.40
Non-ringfenced Government Grants	(9,515,100)	(233.56)	(10,291,950)	(250.95)
Collection Fund (Surplus)/Deficit	41,580	1.02	87,110	2.12
	6,785,900	166.57	6,831,370	166.57
Other Authorities				
Cambridgeshire County Council		1,047.78		1,078.65
Cambridgeshire Fire Authority		57.87		59.31
Cambridgeshire Police Authority		169.56		174.51
		1,441.78		1,479.04

Council Tax	2011/12		2012/13	
	Total £	(Band D) £	Total £	(Band D) £
Increase over 2011/12 (City Council Element)				£0.00
Percentage Increase over 2011/12 (City Council Element)				0.00%
Increase over 2011/12 (Total)				£37.26
Percentage Increase over 2011/12 (Total)				2.58%

The following table shows how the Council Tax for each of the property valuation bands is calculated.

Property Band	Range of Property Values		Tax Proportion	Cambridge City Council	County Council	Police Authority	Fire & Rescue Authority	Total
A	Up to	£40,000	6/9	111.05	719.10	116.34	39.54	986.03
B	£40,000 -	£52,000	7/9	129.55	838.95	135.73	46.13	1,150.36
C	£52,001 -	£68,000	8/9	148.06	958.80	155.12	52.72	1,314.70
D	£68,001 -	£88,000	9/9	166.57	1,078.65	174.51	59.31	1,479.04
E	£88,001 -	£120,000	11/9	203.59	1,318.35	213.29	72.49	1,807.72
F	£120,001 -	£160,000	13/9	240.60	1,558.05	252.07	85.67	2,136.39
G	£160,001 -	£320,000	15/9	277/62	1,797.75	290.85	98.85	2,465.07
H	More than	£320,000	18/9	333.14	2,157.30	349.02	118.62	2,958.08

General Fund Reserves

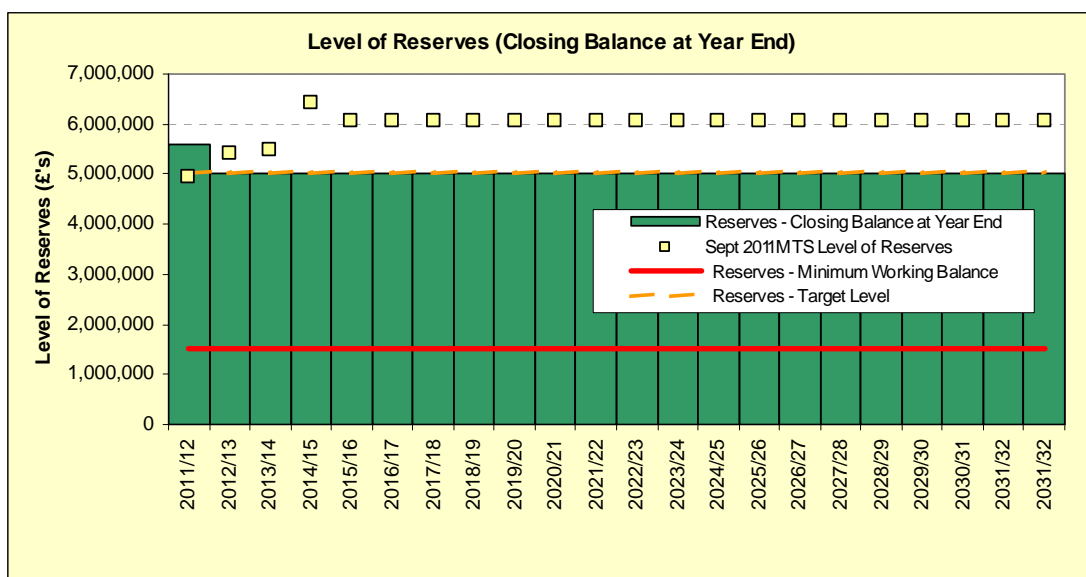
The Council has financial reserves which may be used to support the revenue budget and to finance capital spending. The table set out below shows a forecast of the Council's available reserves to 31st March 2013 as estimated as part of the 2012/13 budget process.

	2011/12 £	2012/13 £
Estimated Balance as at 1 April	9,850	5,601
Net contribution to / (use of) reserves	(4,249)	(601)
Estimated Balance as at 31 March	5,601	5,000

The Council has agreed a minimum working balance requirement of £1.5m, with an aim of maintaining General Fund reserves of around £5m in the medium-term. One of the reasons for holding reserves is to be able to smooth out peaks and troughs of expenditure between years, particularly in terms of support for one-off capital expenditure.

Following a period of use of reserves to fund a number of initiatives to deliver long term savings and income flows to the Council, financial projections show a planned return of reserves to target level by 2012/13.

The reserves position and future year projections are illustrated, graphically, below:



One of the key tests of financial sustainability, applied by the Council in setting its budget, is to ensure that in the final year of the 5-year medium term strategy period the levels of spending and Council Tax is not dependent on significant use of reserves. The Council also undertakes financial modelling over a 25-year period to demonstrate the longer-term implications and sustainability of budget forecasts.

Housing Revenue Account (HRA)

Following recent changes in law as part of the Localism Act, the existing system for financing local authority housing, the national Housing Revenue Account (HRA) Subsidy System has been replaced with effect from 1 April 2012 with a new system, known as Self-Financing.

Under the new system, the government has placed a value on each local authority's housing business over a 30-year period, resulting in the need for Cambridge City Council to take on a debt of £213.6 million in return for being able to retain all HRA revenue streams, to fund local housing services and also service the debt taken on.

The table set out below shows a forecast of the HRA's available reserves to 31st March 2013 as estimated as part of the 2012/13 budget process.

	2011/12 £	2012/13 £
Estimated Balance as at 1 April	5,689	4,559
Deficit for the Year	(1,130)	(2,602)
Estimated Balance as at 31 March	4,559	1,957

The Council has agreed a minimum working balance requirement of £2m for the HRA, with an aim of maintaining balances at this level in the medium term.

The Final Housing Revenue Account Self-Financing Debt Settlement for April 2012 assumes that local authorities continue to set rents in line with current government guidelines for rent restructuring. The level of debt which the Council has been required to take on is based upon the assumption that rents at a local level will be increased by an inflation factor of 5.6% (RPI at September 2011) as the base rate, plus 0.5%, plus a move towards target rent by 2015/16, limited to an additional £2.00 per property per week.

Taking into account the limit on individual rent increases a significant increase in individual rents from April 2012 is still necessary. The average rent increase for Cambridge City Council tenants for 2012/13 is 8.3% or approximately £6.73 per week.

Capital and Revenue Projects Plan Summary

The following table shows a summary of the anticipated level of resources available to fund the Council's Capital and Revenue Projects Plan, together with planned expenditure, as estimated and agreed in the 2012/13 budget process.

	2011/12 £	2012/13 £
Resources		
External Support	1,926	6,522
City Council		
Usable Capital Receipts	822	937
Direct Revenue Funding – HRA	2,972	9,333
Direct Revenue Funding – GF	51	41
Repairs & Renewals Funds	3,020	3,510
Earmarked Reserves	709	1,978
Use of Reserves	2,771	3,148
Temporary Use of Reserves	5	50
HRA Capital Balance	14,785	9,413
Prudential Borrowing	283	0
Total Available Funding	27,344	34,932
Less		
Planned Expenditure		
Approved Programmes	2,848	4,534
Approved Projects	5,175	7,933
Housing Capital Programme (HRA & GF)	19,321	22,465
Total Expenditure	27,344	34,932
Total Uncommitted Funding Available	0	0

Political Management Arrangements

Cambridge residents elect 42 councillors across 14 wards in the City. Seven individual Executive Councillors, who each have a designated service area (Portfolio), which they are responsible for, make decisions about the key services provided by the Council. The appropriate scrutiny committee examines and comments on key decision recommendations before the Executive Councillor makes the final decision. Committees of councillors vote on other important decisions such as planning and licensing applications. Final decisions relating to the setting of the budget and Council Tax are made at a meeting of the full Council.

Layout of this Book

The first section, after this introduction, provides an overall summary of the Council's General Fund by defined service areas. This summary is followed by details for services arranged by the relevant Scrutiny Committee and Portfolios.

At the end of each Scrutiny Committee section is a list of the savings and bids, approved in February 2012, for each of the defined service areas.

Details of the budget for the HRA are then presented. The HRA is a separate statutory account in which the costs and income relating to the provision of council houses are recorded. The HRA costs cannot be met from the Council Tax.

The final section sets out the Capital and Revenue Projects Plan, detailing approved programmes and projects.

Section 2

General Fund Revenue Budgets

General Fund Summary

	2012/13 Original Budget Expenditure £	2012/13 Original Budget Income £	2012/13 Original Budget Net total £
Community Services			
Arts, Sport and Public Spaces	14,140,120	(8,586,150)	5,553,970
Community Development & Health	6,071,160	(2,678,130)	3,393,030
Housing (General Fund)	4,907,170	(2,190,410)	2,716,760
Environment			
Environmental & Waste Services	11,429,280	(3,116,070)	8,313,210
Planning & Sustainable Transport	12,102,360	(10,731,800)	1,370,560
Strategy & Resources			
Customer Services & Resources	49,076,960	(54,213,780)	(5,136,820)
Strategy & Climate Change	3,349,700	(403,320)	2,946,380
TOTAL PORTFOLIO BUDGETS	101,076,750	(81,919,660)	19,157,090
Capital Accounting Adjustments	2,250	(3,982,390)	(3,980,140)
Capital Expenditure Financed from Revenue	1,381,000	0	1,381,000
Contributions to/(from) Earmarked Reserves	1,079,750	0	1,079,750
Contributions to/(from) General Fund Reserves	0	(601,490)	(601,490)
TOTAL OTHER BUDGETS	2,463,000	(4,583,880)	(2,120,880)
NET GENERAL FUND SPENDING	103,693,470	(86,657,260)	17,036,210
FINANCED BY			
Government Grants			(1,856,660)
Share of Business Rates			(8,435,290)
Council Tax			(6,831,370)
Collection Fund (Surplus) / Deficit			87,110
TOTAL			(17,036,210)
NET TOTAL			0

Community Services Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Arts, Sport & Public Spaces Portfolio			
Arts & Events			
5 Nov Firework Display	58,860	(49,550)	9,310
Arts Development	14,620	(890)	13,730
Arts & Events Administration	170,000	0	170,000
Folk Festival	1,336,380	(1,540,450)	(204,070)
Mayors Trip	14,830	(13,840)	990
Midsummer Fair	61,510	(58,300)	3,210
Outdoor Events	2,690	(1,350)	1,340
The Big Weekend	289,850	(107,190)	182,660
Sub-Total	1,948,740	(1,771,570)	177,170
Business & Marketing			
Arts & Recreation - Central Costs	176,660	0	176,660
Bill Posting & Distribution	63,900	(105,270)	(41,370)
Business & Marketing Administration	209,200	0	209,200
City Centre Box Office	324,580	(260,430)	64,150
Sub-Total	774,340	(365,700)	408,640
Central Support & Overheads			
Recharges - Arts & Recreation	338,040	0	338,040
Sub-Total	338,040	0	338,040

Community Services Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Cultural Facilities			
Corn Exchange - Events	4,579,810	(5,049,120)	(469,310)
Corn Exchange Front of House	301,770	(66,640)	235,130
Corn Exchange Marketing	106,300	(84,210)	22,090
Corn Exchange Technical	422,810	(245,510)	177,300
Cultural Facilities Administration	504,040	(285,730)	218,310
External Production Work	0	(12,410)	(12,410)
Guildhall Civic Rooms	8,980	(98,660)	(89,680)
Sub-Total	5,923,710	(5,842,280)	81,430
Grants			
The Junction	396,970	0	396,970
Leisure Voluntary Support	291,470	0	291,470
Sub-Total	688,440	0	688,440
Open Space Management			
Allotments	20,300	(9,710)	10,590
Arboriculture	289,900	(58,740)	231,160
Cherry Hinton Hall	20,520	(106,980)	(86,460)
Closed Churchyards	63,900	0	63,900
Grazing Management	13,010	(13,010)	0
Lettings & Events on Open Spaces	9,360	(41,020)	(31,660)
Local Nature Reserves	8,490	0	8,490

Community Services Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Open Space Management			
Open Space Management	1,308,770	(61,150)	1,247,620
Play Maintenance	117,000	0	117,000
Refreshment Kiosks	6,700	(58,830)	(52,130)
River Frontage Management	62,900	(45,500)	17,400
Seasonal Bedding	31,990	(17,830)	14,160
Sub-Total	1,952,840	(412,770)	1,540,070
Sport & Recreation			
Leisure Contract Client Costs	684,680	0	684,680
Leisure Contract Management Fees	685,390	0	685,390
Sport - BME Sport	41,420	(26,640)	14,780
Sport - Club, Coach & Volunteer Development	3,450	(10)	3,440
Sport - Disability	9,970	(2,450)	7,520
Sport - Ex Ref	33,260	(26,680)	6,580
Sport - Family Sport	2,040	(610)	1,430
Sport - Football Foundation	1,430	(1,430)	0
Sport - Forever Active	500	0	500
Sport - Get Back Into	3,900	(510)	3,390
Sport - Informal Recreation	2,810	0	2,810
Sport - Looked After Children	1,850	(510)	1,340
Sport & Recreation Administration	441,210	(3,710)	437,500
Sports Development	7,220	(2,060)	5,160

Community Services Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Sport & Recreation			
Sports - Obesity	2,060	0	2,060
Sport - Street Games	6,560	(1,020)	5,540
Sub-Total	1,927,750	(65,630)	1,862,120
Streets and Open Spaces			
Environmental Projects	586,260	(128,200)	458,060
Sub-Total	586,260	(128,200)	458,060
Portfolio Total	14,140,120	(8,586,150)	5,553,970

Community Services Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Community Development & Health Portfolio			
Bereavement Services			
Bereavement Services Central Costs	490,750	0	490,750
Cambridge Crematorium	642,790	(1,475,450)	(832,660)
City of Cambridge Cemetery	138,000	(108,980)	29,020
Commemoration	108,970	(156,040)	(47,070)
Huntingdon Road Cemetery	56,060	0	56,060
Sub-Total	1,436,570	(1,740,470)	(303,900)
CCTV			
CCTV	666,600	(487,730)	178,870
Sub-Total	666,600	(487,730)	178,870
Children and Youth			
Children & Young People's Service	674,380	(7,950)	666,430
Sub-Total	674,380	(7,950)	666,430
Community Centres			
Akeman Street Community House	23,570	(7,230)	16,340
Brown's Field Youth and Community Centre	224,610	(15,380)	209,230
Buchan Street Community Facility	91,930	(21,100)	70,830
King George Vth	14,600	0	14,600
Lawrence Way Community Facility	5,930	0	5,930

Community Services Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Community Centres			
Nuns Way Pavilion	9,840	(40)	9,800
Ross Street-St Philips	33,700	(19,970)	13,730
St Lukes Community School	29,420	0	29,420
St Matthews Play Centre	1,260	0	1,260
The Meadows Community Centre	458,570	(158,260)	300,310
Sub-Total	893,430	(221,980)	671,450
Community Development			
Recharges - Community Development	257,950	0	257,950
Southern Fringe Posts funded from Developers Contributions	85,390	(85,390)	0
Sub-Total	343,340	(85,390)	257,950
Equalities			
Equalities	63,870	0	63,870
Sub-Total	63,870	0	63,870
Grants			
Community Development Voluntary Support	1,041,910	0	1,041,910
Sub-Total	1,041,910	0	1,041,910
Housing General Fund			
Community Safety	167,830	(46,590)	121,240
Sub-Total	167,830	(46,590)	121,240

Community Services Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Neighbourhood Community Projects			
Community Projects	139,950	0	139,950
CUPBAN Community Development Strategy	65,000	(65,000)	0
Kings Hedges Neighbourhood Partnership	28,530	0	28,530
Neighbourhood Community Development	127,770	(6,850)	120,920
Neighbourhood Community Plan	48,340	(960)	47,380
Sub-Total	409,590	(72,810)	336,780
Service & Dept Management			
Community Development - Admin	323,250	(15,210)	308,040
Sub-Total	323,250	(15,210)	308,040
Streets and Open Spaces			
Employment Foundation - Green Fingers	50,390	0	50,390
Sub-Total	50,390	0	50,390
Portfolio Total	6,071,160	(2,678,130)	3,393,030

Community Services Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Housing Portfolio			
Central Support & Overheads			
Recharges - Strategic Housing Services (GF)	658,110	0	658,110
Sub-Total	658,110	0	658,110
Environmental Services			
Energy Officer	59,000	0	59,000
Housing Standards	264,110	(1,020)	263,090
Property Accreditation	44,530	0	44,530
Sub-Total	367,640	(1,020)	366,620
Home Aid Manager			
Home Improvement Grants	55,500	0	55,500
Sub-Total	55,500	0	55,500
Housing General Fund			
125 / 451 Newmarket Road - Revenue Costs	41,240	(35,970)	5,270
Anti Social Behaviour	66,650	0	66,650
Bermuda Road Garages	0	(7,770)	(7,770)
CCC Choice Based Lettings (Revenue)	58,350	(14,110)	44,240
Choice Based Lettings	201,810	(251,850)	(50,040)
Contributions to/from HRA	321,320	0	321,320
Departmental Overheads - General Fund Housing	220,760	0	220,760

Community Services Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Housing General Fund			
Development	137,380	(44,360)	93,020
Grants to Housing Agencies	171,540	(2,020)	169,520
Growth - Community Services	48,060	0	48,060
Home Aid	0	0	0
Homelessness Costs	198,320	(38,950)	159,370
Housing Options and Advice	328,700	0	328,700
Housing Strategy	140,670	(68,190)	72,480
Racial Harassment	45,250	(17,360)	27,890
Rough Sleepers Strategy (ODPM Funded-Revenue)	575,470	(575,470)	0
Single Homeless/Rough Sleepers Co-ordination	132,340	(60)	132,280
Sub-Regional Housing Strategy Co-ordinator	58,610	(58,030)	580
Supporting People - L/Term Sheltered.	533,550	(511,960)	21,590
Supporting People - S/Term Temporary	544,050	(540,350)	3,700
Sub-Total	3,824,070	(2,166,450)	1,657,620
Licensing			
Miscellaneous Licensing - Housing	1,850	(22,940)	(21,090)
Sub-Total	1,850	(22,940)	(21,090)
Portfolio Total	4,907,170	(2,190,410)	2,716,760
Committee Total	25,118,450	(13,454,690)	11,663,760

Community Services Scrutiny Committee

Approved Savings - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
Arts, Sports & Public Spaces Portfolio					
S2928	Reduction in Leisure Grants Funding	(7,870)	(7,870)	(7,870)	(7,870)
Community Development & Health Portfolio					
S2789	Cash limit Community Development Grants	(23,280)	(23,280)	(23,280)	(23,280)
S2856	Price Review - Cremations	(26,600)	(26,600)	(26,600)	(26,600)
S2860	Operational savings from the Community Safety budget	(3,030)	(3,030)	(3,030)	(3,030)
Housing Portfolio					
S2849	Charging for service of statutory housing notices	(900)	(900)	(900)	(900)
S2863	Increase in Development Team fee income	(1,500)	(1,500)	(1,500)	(1,500)
S2865	Reduction in recharge from the HRA to the General Fund in respect of shared amenities	(29,620)	(29,620)	(29,620)	(29,620)
S2867	Reduction in recharge from the HRA in respect of the General Fund share of ASB costs	(810)	(810)	(810)	(810)
S2911	Saving delivered through budgeting for actual cost of existing Housing General Fund employees	(1,640)	(1,640)	(1,640)	(1,640)
Savings Total		(95,250)	(95,250)	(95,250)	(95,250)

Approved Service Review Savings - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
Community Development & Health Portfolio					
SR2936	CCTV Service - Reduction in costs following a review of the CCTV service	(146,000)	(188,000)	(188,000)	(188,000)
Housing Portfolio					
SR2912	Saving to be delivered through restructure of Strategic Housing Services	(36,940)	(36,940)	(36,940)	(36,940)
Service Review Savings Total		(182,940)	(224,940)	(224,940)	(224,940)

Community Services Scrutiny Committee

Unavoidable Revenue Bids - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
Arts, Sports & Public Spaces Portfolio					
UR2790	Olympic Torch Relay Evening Celebration	75,000	0	0	0
Community Development & Health Portfolio					
UR2941	Upgrade IT software - Epilog Sequel and three year support contract	15,000	10,000	10,000	0
Bids Total		90,000	10,000	10,000	0

Priority Policy Fund Bids - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
Arts, Sports & Public Spaces Portfolio					
PPF2766	Folk Festival - business development options	25,000	0	0	0
PPF2767	Provide greater range of more culturally diverse activity at The Big Weekend	20,000	0	0	0
PPF2771	Sports development project for young people at risk of exclusion	12,500	12,500	0	0
Community Development & Health Portfolio					
PPF2784	Community Engagement Officer	47,000	47,000	47,000	47,000
PPF2785	Youth Officer - 13+ age-group	41,000	41,000	41,000	41,000
PPF2861	Funding for a 0.5 FTE post to set up a Restorative Justice system within the city	17,000	17,000	0	0
PPF2862	Increase in funding for Safer City Revenue Grants	25,350	25,350	25,350	25,350
Housing Portfolio					
PPF2866	Funding to secure consultancy support in respect of the Housing Strategy	10,000	0	0	0
PPF2909	Contribution towards a post in the Independent Living Service to allow community based support to vulnerable older residents	13,230	13,230	13,230	13,230
Priority Policy Fund Bids Total		211,080	156,080	126,580	126,580

Environment Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Environmental & Waste Services Portfolio			
Central Support & Overheads			
Recharges - Refuse & Environment	1,353,120	0	1,353,120
Recharges - Streets & Open Spaces	297,330	0	297,330
Sub-Total	1,650,450	0	1,650,450
Environmental Services			
Control of Disease	87,540	(10,540)	77,000
Environmental Protection	343,740	(38,190)	305,550
Food and Occupational Safety	324,170	(3,120)	321,050
Out of Hours	110,380	0	110,380
Scientific Team	195,170	(2,360)	192,810
Small Projects	4,200	0	4,200
Sub-Total	1,065,200	(54,210)	1,010,990
Licensing			
Gambling Act	8,580	(21,860)	(13,280)
Liquor Licensing	81,310	(155,160)	(73,850)
Miscellaneous Licensing - E & W Services	5,070	(2,200)	2,870
Public Control - Private Hire Vehicles	92,430	(89,630)	2,800
Public Control - Taxis	142,540	(138,100)	4,440
Sub-Total	329,930	(406,950)	(77,020)
Service & Dept Management			
Refuse & Environment Administration	248,220	(9,130)	239,090

Environment Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Service & Dept Management			
Refuse & Environment Operational Support	234,260	(10,610)	223,650
Sub-Total	482,480	(19,740)	462,740
Streets and Open Spaces			
Abandoned Vehicles - Direct	32,070	(1,530)	30,540
Control of Dogs	67,670	(6,130)	61,540
Public Realm Enforcement	206,190	(26,400)	179,790
Rangers -Direct	370,910	(5,100)	365,810
Street Cleansing	1,901,480	0	1,901,480
Toilet Cleaning - Direct	709,360	(44,040)	665,320
Sub-Total	3,287,680	(83,200)	3,204,480
Waste & Recycling			
Bin Deliveries - Operational	55,630	(10,020)	45,610
College/Bring Bank Recycling - Operational	221,330	(6,310)	215,020
Domestic Refuse - Operational	889,850	(36,980)	852,870
Dry Recycling - Operational	468,780	0	468,780
Green Waste Recycling - Operational	583,130	0	583,130
Recycling Strategy	464,900	(395,660)	69,240
Trade Refuse - Operational	1,762,230	(2,103,000)	(340,770)
Waste Development	167,690	0	167,690
Sub-Total	4,613,540	(2,551,970)	2,061,570
Portfolio Total	11,429,280	(3,116,070)	8,313,210

Environment Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Planning & Sustainable Transport Portfolio			
Central Support & Overheads			
Recharges - Head of Planning	334,980	0	334,980
Sub-Total	334,980	0	334,980
Other			
Urban Growth Project Management	105,950	(46,350)	59,600
Sub-Total	105,950	(46,350)	59,600
Parking Services			
Adam & Eve Street Car Park	70,450	(122,320)	(51,870)
Castle Hill Car Park	92,430	(184,050)	(91,620)
Grafton Centre East	1,635,750	(1,520,800)	114,950
Grafton Centre West	600,680	(770,300)	(169,620)
Grand Arcade (Lion Yard Car Park)	2,715,980	(4,063,030)	(1,347,050)
Gwydir Street Car Park	40,310	(41,720)	(1,410)
Other Car Parks	58,300	0	58,300
Park Street Car Park	941,550	(1,302,220)	(360,670)
Queen Anne Terrace Car Park	724,190	(982,000)	(257,810)
Riverside Car Park	3,680	(2,000)	1,680
Shopmobility-Grafton	28,160	(1,080)	27,080
Shopmobility-Grand Arcade	95,150	(46,320)	48,830
Sub-Total	7,006,630	(9,035,840)	(2,029,210)

Environment Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Planning			
Building Control Fee Earning	413,820	(413,820)	0
Building Control Other	346,180	(4,790)	341,390
City Development	1,818,470	(679,060)	1,139,410
Concessionary Fares	15,540	(15,540)	0
Considerate Contractors Scheme	20,550	(23,480)	(2,930)
New Neighbourhoods	366,070	(428,350)	(62,280)
Planning Policy	651,870	(47,900)	603,970
Public Transport Subsidy	118,940	0	118,940
Taxicard Service	110,090	0	110,090
Transport Initiatives for Disabled	51,460	0	51,460
Urban Design & Conservation	440,370	0	440,370
Sub-Total	4,353,360	(1,612,940)	2,740,420
Streets and Open Spaces			
Bus Shelters	40,010	0	40,010
Flood Risk Management	139,960	(36,670)	103,290
Highway Schemes General	71,730	0	71,730
Street Name Plates	38,140	0	38,140
Walking & Cycling Strategy	11,600	0	11,600
Sub-Total	301,440	(36,670)	264,770
Portfolio Total	12,102,360	(10,731,800)	1,370,560
Committee Total	23,531,640	(13,847,870)	9,683,770

Environment Scrutiny Committee

Approved Savings - Included in 2012/13 Budget

Ref	Description	2012/13	2013/14	2014/15	2015/16
		£	£	£	£
Environmental & Waste Services Portfolio					
S2838	Increased income from undertaking additional private repairs and MOT's at the depot	(10,000)	(10,000)	(10,000)	(10,000)
S2852	Increased income from offering a wider range of pest control services	(2,500)	(5,000)	(5,000)	(5,000)
S2853	Additions to pay (overtime) budgets no longer required	(3,000)	(3,000)	(3,000)	(3,000)
S2953	Trade Waste additional Income	(25,000)	(75,000)	(75,000)	(75,000)
S2978	Apportionment of costs for taxi licensing work at the garage	(10,000)	(10,000)	(10,000)	(10,000)
Planning & Sustainable Transport Portfolio					
S2750	Miscellaneous Savings	(3,210)	(3,210)	(3,210)	(3,210)
S2778	GIS Digital Mapping - Maintenance Costs	(2,000)	(2,000)	(2,000)	(2,000)
S2779	GIS Digital Mapping - Mapping Services Agreement	(11,820)	(11,820)	(11,820)	(11,820)
S2780	Greater Cambridge Partnership (GCP) subscription termination.	(5,620)	(5,620)	(5,620)	(5,620)
S2781	Corporate contribution saving arising from the wind-down of Cambridgeshire Horizons	(16,100)	(16,100)	(16,100)	(16,100)
Savings Total		(89,250)	(141,750)	(141,750)	(141,750)

Approved Service Review Savings - Included in 2012/13 Budget

Ref	Description	2012/13	2013/14	2014/15	2015/16
		£	£	£	£
Environmental & Waste Services Portfolio					
SR2847	Deletion of Environmental Health Manager post	(42,000)	(42,000)	(42,000)	(42,000)
SR2950	Route Optimisation Project Phase 2	(100,000)	(100,000)	(100,000)	(100,000)
SR2945	Review of Building Cleaning	(38,000)	(76,000)	(76,000)	(76,000)
Planning & Sustainable Transport Portfolio					
SR2751	Introduction of Pre-Application charging service	(24,000)	(24,000)	(24,000)	(24,000)
SR2857	Savings from marketing initiatives to better use spare capacity on car parks	(50,000)	(100,000)	(100,000)	(100,000)
SR2939	Amalgamating ShopMobility into overall management of car parks.	(20,000)	(50,000)	(50,000)	(50,000)
		(274,000)	(392,000)	(392,000)	(392,000)

Environment Scrutiny Committee

Approved Unavoidable Revenue Bids - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
Environmental & Waste Services Portfolio					
UR2796	Street/Zip car usage and uptake increase in costs across the service	11,000	11,000	11,000	11,000
UR2801	Reduction in Recycling bring bank income	16,000	16,000	16,000	16,000
Planning & Sustainable Transport Portfolio					
UR2791	Increased maintenance and R&R provision required for ten new bus shelters delivered by the Bus Shelters Capital Programme.	8,400	8,400	8,400	8,400
Bids Total		35,400	35,400	35,400	35,400

Priority Policy Fund Bids - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
Environmental & Waste Services Portfolio					
PPF2798	In-cab technology for the trade waste service	9,000	6,000	6,000	6,000
PPF2799	Targeted waste communications campaign for rented property	7,000	7,000	0	0
PPF2800	To continue the Recycling Champions Scheme	16,000	16,000	0	0
PPF2821	Street Champion Scheme	15,000	15,000	0	0
Planning & Sustainable Transport Portfolio					
PPF2769	Cambridge City 20mph Zones Project	29,900	29,900	0	0
		76,900	73,900	6,000	6,000

Strategy & Resources Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Customer Services & Resources Portfolio			
Customer Service			
Central Post Scanning Facility	315,600	(720)	314,880
Sub-Total	315,600	(720)	314,880
Democratic Services			
Elections	166,510	0	166,510
Electoral Registration	133,000	(2,400)	130,600
Sub-Total	299,510	(2,400)	297,110
Finance General			
Finance General	12,320	(548,850)	(536,530)
Sub-Total	12,320	(548,850)	(536,530)
Human Resources			
Employee Travel Plan	10,100	(10,100)	0
Sub-Total	10,100	(10,100)	0
IT Contract Mgmt- Others			
Document Image Processing (DIP)	143,920	0	143,920
Flexible Working	23,230	0	23,230

Strategy & Resources Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
IT Contract Mgmt- Others			
IT Corporate Strategy	40,530	15,300	55,830
Sub-Total	207,680	15,300	222,980
Legal Services			
Land Charges and Searches	146,700	(210,470)	(63,770)
Sub-Total	146,700	(210,470)	(63,770)
Property Services			
Barnwell Drive-excl Barnwell House	40,990	(202,970)	(161,980)
Barnwell House Offices	51,360	(68,140)	(16,780)
Buchan Street Shops	2,130	(23,380)	(21,250)
Car Parks	714,070	(2,512,600)	(1,798,530)
Cheddars Lane	2,960	(30,430)	(27,470)
Cowley Road Enterprise Plots	3,740	(69,050)	(65,310)
Cowley Road/Milton Road	10,940	(146,950)	(136,010)
Dales Brewery	25,410	(155,450)	(130,040)
Ditton Lane Shops	2,260	(54,860)	(52,600)
Grand Arcade Project	5,140	(5,140)	0
Gwydir St Workshops/Offices	26,280	(148,570)	(122,290)
Hooper Street Garages	820	(6,000)	(5,180)
Jedburgh Court (ex K H Depot)	5,950	(25,110)	(19,160)

Strategy & Resources Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Property Services			
Lion Yard Development - S.End	0	(157,890)	(157,890)
Llandaff Chambers	13,650	(24,600)	(10,950)
Orwell Furlong	46,230	(94,350)	(48,120)
Orwell House Offices-Internal	78,560	(128,830)	(50,270)
Other Commercial Properties	635,000	(2,219,450)	(1,584,450)
Other Domestic Properties	660	(14,340)	(13,680)
Other-Garages Land etc	39,580	(139,090)	(99,510)
Other Industrial Properties	184,470	(1,146,630)	(962,160)
Robert Davies Court	14,020	(108,930)	(94,910)
Ronald Rolph Court	26,940	(191,590)	(164,650)
St Anthony/Eligius Almshouse	530	0	530
The Lion Yard	2,400	(1,520,920)	(1,518,520)
Sub-Total	1,934,090	(9,195,270)	(7,261,180)
Revenue Services			
Council Tax Benefits	5,972,700	(6,250,260)	(277,560)
Housing Benefits	1,455,180	(75,400)	1,379,780
Local Taxation	1,212,010	(445,880)	766,130
Rent Allowances & Rent Rebates	35,575,570	(36,150,490)	(574,920)
Revenue Overheads	688,680	0	688,680
Sub-Total	44,904,140	(42,922,030)	1,982,110

Strategy & Resources Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Tourism & City Centre Mgement			
City Centre Management	139,990	(8,940)	131,050
Control of Street Trading	72,930	(70,270)	2,660
Markets	379,530	(712,450)	(332,920)
Package Tour Scheme	148,240	(213,100)	(64,860)
Tourism	506,130	(334,480)	171,650
Sub-Total	1,246,820	(1,339,240)	(92,420)
Portfolio Total	49,076,960	(54,213,780)	(5,136,820)

Strategy & Resources Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Strategy & Climate Change Portfolio			
Central Costs			
Pensions - Early retirements	138,140	0	138,140
Support Services Trading Balances	(30,250)	0	(30,250)
Sub-Total	107,890	0	107,890
Central Support & Overheads			
Recharges - Corporate Strategy	209,000	0	209,000
Sub-Total	209,000	0	209,000
Corporate & Democratic Core			
Corporate & Democratic Core - CM	943,790	0	943,790
Corporate & Democratic Core - DRM	1,347,100	0	1,347,100
Sub-Total	2,290,890	0	2,290,890
Corporate Strategy			
Corporate Policy	261,920	(219,370)	42,550
Corporate Strategy Administration	312,290	(164,880)	147,410
Sustainability Partnership Grants	9,890	0	9,890
Sustainable City	107,820	(19,070)	88,750
Sub-Total	691,920	(403,320)	288,600

Strategy & Resources Scrutiny Committee

	2012/13 Budget Expenditure £	2012/13 Budget Income £	2012/13 Budget Net Total £
Grants			
Sustainable City Grants	50,000	0	50,000
<i>Sub-Total</i>	<u>50,000</u>	<u>0</u>	<u>50,000</u>
Portfolio Total	<u>3,349,700</u>	<u>(403,320)</u>	<u>2,946,380</u>
Committee Total	<u>52,426,660</u>	<u>(54,617,100)</u>	<u>(2,190,440)</u>

Strategy & Resources Committee

Approved Savings - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
Customer Services & Resources Portfolio					
S2747	Funding for Trade Union Branch Secretary posts	(32,940)	(32,940)	(32,940)	(32,940)
S2760	Telephone R&R one off saving	(54,600)	0	0	0
S2761	Reduction in Telephone Costs	(2,800)	(2,800)	(2,800)	(2,800)
S2763	Copyright Licensing Authority Fee Saving	(2,500)	(2,500)	(2,500)	(2,500)
S2813	Deletion of a Fraud Prevention Officer Post	(37,800)	(37,800)	(37,800)	(37,800)
S2817	IT Supplies and Services Savings	(20,000)	(20,000)	(20,000)	(20,000)
S2843	Savings linked to the introduction of a metered system for the supply of electricity on the Market.	(7,500)	(15,000)	(15,000)	(15,000)
S2844	Savings delivered through the increased commercial approach developed by the Visit Cambridge service	(40,000)	(40,000)	(40,000)	(40,000)
S2845	Freeze the Members' Allowances budget for 2012/13	(26,000)	0	0	0
S2846	Miscellaneous savings in Members Support	(1,000)	(1,000)	(1,000)	(1,000)
S2921	Telephone Savings - Members' Centrex Telephone Lines	(5,800)	(5,800)	(5,800)	(5,800)
Strategy & Climate Change Portfolio					
S2745	Corporate Management - Review of corporate subscriptions	(11,000)	(11,000)	(11,000)	(11,000)
S2746	Corporate Marketing ongoing savings	(4,500)	(4,500)	(4,500)	(4,500)
S2748	Reduction in operating costs for corporate strategy	(1,870)	(1,870)	(1,870)	(1,870)
S2839	Savings on consultants and professional fees	(3,000)	(3,000)	(3,000)	(3,000)
S2840	Saving to Corporate Policy budget	(11,880)	(11,880)	(11,880)	(11,880)
S2841	Ongoing Saving on core funding for Travel for Work partnership	(5,750)	(5,750)	(5,750)	(5,750)
S2964	Voltage Optimisation Roll Out - Non-Housing Properties	0	(4,100)	(4,100)	(4,100)
S2967	Savings from installation of solar thermal panels and/or energy efficiency measures on non-housing Council properties.	0	(15,000)	(15,000)	(15,000)
S2968	Employee costs reduced	(5,600)	(5,600)	(5,600)	(5,600)
S2969	Cash limit Sustainable City Grants	(1,350)	(1,350)	(1,350)	(1,350)
Savings Total		(275,890)	(221,890)	(221,890)	(221,890)

Strategy & Resources Committee

Approved Service Review Savings - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
Customer Services & Resources Portfolio					
SR2749	Customer Service Centre Budget Efficiencies	(92,000)	(92,000)	(92,000)	(92,000)
SR2757	Internal Audit - Employee Cost Savings	(7,000)	(7,000)	(7,000)	(7,000)
SR2815	Deletion of the Head of Revenue and Benefit Services Post	0	0	(76,900)	(76,900)
SR2819	Risk Manager post - Reduction from full time to part time position	(13,000)	(13,000)	(13,000)	(13,000)
SR2854	Legal Staff Saving	(30,240)	(30,240)	(30,240)	(30,240)
SR2924	Savings from a range of Human Resources account codes	(35,800)	(35,800)	(35,800)	(35,800)
SR2925	Savings on Human Resources staffing costs	(19,640)	(19,640)	(19,640)	(19,640)
SR2934	Proposed savings from HR Operations cost centre	(18,480)	(18,480)	(18,480)	(18,480)
SR2952	Savings arising from Support Service Review	(80,000)	(80,000)	(80,000)	(80,000)
Service Review Savings Total		(296,160)	(296,160)	(373,060)	(373,060)

Unavoidable Revenue Bids - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
Customer Services & Resources Portfolio					
UR2918	Interest and court costs in respect of the repayment of part of a developer's contribution for affordable housing in the city	43,230	0	0	0
UR2961	Loss of external rental income at Mill Road Depot	51,400	0	0	0
Strategy & Climate Change Portfolio					
UR2984	Loss of savings (income) expected from cancelled installation of solar PV panels	18,700	18,700	18,700	18,700
Unavoidable Revenue Bids Total		113,330	18,700	18,700	18,700

Strategy & Resources Committee

Priority Policy Fund Bids - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
Customer Services & Resources Portfolio					
PPF2793	Mill Road Street Co-ordinator	16,000	16,000	16,000	0
PPF2957	Additional Senior Property Surveyor post in Property Services	38,000	38,000	38,000	38,000
PPF2949	Electronic Market Management System	6,640	6,640	6,640	6,640
PPF2962	Funding for a FREEPOST licence for electoral services	2,500	2,500	2,500	2,500
Strategy & Climate Change Portfolio					
PPF2735	Head of Corporate Strategy	27,500	7,000	0	0
Priority Policy Fund Bids Total		90,640	70,140	63,140	47,140

Section 3

Housing Revenue Account

Housing Revenue Account

Subjective Analysis

	2012/12 Budget Net Total £
Expenditure	
Management and Supervision (General)	4,704,070
Management and Supervision (Special)	2,425,690
Repairs & Maintenance	6,762,950
Loan Interest	6,981,700
Depreciation – Transfer to Major Repairs Reserve	9,289,470
Debt Redemption Premium	301,330
Direct Revenue Financing	9,333,460
Debt Management Expenses	151,000
Housing Set Aside	1,090,400
Other	312,330
TOTAL EXPENDITURE	41,352,400
Income	
Gross Rent	(32,828,590)
Gross Rent Garages	(625,380)
Other Land and Premises Rents	(397,910)
Service Charges	(2,309,390)
Interest Receipts	(110,660)
Right to Buy Capitalisation	(25,000)
De-Minimus Capital Receipts	(3,000)
Adjustment for Depreciation in respect of MRA	(1,969,170)
Contributions towards expenditure	(480,810)
TOTAL INCOME	(38,749,910)
TOTAL TRANSFER (TO) / FROM WORKING BALANCES	2,602,490

Housing Revenue Account

Approved Savings - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
S2869	Reduction in repairs administration operational budgets	(10,000)	(10,000)	(10,000)	(10,000)
S2871	Reduction in staffing budget in Leasehold Services	(5,210)	(5,210)	(5,210)	(5,210)
S2872	Net savings in Temporary Housing Operational Costs	(240)	(240)	(240)	(240)
S2874	Removal of inflationary element of area office costs budget	(2,690)	(2,690)	(2,690)	(2,690)
S2875	Reduction in production costs for Open Door	(2,410)	(2,410)	(2,410)	(2,410)
S2878	Reduction in staffing in the Independent Living Service in line with savings agreed with Supporting People for 2011/12 onwards	(68,240)	(68,240)	(68,240)	(68,240)
S2883	Reduction in operational cost budgets for the Anti-Social Behaviour Team	(8,880)	(8,880)	(8,880)	(8,880)
S2884	Deletion of Customer Care and Project Manager and replacement with part time Administrator post in the Independent Living Service	(21,640)	(21,640)	(21,640)	(21,640)
S2886	Additional service charge income in respect of 2 new caretakers	(37,580)	(37,580)	(37,580)	(37,580)
S2889	Additional service charge income	(10,180)	(10,180)	(10,180)	(10,180)
S2895	Savings in Strategic Housing HRA Operational Costs	(26,000)	(26,000)	(26,000)	(26,000)
S2899	Reduction in electricity budgets in housing communal areas	(30,030)	(30,030)	(30,030)	(30,030)
S2902	Reduction in responsive and void repair budgets in line with anticipated stock reductions	(15,470)	(15,470)	(15,470)	(15,470)
S2903	Removal of budget for premises related costs at Seymour Court	(32,500)	(32,500)	(32,500)	(32,500)
S2906	Savings in City Homes Operational Costs	(29,400)	(29,400)	(29,400)	(29,400)
S2986	Savings from installation of solar thermal panels and/or energy efficiency measures on housing properties.	(3,800)	(3,800)	(3,800)	(3,800)
Savings Total		(304,270)	(304,270)	(304,270)	(304,270)

Housing Revenue Account

Approved Service Review Savings - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
SR2913	Saving to be delivered through restructure of Strategic Housing Services	(6,760)	(6,760)	(6,760)	(6,760)
SR2926	Customer service centre budget efficiencies.	(23,000)	(23,000)	(23,000)	(23,000)
SR2927	Legal Staff Saving	(11,760)	(11,760)	(11,760)	(11,760)
SR2932	Savings from a range of Human Resources account codes	(10,700)	(10,700)	(10,700)	(10,700)
SR2933	Proposed savings from HR Operations	(5,520)	(5,520)	(5,520)	(5,520)
SR2935	Savings on Human Resources staffing costs	(5,860)	(5,860)	(5,860)	(5,860)
SR2946	Review of Building Cleaning	(12,000)	(24,000)	(24,000)	(24,000)
SR2951	Savings arising from Support Services review	(20,000)	(20,000)	(20,000)	(20,000)
Service Review Savings Total		(95,600)	(107,600)	(107,600)	(107,600)

Housing Revenue Account

Approved Unavoidable Revenue Bids - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
UR2880	Reduction in recharge from the HRA in respect of the General Fund share of ASB costs	810	810	810	810
UR2888	Reduction in garage and commercial property rental income	29,300	29,300	29,300	29,300
UR2891	Reduction in income to the HRA from the General Fund in respect of shared amenities	27,000	27,000	27,000	27,000
UR2892	Reduction in Supporting People income in respect of the sheltered housing service, in line with savings agreed with Supporting People for 2011/12 onwards	69,290	69,290	69,290	69,290
UR2897	Bid to address removal of staffing turnover allowance in caretaking budgets and to budget fully for additional hours delivered in the general housing at Ditchburn Place	7,750	7,750	7,750	7,750
UR2900	Increase in the costs of the Gas Maintenance Contract	40,000	40,000	40,000	40,000
UR2901	Ongoing costs associated with the installation of dry risers at Kingsway	1,000	1,000	1,000	1,000
UR2910	Bid to fund anticipated additional costs of existing HRA employees	820	820	820	820
UR2956	Reduction in Communal Cleaning and Premises Service Charges	12,000	24,000	24,000	24,000
UR2983	Loss of savings (income) expected from cancelled installation of solar PV panels	14,920	14,920	14,920	14,920
Unavoidable Revenue Bids Total		202,890	214,890	214,890	214,890

Approved Revenue Bids - Included in 2012/13 Budget

Ref	Description	2012/13 £	2013/14 £	2014/15 £	2015/16 £
B2896	Funding for two additional caretaker posts across housing estates	37,580	37,580	37,580	37,580
Bids Total		37,580	37,580	37,580	37,580

Section 4

Capital and Revenue Projects Plan

Project Plan

Summary

£000's	2011/12	2012/13	2013/14	Future	Estimated
Programme / Scheme	Budget	Budget	Budget	Years	TOTAL
				Budget	Spend
PROJECT PLAN - SUMMARY OF CATEGORIES					
Approved Programmes (Including Housing)	22,169	26,999	28,685	50,333	128,186
Approved Projects	5,175	7,933	2,209	1,700	17,017
TOTAL PROJECT PLAN	<u>27,344</u>	<u>34,932</u>	<u>30,894</u>	<u>52,033</u>	<u>145,203</u>
FUNDING AVAILABILITY					
External Support	(1,926)	(6,522)	(9,669)	(12,299)	
Usable Capital Receipts	(822)	(937)	(374)	(600)	
Direct Revenue Funding - HRA	(2,972)	(9,333)	(8,778)	(18,101)	
Direct Revenue Funding - GF	(51)	(41)	0	0	
Repair and Renewals Fund	(3,020)	(3,510)	(1,802)	(2,427)	
Earmarked Reserves	(709)	(1,978)	0	0	
Use of Reserves	(2,771)	(3,148)	(2,370)	(2,370)	
Temporary Use of Reserves	(5)	(50)	0	0	
Prudential Borrowing	(283)	0	0	0	
HRA Capital Balances	(14,785)	(9,413)	(7,901)	(16,236)	
TOTAL AVAILABLE FUNDING	<u>(27,344)</u>	<u>(34,932)</u>	<u>(30,894)</u>	<u>(52,033)</u>	
TOTAL UNCOMMITTED FUNDING AVAILABLE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	

Project Plan

Approved Programmes

£000's	2011/12	2012/13	2013/14	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
Approved Programmes				
Housing Investment Programme (HIP)				
Decent Homes	5,806	9,054	9,102	18,022
Sheltered Housing	3,780	3,224	0	0
Other Housing Revenue Account	6,178	9,385	16,196	27,634
General Fund Housing	3,557	802	765	1,530
City Centre Management Programme	20	20	20	20
Safer City Programme	17	0	0	0
Cycleways	7	338	100	100
Environmental Improvements				
North Area	86	98	59	59
South Area	113	55	42	42
West/Central Area	125	74	43	43
East Area	267	87	56	56
Riverside/Abbey Rd Junction	307	0	0	0
Fitzroy/Burleigh Street	87	0	0	0
Wulfstan Way Local Centre	157	0	0	0
Environmental Safety Fund	5	11	0	0
Public Conveniences	6	807	0	0
City Services - Vehicle				
Replacement Programme	450	455	960	750
Bus Shelters	64	207	0	0
Car Parks Infrastructure and				
Equipment Replacement				
Programme	0	995	244	789
ICT Infrastructure Programme	879	525	211	520
Admin Buildings Asset				
Replacement Programme	58	98	40	118
Commercial Properties Asset				
Replacement Programme	63	77	347	250
New Town Community				
Development Capital Grants				
Programme	10	114	0	0
Community Development				
Grants Programme (s106)	127	373	300	0
Replacement of Parks & Open				
Space Waste/Litter Bins	0	75	75	150
Litter Bin Replacement				
Programme	0	125	125	250
TOTAL APPROVED				
PROGRAMMES	22,169	26,999	28,685	50,333

Project Plan

Approved Projects

£000's	2011/12	2012/13	2013/14	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
Approved Projects				
CCTV Street Lighting	0	40	0	0
Poster Boards	4	0	0	0
Compulsory Purchase Orders (CPOs)	0	400	0	0
Development Land on the North Side of Kings Hedges Road	178	182	74	
Christs Pieces - Trees/Landscaping	6	0	0	0
Lion Yard - Contribution to Works - Phase 2	80	1,793	0	0
Histon Road Cemetery Landscaping	5	0	0	0
Kettle's Yard	0	40	0	0
City Centre Youth Venue	0	100	0	0
Automated Energy Monitoring System	23	0	0	0
Corporate Document Management (DIP & EDRM)	104	350	0	0
Customer Access Strategy - IT Workstream	122	0	0	0
Allotment Improvements	0	17	0	0
Memorial Choice	5	0	0	0
Disabled Access and Facilities - Guildhall Halls	0	80	0	0
Lighting and Power in Committee Rooms	0	15	0	0
Green Parking Bays	0	2	0	0
GIS Phase 2 & 3	1	0	0	0
Mercury Abatement	1,995	0	0	0
Energy Efficiency Programme - Meadows	6	13	0	0
HMOs - Management Orders	0	50	0	0
La Mimosa Punting Station	10	0	0	0
Ravensworth Gardens - Remedial & Improvement Work	0	25	0	0
Improvements to play areas & open space at land behind St Matthews Street	3	0	0	0
The Junction Development Programme	0	2	0	0
Mill Road Cemetery	27	0	0	0
Property Accreditation Scheme	72	50	0	0
UNiform e-consultee Access Module	2	8	0	0
Development of UNiform System	0	14	0	0
Sub-Total c/l	2,643	3,181	74	0

Project Plan

£000's	2011/12	2012/13	2013/14	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
<i>Sub-Total b/i</i>	2,643	3,181	74	0
Corrosion Monitoring System at Park Street	1	0	0	0
Recycling Bins for Flats	85	42	0	0
Oracles Financials Server	50	0	0	0
Telephony System Upgrade	23	50	0	0
Mill Road Cemetery Memorial Artwork	6	51	0	0
Snowy Farr Memorial Artwork	24	40	0	0
Floodlit Astro turf - Chesterton	200	0	0	0
Community College and Netherhall School				
Pye's Pitch Rec Facilities	45	40	0	0
LED Lighting - Grand Arcade Annex Car Park	115	0	0	0
King George V Rec Ground (consolidated)	0	32	0	0
Sheeps Green Canoe Clubhouse Extension	175	(5)	0	0
Monitors for use with Document Management System	6	0	0	0
Rebuild Grafton West Car Park Wall at Salmon Lane	77	0	0	0
Holy Trinity War Memorial Shelter	23	0	0	0
Changing Facilities at Cherry Hinton Village Centre	0	70	0	0
Climbing Wall at Kelsey Kerridge Sports Centre	52	0	0	0
Logans Meadow Swift Tower	31	0	0	0
Coldhams Common LNR Extension	0	54	5	0
Capita Re-Licence	1	0	0	0
Kings Hedges Learners Pool Electricity	0	25	0	0
Jesus Green Skatepark Upgrade	60	5	0	0
Air Monitoring Equipment	85	0	0	0
Vie Public Open Space	114	16	0	0
Parkside Changing Rooms	390	0	0	0
Cherry Hinton Hall grounds Improvements - Phase 1	0	75	0	0
Water Play Area Abbey Paddling Pool	75	55	0	0
Coleridge Paddling Pool Enhancement	50	40	0	0
<i>Sub-Total c/i</i>	4,331	3,771	79	0

Project Plan

£000's	2011/12	2012/13	2013/14	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
<i>Sub-Total b/i</i>	4,331	3,771	79	0
Water Play Area Kings Hedges "Pulley"	50	80	0	0
Abbey Pool Play Area Facilities	0	89	0	0
Jesus Green Play Area	0	152	0	0
Jesus Green Tennis Court	1	91	0	0
Kings Hedges "Pulley" Play Area	0	75	0	0
Petersfield Play Area	0	78	0	0
Peveral Road Play Area	0	88	0	0
Outdoor Fitness Equipment in Parks	0	120	0	0
Trumpington Rec Outdoor Space	0	48	0	0
CCTV Technology Upgrade	160	0	0	0
Land Explorer Software	0	10	0	0
Replacement Grand Arcade Car Park	0	400	0	0
Pay on Foot Machines				
Visit Cambridge Website	30	0	0	0
E-Benefits	17	0	0	0
Chip & Pin Upgrade in Car Parks	77	0	0	0
Route Optimisation Software	8	7	0	0
Hobbs Pavillion Refurbishment	100	140	0	0
Crematory Refurbishment	206	0	0	0
Petersfield Play Area Equipment	0	55	0	0
Replacement CCTV Cameras	70	0	0	0
Relocation Grand Arcade Car Park	70	0	0	0
Control Room				
Reline Fuel Tanks	30	0	0	0
Corn Exchange Lighting Improvement	25	0	0	0
Wulfstan Way Art Project	0	45	0	0
Community Olympic Public Art	0	129	0	0
Commission				
Creation of New Allotment Site	0	15	0	0
New Sound Equipment at Corn Exchange	0	200	0	0
Refurbishment of Newmarket Road	0	120	0	0
Cemetery Buildings				
<i>Sub-Total c/i</i>	5,175	5,713	79	0

Project Plan

£000's	2011/12	2012/13	2013/14	Future
Programme / Scheme	Budget	Budget	Budget	Years
				Budget
<i>Sub-Total b/1</i>	5,175	5,713	79	0
Cambridge Crematorium - Chapels & Public Areas Refurbishment	0	120	0	0
Cambridge Crematorium - Staff Room Refurbishment	0	30	0	0
Clay Farm Community Centre - Phase 1	0	420	230	0
Energy efficiency improvements to private sector housing	0	150	0	0
Changes to office layout for Housing Options/Choice Based Lettings	0	10	0	0
Upgrade facilities at 125 Newmarket Road	0	100	0	0
Street Cleaning Planning Software	0	15	0	0
In-cab Technology for Trade Waste Service	0	16	0	0
Cambridge City 20mph Zones Project	0	200	200	0
Improvement to St Lighting Mill Road - Railway Bridge to Perne Road	0	60	0	0
Refurbishment of Park Street Car Park	0	0	1,700	1,700
Repairs to Grafton West Car Park	0	150	0	0
Replace Obsolete Shopmobility Stock	0	15	0	0
Additional desks and Interview Room in Customer Service Centre	0	25	0	0
Information Kiosks to be installed in local area	0	25	0	0
Metered system for the supply of electricity on the Market	0	50	0	0
Electronic Market Management Software	0	22	0	0
Corporate Pc Replacement Programme	0	350	0	0
Solar Thermal Panels/Energy efficiency measures on non-hsg properties	0	140	0	0
Voltage Optimisation Roll-out	0	33	0	0
Coleridge Recreation Ground Improvements	0	289	0	0
	<u>5,175</u>	<u>7,933</u>	<u>2,209</u>	<u>1,700</u>