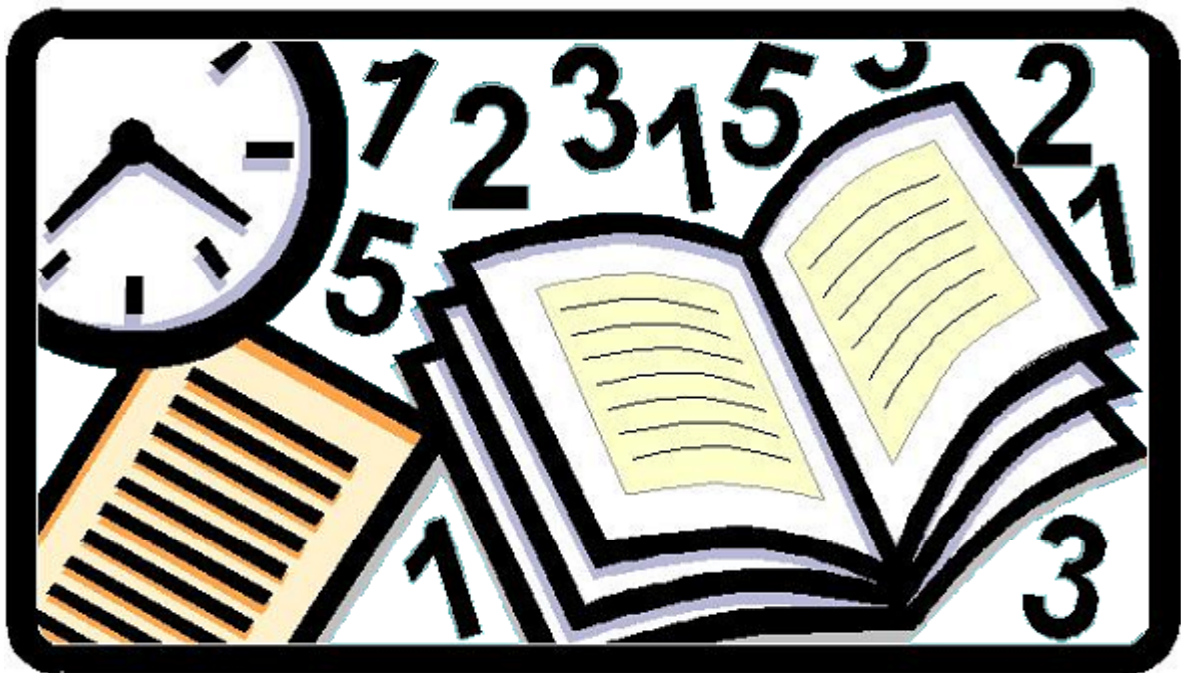


BUDGET BOOK

2011-12



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BUDGET BOOK 2011/2012

1 Introduction

The 2011/12 Budget for Cambridge City Council, presented in the following pages, is the final outcome of the process of planning and prioritisation of Council spending based on an approach developed over a number of years. The Budget was approved by the City Council at its meeting in February 2011 and this included setting the level of Council Tax for 2011/12.

The aim of this publication is to present clearly for users what the Council plans to spend on each of its services, its anticipated income from services and how the balance of costs will be funded from government grant, council tax and reserves.

2 Financial Commentary

The Medium Term Strategy (MTS) approved at Council in October 2010 presented the projected budget and Council Tax position for the authority through to 2014/15, and outlined the key implications of longer-term projections over a 25 year period. Based on the key principles of prudence and sustainability, the strategy aimed to reduce spending levels to within projections of available funding and maintain an adequate level of reserves, whilst still allowing continued progress to be made towards the Council's long term vision for the City.

As part of the development of the budget, analysis is undertaken of the key financial assumptions on which the budget will be based. The key areas covered included:

- External funding (including Formula Grant from central government)
- Economic factors, such as inflation and public sector finances
- Treasury Management, including interest rates
- Pressures on spending from changes such as population growth
- Asset Management, including a review of the Council's property and land portfolio
- Other spending pressures & opportunities (revenue and capital)

The budget was prepared against the backdrop of government policy to reduce the national deficit through significant reductions in total public sector spending. The new coalition Government's June 2010 budget indicated that an average of 25% reductions in funding over a four year period would be required of 'unprotected' departments.

The provisional Local Government Settlement announcement in December 2010 identified a significant front-loading to the anticipated reduction in the Council's Formula Grant through to 2014/15. This was confirmed in the final settlement announcements which showed a reduction in Formula Grant to the Council of £2.53m (23.10%) over the two years 2011/12 and 2012/13 (after adjustment for changes in service responsibility between authorities). Figures for the remainder of the Government spending review period were not announced.

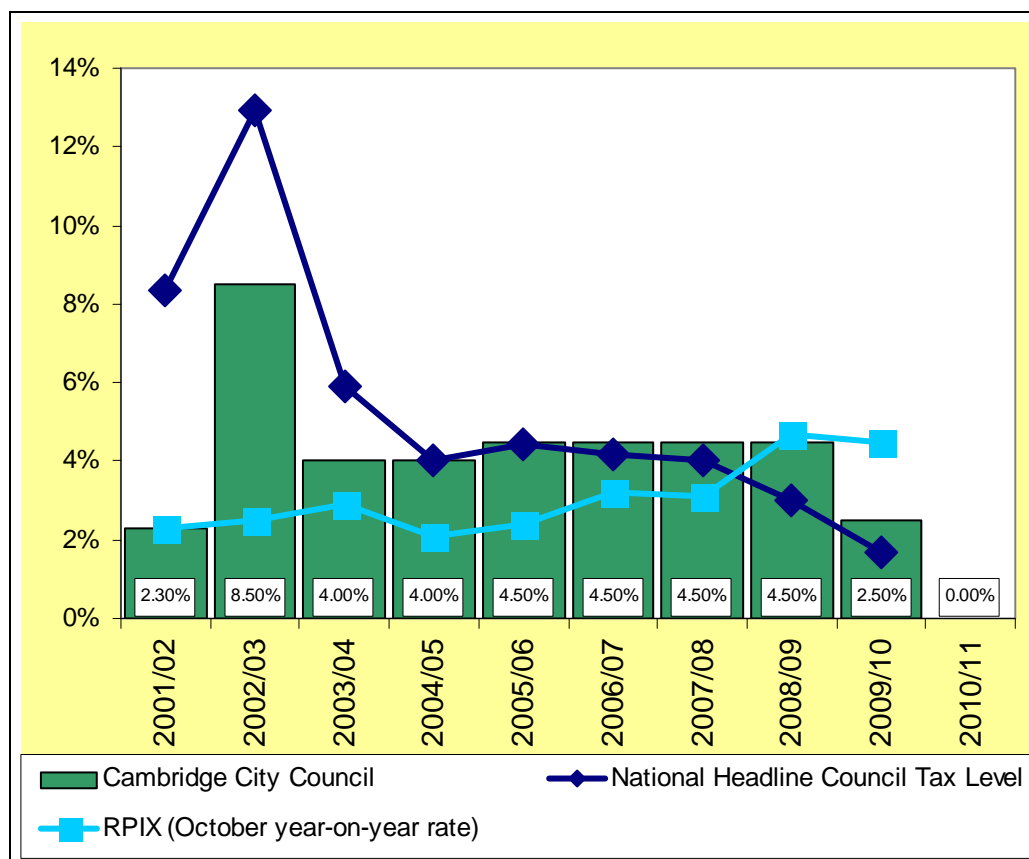
The 2011/12 budget process identified savings of £2.3m in 2011/12 rising to £2.6m in 2014/15, of which a significant proportion came from the Council's programme of service reviews, including the reduction in senior management posts within the Council. A modest level of bids for funding of service developments were also considered as part of the budget process.

3 Council Tax setting

In 2010/11, the City Council's Council Tax level of £166.57 was at the lower end of the range of charges for District Councils (of 201 districts, only 32 had a lower charge). Although national figures are not yet available for 2011/12, it is anticipated that the City Council will remain in a similar relative position.

For 2011/12 the City Council, in common with most other local authorities, took the decision to freeze the Council Tax at the same level as for 2010/11 at £166.57 for a property in Band D.

The following table shows year on year increases in Council Tax for the City Council compared with national Council Tax levels and the Retail Price Index (RPIX) over the last 10 years.



4 General Fund Approved Budget

The 2011/12 budget for the General Fund was approved at the Council meeting on 17 February 2011. The key decisions were:

- Net spending was set at £16,259,420.
- Council Tax, for City Council services, was set at £166.57 for Band D properties, frozen at the same level as for 2010/11.

The following table shows how the total Band D Council Tax figure is built up, including the spending requirements of the County Council and the Fire and Police Authorities.

Council Tax	2010/11		2011/12	
	Total £	(Band D) £	Total £	(Band D) £
Cambridge City Council				
Net Expenditure	23,556,110	585.90	20,038,010	491.86
Contribution from Reserves	(4,420,790)	(109.96)	(3,778,590)	(92.75)
General Fund Spending	19,135,320	475.94	16,259,420	399.11
Formula Grant	(12,438,370)	(309.37)	(9,515,100)	(233.56)
Collection Fund (Surplus) / Deficit	0	0.00	41,580	1.02
	6,696,950	166.57	6,785,900	166.57
Other Authorities				
Cambridgeshire County Council	42,125,995	1,047.78		1,047.78
Cambridgeshire Fire Authority	2,326,663	57.87		57.87
Cambridgeshire Police Authority	6,817,160	169.56		169.56
		1,441.78		1,441.78
Increase over 2010/11				£0.00
Percentage Increase over 2010/11				0.00%

The following table shows how the Council Tax for each of the property valuation bands is calculated.

Property Band	Range of Property Values	Tax Proportion	Cambridge City Council £	Cambridgeshire			Total £
				County Council £	Police Authority £	Fire & Rescue Authority £	
A	Up to £40,000	6/9	111.05	698.52	113.04	38.58	961.19
B	£40,000 - £52,000	7/9	129.55	814.94	131.88	45.01	1,121.38
C	£52,001 - £68,000	8/9	148.06	931.36	150.72	51.44	1,281.58
D	£68,001 - £88,000	9/9	166.57	1,047.78	169.56	57.87	1,441.78
E	£88,001 - £120,000	11/9	203.59	1,280.62	207.24	70.73	1,762.18
F	£120,001 - £160,000	13/9	240.60	1,513.46	244.92	83.59	2,082.57
G	£160,001 - £320,000	15/9	277.62	1,746.30	282.60	96.45	2,402.97
H	More than £320,000	18/9	333.14	2,095.56	339.12	115.74	2,883.56

5 General Fund Reserves

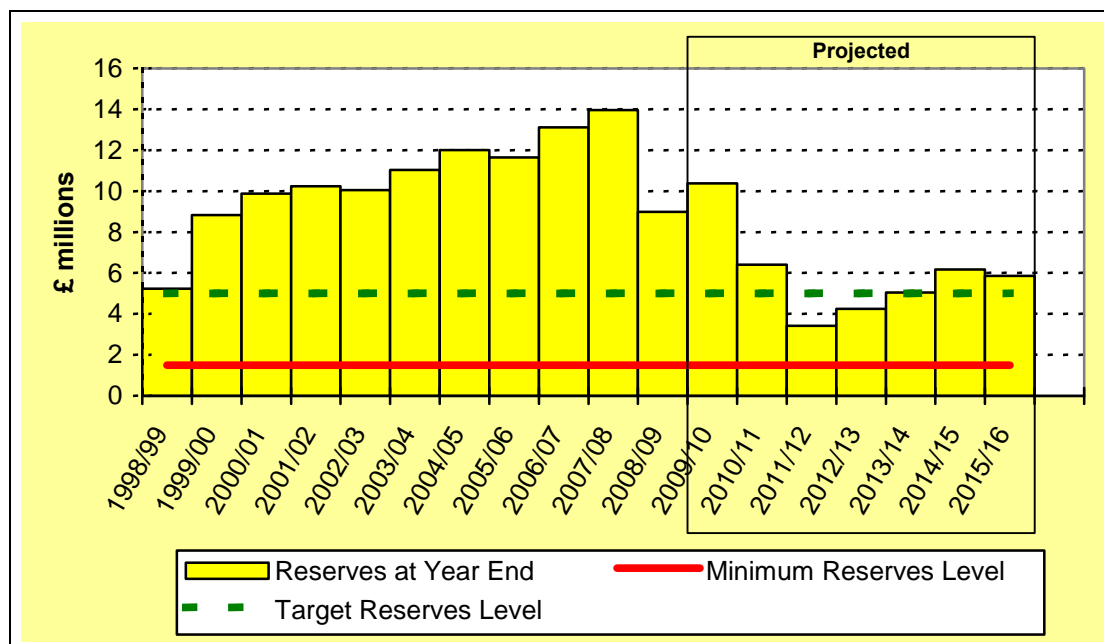
The Council has financial reserves which may be used to support the revenue budget and to finance capital spending. The table set out below shows a forecast of the Council's available reserves to 31st March 2012 as estimated as part of the 2011/12 budget process.

(£ 000's)	2010/11	2011/12
Estimated Balance as at 1 April	10,382	6,410
Net contribution to / (use of) reserves	(3,972)	(2,990)
Estimated Balance as at 31 March	<u>6,410</u>	<u>3,420</u>

The Council has agreed a minimum working balance requirement of £1.5m, with an aim of maintaining General Fund reserves of around £5m in the medium-term. One of the reasons for holding reserves is to be able to smooth out peaks and troughs of expenditure between years, particularly in terms of support for one-off capital expenditure.

Following a period of use of reserves to fund a number of initiatives to deliver long term savings and income flows to the Council, financial projections show a planned return of reserves to target level by 2013/14.

The reserves position and future year projections are illustrated, graphically, below:



One of the key tests of financial sustainability, applied by the Council in setting its budget, is to ensure that in the final year of the 5-year medium term strategy period the levels of spending and Council Tax is

not dependent on significant use of reserves. The Council also undertakes financial modelling over a 25-year period to demonstrate the longer-term implications and sustainability of budget forecasts.

6 Housing Revenue Account (HRA)

The Department for Communities and Local Government (CLG) consulted on proposals for future council housing finance during 2010. The resulting outcome was confirmation of the proposed significant changes, with the abolition of the current subsidy system and the introduction of a local self-financing system. The new financial regime will involve taking on a share of the national housing debt in return for the right to retain rental income locally. The new system will take effect from April 2012 and will significantly alter our approach to long term financial and business planning for the HRA, enabling more effective planning over the longer term than was possible under the previous system of single-year housing subsidy announcements.

Current HRA budgets have been modelled and forecast over a 20 year period for revenue and 5 years for capital, recognising the need to continue to invest in the housing stock to maintain the Decent Homes standard from 2010 onwards. Anticipated capital resources are also allocated for investment to meet other strategic housing priorities, in areas such as disabled adaptations, garages, health and safety works, re-development of sheltered schemes and for works to properties in the private sector. In the future, it will be necessary to extend the financial and business planning activity, including all capital investment, to span a minimum of 30 years, ensuring that the debt that will be taken on from April 2012 can be serviced appropriately.

The table set out below shows a forecast of the HRA's available reserves to 31st March 2012 as estimated as part of the 2011/12 budget process.

(£ 000's)	2010/11	2011/12
Estimated Balance as at 1 April	5,168	3,662
Deficit for the Year	(1,506)	(44)
Estimated Balance 31 March	<u><u>3,662</u></u>	<u><u>3,618</u></u>

The Council has agreed a minimum working balance requirement of £1m for the HRA, with an aim of maintaining a target level of reserves of around £3m in the medium-term. The budgeted deficit of £1,000,000 in 2010/11 reflects a planned reduction in the level of HRA reserves down to the target level, which will be reached in 2011/12. This plan is based on the use of an additional £1,000,000 of balances to support capital expenditure in 2010/11.

Rents for 2011/12, set as part of the budget process, have been calculated in line with the Government's requirements for rent restructuring, introduced in April 2002. Under these arrangements all local authority and housing association rents were calculated using a formula for each property, based 70% on local earnings (with an adjustment factor for the number of bedrooms) and 30% on property values. A target rent was calculated for each property, which increases by an inflation factor each year. Actual rents are adjusted over a specified number of years, with this currently being until 2015/16, in an attempt to meet this target. Year on year increases are, however, limited to inflation plus 0.5% plus £2 per week for each property.

7 Capital and Revenue Projects Plan Summary

The following table shows a summary of the anticipated level of resources available to fund the Council's Capital and Revenue Projects Plan, together with planned expenditure, as estimated and agreed in the 2011/12 budget process.

(£000's)	2010/11	2011/12
Resources		
External Support	7,986	9,654
City Council		
Usable Capital Receipts	998	1,387
Direct Revenue Funding - HRA	2,743	2,021
Direct Revenue Funding - GF	78	0
Repairs & Renewals Funds	2,566	3,431
Earmarked Reserves	1,993	1,140
Use of Reserves	1,924	3,691
Temporary Use of Reserves	60	50
HRA Capital Balances	5,499	5,573
Prudential Borrowing	283	0
Total Available Funding	<u>24,130</u>	<u>26,947</u>
less		
Capital Plan Expenditure		
Approved Programmes	4,188	3,877
Approved Projects	3,265	8,980
Housing Capital Programme (HRA & GF)	16,447	13,930
Total Expenditure	<u>23,900</u>	<u>26,787</u>
Total Uncommitted Funding Available	<u>230</u>	<u>160</u>

8 Political Management Arrangements

Cambridge residents elect 42 councillors across 14 wards in the City. Seven individual Executive Councillors, who each have a designated service area (Portfolio) which they are responsible for, make decisions about the key services provided by the Council. The appropriate scrutiny committee examines and comments on key decision recommendations before the Executive Councillor makes the final decision. Committees of councillors vote on other important decisions such as planning and licensing applications. Final decisions relating to the setting of the budget and Council Tax are made at a meeting of the full Council.

9 Layout of this Book

During the first half of 2011/12 there has been restructuring of the Council's portfolios and services. These changes have led to significant restructuring of budgets. The detailed budgets by cost centre have therefore been compiled based on the Scrutiny Committee and Executive Councillor structures in place in November 2011 and the current 2011/12 budget at that date.

The first section, after this introduction, provides an overall summary of the Council's General Fund by defined service areas. This summary is followed by details for services arranged by the relevant

Scrutiny Committee and Portfolios. Please note that following the restructuring of the Council's services it has not been possible to present prior year budgets, for comparison purposes, for this section of the Budget Book.

At the end of each Scrutiny Committee section is a list of the savings and bids, approved in February 2011, for each of the defined service areas.

Details of the budget for the HRA are then presented. The HRA is a separate statutory account in which the costs and income relating to the provision of council houses are recorded. The HRA costs cannot be met from the Council Tax. As the HRA has not been subject to the same degree of change it has been possible to present the budget for 2011/12 as originally approved in February 2011 and to provide comparative figures.

The final section sets out the Capital and Revenue Projects Plan, detailing approved programmes and projects.

SUMMARY

OF

**GENERAL
FUND**

SERVICES

GENERAL FUND

	2011/12	2011/12	2011/12
	Current	Current	Current
	Budget	Budget	Budget
	Expenditure	Income	Net Total
	£	£	£
Community Services			
Arts, Sport and Public Spaces	14,148,310	(8,433,950)	5,714,360
Community Development & Health	6,216,440	(2,474,620)	3,741,820
Housing (General Fund)	5,178,180	(2,312,390)	2,865,790
Environment			
Environmental & Waste Services	11,783,150	(3,620,470)	8,162,680
Planning & Sustainable Transport	12,019,720	(10,420,670)	1,599,050
Strategy & Resources			
Customer Services & Resources	47,291,180	(52,572,150)	(5,280,970)
Strategy & Climate Change	<u>4,594,630</u>	<u>(376,780)</u>	<u>4,217,850</u>
TOTAL PORTFOLIOS	101,231,610	(80,211,030)	21,020,580
Capital Accounting Adjustments	866,040	(4,565,050)	(3,699,010)
Capital Expenditure Financed from Revenue	4,511,000	0	4,511,000
Contributions to/(from) reserves	<u>433,790</u>	<u>(5,016,280)</u>	<u>(4,582,490)</u>
	5,810,830	(9,581,330)	(3,770,500)
NET GENERAL FUND SPENDING	<u><u>107,042,440</u></u>	<u><u>(89,792,360)</u></u>	<u><u>17,250,080</u></u>
FINANCED BY			
Government Grants			(3,237,350)
Share of Business Rates			(7,268,410)
Council Tax			(6,785,900)
Collection Fund (Surplus)/Deficit			<u>41,580</u>
TOTAL			(17,250,080)
NET TOTAL			<u><u>0</u></u>

COMMUNITY SERVICES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Arts, Sport & Public Spaces Portfolio			
Arts and Entertainments			
Arts & Events Administration	159,070	0	159,070
Sub-Total	159,070	0	159,070
Arts & Events			
5 Nov Firework Display	48,700	(37,020)	11,680
Arts Development Manager	6,490	(870)	5,620
Events - Senior Citizens	13,570	(4,350)	9,220
Folk Festival	1,279,390	(1,510,250)	(230,860)
Mayors Trip	16,060	(13,880)	2,180
Midsummer Fair	56,220	(55,200)	1,020
Summer in the City	218,810	(136,980)	81,830
Sub-Total	1,639,240	(1,758,550)	(119,310)
Arts & Recreation			
Recharges - Arts & Recreation	389,560	0	389,560
Sub-Total	389,560	0	389,560
Business & Marketing			
Arts & Recreation - Central Costs	247,800	0	247,800
Bill Posting & Distribution	57,930	(103,200)	(45,270)

COMMUNITY SERVICES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Business & Marketing			
Business & Marketing Administration	191,710	0	191,710
Corn Exchange Box Office	323,440	(255,320)	68,120
Corn Exchange Marketing	106,420	(82,560)	23,860
Sub-Total	927,300	(441,080)	486,220
Cultural Facilities			
Corn Exchange - Events	4,485,360	(4,950,120)	(464,760)
Corn Exchange Front of House	303,650	(65,330)	238,320
Corn Exchange Technical	417,840	(240,700)	177,140
Cultural Facilities Administration	487,620	(280,130)	207,490
External Production Work	0	(12,170)	(12,170)
Guildhall Civic Rooms	8,610	(96,720)	(88,110)
Sub-Total	5,703,080	(5,645,170)	57,910
Grants			
Junction CDC	396,840	0	396,840
Leisure Voluntary Support	291,470	0	291,470
Sub-Total	688,310	0	688,310
Open Space Management			
Allotments	19,860	(9,710)	10,150
Arboriculture	274,920	(57,580)	217,340

COMMUNITY SERVICES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Open Space Management			
Cherry Hinton Hall	20,020	(104,880)	(84,860)
Closed Churchyards	73,640	0	73,640
Grazing Management	12,740	(12,750)	(10)
Lettings & Events on Open Spaces	12,560	(43,720)	(31,160)
Local Nature Reserves	12,430	0	12,430
Open Space Management	1,388,990	(60,340)	1,328,650
Refreshment Kiosks	6,520	(58,700)	(52,180)
River Frontage Management	81,090	(39,960)	41,130
Seasonal Bedding	39,190	(17,480)	21,710
Tree Management	15,000	0	15,000
Sub-Total	1,956,960	(405,120)	1,551,840

Sport & Recreation

Leisure Contract Client Costs	728,710	0	728,710
Leisure Contract Management Fees	677,370	0	677,370
Sport - BME Sport	3,220	(1,020)	2,200
Sport - CitySport	8,000	(3,000)	5,000
Sport - Club, Coach & Volunteer Development	3,840	(500)	3,340
Sport - Community Sport Network	6,590	(5,890)	700
Sport - Diabetes type 2 project	0	(6,750)	(6,750)
Sport - Disability	9,700	(2,400)	7,300
Sport - Ex Ref	38,500	(26,500)	12,000

COMMUNITY SERVICES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Sport & Recreation			
Sport - Family Sport	2,000	(600)	1,400
Sport - Football Foundation	1,400	(1,400)	0
Sport - Forever Active	500	0	500
Sport - Get Back Into	3,800	(500)	3,300
Sport - Informal Recreation	3,350	0	3,350
Sport - Looked After Children	1,800	(500)	1,300
Sport & Recreation Administration	629,120	(8,290)	620,830
Sports - Obesity	2,000	0	2,000
Sport - Street Games	6,000	(1,000)	5,000
Sub-Total	2,125,900	(58,350)	2,067,550
Streets and Open Spaces			
Environmental Projects	558,890	(125,680)	433,210
Sub-Total	558,890	(125,680)	433,210
PORTFOLIO TOTAL	14,148,310	(8,433,950)	5,714,360

COMMUNITY SERVICES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
 Community Development & Health Portfolio			
Bereavement Services			
Bereavement Services Central Costs	472,080	0	472,080
Cambridge Crematorium	673,650	(1,413,580)	(739,930)
City of Cambridge Cemetery	145,380	(106,870)	38,510
Commemoration	92,110	(117,300)	(25,190)
Huntingdon Road Cemetery	59,970	0	59,970
Sub-Total	1,443,190	(1,637,750)	(194,560)
 CCTV			
CCTV	836,710	(476,630)	360,080
Sub-Total	836,710	(476,630)	360,080
 Children and Youth			
Children & Young People's Service	661,400	(11,820)	649,580
Sub-Total	661,400	(11,820)	649,580
 Community Centres			
Akeman Street Community House	22,930	(7,090)	15,840
Brown's Field Youth and Community Centre	222,230	(15,050)	207,180
Buchan Street Community Facility	87,940	(22,180)	65,760
King George Vth	14,600	0	14,600
Lawrence Way Community Facility	5,820	0	5,820

COMMUNITY SERVICES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Community Centres			
Nuns Way Pavilion	9,760	(40)	9,720
Ross Street-St Philips	32,890	(19,600)	13,290
St Lukes Community School	13,020	0	13,020
St Matthews Play Centre	6,460	(9,000)	(2,540)
The Meadows Community Centre	429,120	(134,010)	295,110
Sub-Total	844,770	(206,970)	637,800
Community Development			
Community Development - Admin	348,110	(14,910)	333,200
Recharges - Community Development	362,840	0	362,840
Sub-Total	710,950	(14,910)	696,040
Equalities			
Equalities	200,790	0	200,790
Sub-Total	200,790	0	200,790
Grants			
Community Development Voluntary Support	972,170	0	972,170
Sub-Total	972,170	0	972,170
Housing General Fund			
Community Safety	124,990	(45,920)	79,070
Sub-Total	124,990	(45,920)	79,070

COMMUNITY SERVICES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Neighbourhood Community			
Community Projects	110,080	(11,870)	98,210
CUPBAN Community Development Strategy	61,660	(61,660)	0
Kings Hedges Neighbourhood Partnership	27,890	0	27,890
Neighbourhood Community Development	125,260	(6,820)	118,440
Neighbourhood Community Plan	46,680	(270)	46,410
Sub-Total	371,570	(80,620)	290,950
Streets and Open Spaces			
Employment Foundation - Green Fingers	49,900	0	49,900
Sub-Total	49,900	0	49,900
PORTFOLIO TOTAL	6,216,440	(2,474,620)	3,741,820

COMMUNITY SERVICES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Housing Portfolio			
Environmental Services			
Energy Officer	63,440	0	63,440
Housing Standards	272,170	(120)	272,050
Property Accreditation	44,010	0	44,010
Sub-Total	379,620	(120)	379,500
Housing General Fund			
125 / 451 Newmarket Road - Revenue Costs	40,560	(35,260)	5,300
Anti Social Behaviour	70,650	0	70,650
Bermuda Road Garages	0	(7,620)	(7,620)
CCC Choice Based Lettings (Revenue)	56,810	(13,830)	42,980
Choice Based Lettings	217,300	(247,080)	(29,780)
Contributions to/from HRA	323,940	0	323,940
Departmental Overheads - General Fund Housing	217,310	0	217,310
Development	130,790	(42,020)	88,770
Grants to Housing Agencies	167,380	(2,000)	165,380
Growth - Community Services	46,290	0	46,290
Home Aid	236,790	(152,340)	84,450
Homelessness Costs	193,640	(38,580)	155,060
Housing Options and Advice	324,280	(160)	324,120
Housing Strategy	141,820	(73,480)	68,340

COMMUNITY SERVICES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Housing General Fund			
Racial Harassment	45,040	(17,020)	28,020
Recharges - Strategic Housing Services (GF)	677,930	0	677,930
Rough Sleepers Strategy (ODPM Funded-Revenue)	669,570	(575,470)	94,100
RSL Partnership Project	13,270	0	13,270
Single Homeless/Rough Sleepers Co-ordination	128,110	0	128,110
Sub-Regional Housing Strategy Co-ordinator	58,040	(58,380)	(340)
Supporting People - L/Term Sheltered.	506,640	(501,920)	4,720
Supporting People - S/Term Temporary	529,750	(529,750)	0
Sub-Total	4,795,910	(2,294,910)	2,501,000
Licensing			
Miscellaneous Licensing - Housing	2,650	(17,360)	(14,710)
Sub-Total	2,650	(17,360)	(14,710)
PORTFOLIO TOTAL	5,178,180	(2,312,390)	2,865,790
COMMITTEE TOTAL	25,542,930	(13,220,960)	12,321,970

COMMUNITY SERVICES SCRUTINY COMMITTEE

Approved Savings - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
Arts & Recreation Service Plan					
S2588	Leisure Grants	(20,000)	(20,000)	(20,000)	(20,000)
S2654	Service Review - Arts & Recreation	(350,000)	(350,000)	(350,000)	(350,000)
Community Development & Health Service Plan					
S2486	Freeze in Community Safty grant levels to Cambridgeshire Police and the County Council	(1,790)	(1,790)	(1,790)	(1,790)
S2501	Reduction in Safer City revenue grants	(14,310)	(14,310)	(14,310)	(14,310)
S2502	Restructure of Safer Communities Service Area	(17,530)	(17,530)	(17,530)	(17,530)
S2570	Reduction in staff in the Food and Occupational Safety Team	(16,100)	(16,100)	(16,100)	(16,100)
S2571	Increase income from Food Hygiene and Health and Safety Courses	(700)	(700)	(700)	(700)
S2594	Anticipated income from Commemoration project	(35,000)	(70,000)	(105,000)	(104,000)
S2595	Revision of cremation fee	(66,580)	(66,580)	(66,580)	(66,580)
S2596	Revenue efficiencies from installation of new cremators and mercury abatement equipment	(24,480)	(28,440)	(28,440)	(28,440)
S2638	CCTV Reduced communications costs arising from capital investment		(40,000)	(40,000)	(40,000)
S2646	Community Development Neighbourhood and Community Centres	(13,000)	(13,000)	(13,000)	(13,000)
S2647	Community Development Neighbourhood and Community Centres	(17,000)	(17,000)	(17,000)	(17,000)
S2648	Economic Policy Grants	(40,000)	(40,000)	(40,000)	(40,000)
S2651	Community Development Grants	(20,000)	(20,000)	(20,000)	(20,000)
Housing Service Plan					
S2483	Reduction in annual contribution to the Access Scheme	(20,000)	(20,000)	(20,000)	(20,000)
S2490	Reduction in cost of preventing homelessness	(11,580)	(11,580)	(11,580)	(11,580)
S2503	Restructure of Safer Communities Service Area	(17,530)	(17,530)	(17,530)	(17,530)
S2506	Review of Strategic Housing operational costs	(2,800)	(2,800)	(2,800)	(2,800)
S2507	Savings in employee costs	(4,670)	(4,670)	(4,670)	(4,670)
S2509	Reduction in Supporting People Retrenchment	(18,920)	(18,920)	(18,920)	(18,920)
S2512	Women and Homelessness Grant	(5,230)	(5,230)	(5,230)	(5,230)
S2621	Deletion of 17 hours of a Secretarial/Administrative Assistant	(6,620)	(6,620)	(6,620)	(6,620)
S2666	Removal of budget for work relating to Travellers	(5,210)	(5,210)	(5,210)	(5,210)
Savings Total		(729,050)	(638,450)	(323,450)	(672,450)

COMMUNITY SERVICES SCRUTINY COMMITTEE

Unavoidable Revenue Bids - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
Arts & Recreation Service Plan					
UR2523	Leisure Management - revenue funds to support preparation and implementation of arrangements from October 2013 onwards	15,000	35,000		
Community Development & Health Service Plan					
UR2680	Reduced income from Exclusive Right of Burial and Right to Erect Monument	32,700	32,700	32,700	32,700
UR2687	CCTV Income Unavoidable bid	30,000	20,000	20,000	20,000
Housing Service Plan					
UR2514	Increased contribution to the Sub-Regional Homelink Administrator	4,000	4,000	4,000	4,000
UR2515	Loss of income to the Home Aid Agency	3,110	3,110	3,110	3,110
UR2699	Loss of income from Housing Advice Surgery	2,820	2,820	2,820	2,820
Bids Total		39,930	29,930	29,930	29,930

Priority Policy Fund Bids - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
Arts & Recreation Portfolio					
PPF2522	Revenue Bid to support redevelopment of Parkside Changing Rooms	10,000	0	0	0
PPF 2641	Tree Planting Project for Parks and Open Spaces	50,000	50,000	50,000	50,000
Community Development & Health Portfolio					
PPF2508	Funding towards continuation of Street Pastors	5,000	5,000	5,000	0
PPF2590	Commemoration project staff costs	52,100	52,100	52,100	52,100
PPF2593	Office costs commemoration project	15,000	2,500	2,500	2,500
PPF 2728	Development of the Health Improvement Strategy	16,000	0	0	0
Housing Portfolio					
PPF2484	Funding a Community Psychiatric Nurse to work with residents with an alcohol dependency	25,000	25,000	25,000	25,000
PPF2516	Provision of Shared Services - Anti-Social Behaviour / Racial Harassment	7,000	0	0	0
PPF2563	Bid to seek funding to allow the continuation of the partnership "Safer Homes" scheme	10,000	10,000	0	0
Priority Policy Fund Bids Total		190,100	144,600	134,600	129,600

ENVIRONMENT SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Environmental & Waste Services Portfolio			
Environmental Services			
Control of Disease	86,040	(7,880)	78,160
Environmental Protection	328,810	(38,520)	290,290
Food and Occupational Safety	365,440	(3,060)	362,380
Out of Hours	108,960	0	108,960
Refuse & Environment Administration	205,250	(8,950)	196,300
Refuse & Environment Operational Support	229,680	(90,480)	139,200
Scientific Team	194,990	(1,690)	193,300
Small Projects	4,090	0	4,090
Sub-Total	1,523,260	(150,580)	1,372,680
Licensing			
Gambling Act	9,300	(21,860)	(12,560)
Liquor Licensing	92,610	(155,160)	(62,550)
Miscellaneous Licensing - E & W Services	4,660	(2,150)	2,510
Public Control - Private Hire Vehicles	88,920	(88,920)	0
Public Control - Taxis	137,040	(137,040)	0
Sub-Total	332,530	(405,130)	(72,600)
Streets and Open Spaces			
Abandoned Vehicles - Direct	53,340	(1,500)	51,840

ENVIRONMENT SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Streets and Open Spaces			
Control of Dogs	87,190	(6,010)	81,180
Public Realm Enforcement	201,590	(25,880)	175,710
Rangers -Direct	344,000	(5,000)	339,000
Recharges - Streets & Open Spaces	788,110	(400,000)	388,110
Street Cleansing	1,863,960	0	1,863,960
Toilet Cleaning - Direct	639,730	(43,190)	596,540
Sub-Total	3,977,920	(481,580)	3,496,340
Waste & Recycling			
Bin Deliveries - Operational	54,110	(10,000)	44,110
College/Bring Bank Recycling - Operational	218,720	(26,190)	192,530
Domestic Refuse - Operational	967,250	(121,260)	845,990
Dry Recycling - Operational	626,250	0	626,250
Green Waste Recycling - Operational	632,220	0	632,220
Recharges - Refuse & Environment	1,434,730	0	1,434,730
Recycling Strategy	392,690	(488,730)	(96,040)
Trade Refuse - Operational	1,452,000	(1,937,000)	(485,000)
Waste Development	171,470	0	171,470
Sub-Total	5,949,440	(2,583,180)	3,366,260
PORTFOLIO TOTAL	11,783,150	(3,620,470)	8,162,680

ENVIRONMENT SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
 Planning & Sustainable Transport Portfolio			
 Other			
Urban Growth Project Manager	124,670	(66,000)	58,670
Sub-Total	124,670	(66,000)	58,670
 Parking Services			
Adam & Eve Street Car Park	69,760	(120,100)	(50,340)
Castle Hill Car Park	90,390	(168,610)	(78,220)
Grafton Centre East	1,592,860	(1,442,830)	150,030
Grafton Centre West	583,000	(778,570)	(195,570)
Grand Arcade (Lion Yard Car Park)	2,755,790	(3,998,680)	(1,242,890)
Gwydir Street Car Park	41,600	(40,650)	950
Other Car Parks	57,070	0	57,070
Park Street Car Park	901,090	(1,212,300)	(311,210)
Queen Anne Terrace Car Park	712,080	(956,570)	(244,490)
Riverside Car Park	4,340	(520)	3,820
Shopmobility-Grafton	43,740	(1,040)	42,700
Shopmobility-Grand Arcade	105,590	(45,280)	60,310
Sub-Total	6,957,310	(8,765,150)	(1,807,840)
 Planning			
Building Control Fee Earning	378,340	(378,340)	0

ENVIRONMENT SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Planning			
Building Control Other	333,350	(4,730)	328,620
City Development	1,823,020	(666,500)	1,156,520
Concessionary Fares	15,240	(15,240)	0
Conservation & Design	4,610	0	4,610
Considerate Contractors Scheme	19,770	(15,470)	4,300
Head of Joint Urban Design	5,670	0	5,670
Local Delivery Vehicle (LDV) Funding - Major Sites	10,000	0	10,000
New Neighbourhoods	337,290	(408,330)	(71,040)
Planning Policy	595,970	(46,960)	549,010
Public Transport Subsidy	115,820	0	115,820
Recharges - Head of Planning	405,310	0	405,310
Taxicard Service	112,780	0	112,780
Transport Initiatives for Disabled	50,110	0	50,110
Urban Design & Conservation	429,870	(18,000)	411,870
Sub-Total	4,637,150	(1,553,570)	3,083,580

Streets and Open Spaces

Bus Shelters	30,780	0	30,780
Flood Risk Management	136,410	(35,950)	100,460
Highway Schemes General	84,970	0	84,970
Street Name Plates	37,140	0	37,140
Walking & Cycling Strategy	11,290	0	11,290

ENVIRONMENT SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Streets and Open Spaces			
<i>Sub-Total</i>	<u>300,590</u>	<u>(35,950)</u>	<u>264,640</u>
PORTFOLIO TOTAL	<u>12,019,720</u>	<u>(10,420,670)</u>	<u>1,599,050</u>
COMMITTEE TOTAL	<u>23,802,870</u>	<u>(14,041,140)</u>	<u>9,761,730</u>

ENVIRONMENT SCRUTINY COMMITTEE

Approved Savings - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
Climate Change & Growth Service Plan					
S2477	Maintenance of ditches	(20,000)	(20,000)	0	0
S2520	Concessionary Fares - Bus Pass Production	(6,680)	(6,680)	(6,680)	(6,680)
S2582	Publicity of planning applications in local area offices	(7,100)	(7,100)	(7,100)	(7,100)
S2583	Ongoing savings in expenditure in Development Control for future years	(16,780)	(16,780)	(16,780)	(16,780)
S2602	Parking Services net savings for 2011/12	(484,000)	(484,000)	(484,000)	(484,000)
S2603	Savings in operating costs - Shopmobility	(7,900)	(7,900)	(7,900)	(7,900)
S2604	GIS Revenue Budget	(9,400)	(9,400)	(9,400)	(9,400)
S2605	Miscellaneous Savings	(1,270)	(1,270)	(1,270)	(1,270)
S2606	Printer/Photocopier Contract	(1,500)			
S2619	Strategy and Partnerships Review - Part (Climate Change & Growth Portfolio)	(30,000)	(30,000)	(30,000)	(30,000)
S2620	Rationalisation and re-focus of Sustainable City grants	(17,530)	(17,530)	(17,530)	(17,530)
S2636	Historic Building Grants	(17,000)	(17,000)	(17,000)	(17,000)
S2658	Savings resulting from Energy Management Initiatives (GF)		(18,700)	(18,700)	(18,700)
Environmental & Waste Services Service Plan					
S2569	Additional income due to Air Quality Monitoring Contract for DEFRA	(1,500)	(1,500)	(1,500)	(400)
S2572	Materials Recycling Facility Gate Fee for kerbside commingled recycling scheme	(49,300)	0	0	0
S2574	Cease subscriptions to online legal and technical advice services	(6,900)	(6,900)	(6,900)	(6,900)
S2643	Domestic Waste Review	(45,000)	(45,000)	(45,000)	(45,000)
S2644	Trade Waste - reduction in landfill costs	(20,000)	(20,000)	(20,000)	(20,000)
S2671	End/Renegotiate the payment for a third daily clean at Drummer Street Public Conveniences	(10,000)	(10,000)	(10,000)	(10,000)
S2685	Review of Waste R & R Fund	(85,000)	0	0	0
S2689	Streetscene Service Review - savings in employee costs, reduction of agency and materials budgets	(110,000)	(110,000)	(110,000)	(110,000)
S2694	Control of dogs - Out of hours stray dogs service	(20,000)	(20,000)	(20,000)	(20,000)
S2721	Waste Services - Round Routing review	0	(150,000)	(150,000)	(150,000)
S2729	Ranger service - operational savings	(10,000)	(10,000)	(10,000)	(10,000)
Savings Total		(976,860)	(1,009,760)	(989,760)	(988,660)

ENVIRONMENT SCRUTINY COMMITTEE

Approved Unavoidable Revenue Bids - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
Climate Change & Growth Service Plan					
UR2635	Historic Environment - Archaeology Service Level Agreement with Cambridgeshire County Council	6,000	6,000	6,000	6,000
Environmental & Waste Services Service Plan					
UR2561	Reduced income for air pollution control permits	1,200	1,200	1,200	1,200
UR2562	To meet cost of processing and disposal of non-recyclable material from the Materials Recycling Facility (MRF)	10,000	10,000	10,000	10,000
UR2670	Income deficit from access charging at Drummer Street Public Conveniences	14,300	14,300	14,300	14,300
Bids Total		31,500	31,500	31,500	31,500

Priority Policy Fund Bids - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
Environmental & Waste Services Portfolio					
PPF2682	Additional R&R fund contribution for Public Conveniences	25,000	25,000	25,000	25,000
PPF2711	An additional Public Realm Enforcement Officer to tackle environmental crime outside normal office hours, including weekends, evenings and Bank Holidays	32,000	32,000	32,000	32,000
PPF2713	An additional City Ranger to provide cover for the City Rangers outside of normal office hours, including weekends, evenings and Bank Holidays	32,000	32,000	32,000	32,000
PPF2714	Ranger Service - funding is required to maintain the Ranger Service at the current level	25,000	25,000	25,000	25,000
		114,000	114,000	114,000	114,000

STRATEGY & RESOURCES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
 Customer Services & Resources Portfolio			
 City Services General Fund			
City Services Trading Income	0	35,940	35,940
Sub-Total	0	35,940	35,940
 Customer Service			
Central Post Scanning Facility	312,350	(710)	311,640
Customer Access Strategy Set Up / Implementation	133,850	0	133,850
Sub-Total	446,200	(710)	445,490
 Democratic Services			
Elections	136,070	0	136,070
Electoral Registration	116,780	(2,360)	114,420
Sub-Total	252,850	(2,360)	250,490
 Finance General			
Finance General	(91,600)	(565,920)	(657,520)
Sub-Total	(91,600)	(565,920)	(657,520)
 Human Resources			
Employee Travel Plan	9,910	(9,910)	0
Sub-Total	9,910	(9,910)	0
 IT Contract Mgmt- Others			

STRATEGY & RESOURCES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
IT Contract Mgmt- Others			
Document Image Processing (DIP)	126,600	0	126,600
Flexible Working	22,620	0	22,620
IT Corporate Strategy	39,460	15,000	54,460
Sub-Total	188,680	15,000	203,680
Legal Services			
Land Charges and Searches	143,610	(206,340)	(62,730)
Sub-Total	143,610	(206,340)	(62,730)
Property Services			
Barnwell Drive-excl Barnwell House	37,120	(205,710)	(168,590)
Barnwell House Offices	50,030	(75,840)	(25,810)
Buchan Street Shops	2,270	(23,380)	(21,110)
Car Parks	710,500	(2,512,600)	(1,802,100)
Cheddars Lane	2,890	(30,130)	(27,240)
Cowley Road Enterprise Plots	4,520	(74,770)	(70,250)
Cowley Road/Milton Road	11,140	(146,950)	(135,810)
Dales Brewery	25,520	(130,770)	(105,250)
Ditton Lane Shops	2,440	(61,080)	(58,640)
Grand Arcade Project	5,000	(5,000)	0
Gwydir St Workshops/Offices	26,360	(151,770)	(125,410)
Hooper Street Garages	800	(6,000)	(5,200)

STRATEGY & RESOURCES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Property Services			
Jedburgh Court (ex K H Depot)	5,940	(27,410)	(21,470)
Lion Yard Development - S.End	0	(167,410)	(167,410)
Llandaff Chambers	14,430	(24,120)	(9,690)
Orwell Furlong	43,050	(86,280)	(43,230)
Orwell House Offices-Internal	70,580	(123,510)	(52,930)
Other Commercial Properties	611,420	(2,306,040)	(1,694,620)
Other Domestic Properties	640	(13,850)	(13,210)
Other-Garages Land etc	40,430	(132,770)	(92,340)
Other Industrial Properties	145,250	(1,152,200)	(1,006,950)
Robert Davies Court	13,870	(107,690)	(93,820)
Ronald Rolph Court	26,460	(186,570)	(160,110)
St Anthony/Eligius Almshouse	570	0	570
The Lion Yard	2,820	(1,471,870)	(1,469,050)
Sub-Total	1,854,050	(9,223,720)	(7,369,670)
Revenue Services			
Council Tax Benefits	6,138,430	(6,435,220)	(296,790)
Housing Benefits	1,505,920	(92,260)	1,413,660
Local Taxation	1,134,060	(425,750)	708,310
Rent Allowances & Rent Rebates	33,780,070	(34,437,470)	(657,400)
Revenue Overheads	725,580	0	725,580
Sub-Total	43,284,060	(41,390,700)	1,893,360

STRATEGY & RESOURCES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Tourism & City Centre Mgement			
City Centre Management	125,590	(8,760)	116,830
Control of Street Trading	68,860	(68,860)	0
Markets	373,850	(698,470)	(324,620)
Package Tour Scheme	144,790	(184,400)	(39,610)
Tourism	490,330	(262,940)	227,390
	<i>Sub-Total</i>	<i>(1,223,430)</i>	<i>(20,010)</i>
PORTFOLIO TOTAL	47,291,180	(52,572,150)	(5,280,970)

STRATEGY & RESOURCES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Strategy & Climate Change Portfolio			
Central Costs			
Central Provisions to be Allocated	218,780	0	218,780
Pensions - Early retirements	203,470	0	203,470
Support Services Trading Balances	945,860	0	945,860
Sub-Total	1,368,110	0	1,368,110
Corporate & Democratic Core			
Corporate & Democratic Core - CM	943,790	0	943,790
Corporate & Democratic Core - DRM	1,347,100	0	1,347,100
Sub-Total	2,290,890	0	2,290,890
Corporate Strategy			
Corporate Performance	77,170	(32,250)	44,920
Corporate Policy	133,640	(182,880)	(49,240)
Corporate Project Manager	66,750	0	66,750
Corporate Strategy Administration	256,940	(161,650)	95,290
Recharges - Corporate Strategy	235,180	0	235,180
Sustainability Partnership Grants	11,500	0	11,500
Sustainable City	104,450	0	104,450
Sub-Total	885,630	(376,780)	508,850
Grants			

STRATEGY & RESOURCES SCRUTINY COMMITTEE

	2011/12 Budget Expenditure £	2011/12 Budget Income £	2011/12 Budget Net Total £
Grants			
Sustainable City Grants	50,000	0	50,000
<i>Sub-Total</i>	<u>50,000</u>	<u>0</u>	<u>50,000</u>
PORTFOLIO TOTAL	<u>4,594,630</u>	<u>(376,780)</u>	<u>4,217,850</u>
COMMITTEE TOTAL	<u>51,885,810</u>	<u>(52,948,930)</u>	<u>(1,063,120)</u>

STRATEGY & RESOURCES SCRUTINY COMMITTEE

Approved Savings - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
Customer Services & Resources Service Plan					
S2474	Review of Office Accommodation - Lion House	0	0	0	(167,000)
S2475	Property and Building Services - Employee Cost Savings	(10,000)	(10,000)	(10,000)	(10,000)
S2480	Internal Audit - Staffing Savings	(30,000)	(30,000)	(30,000)	(30,000)
S2527	Savings delivered as a result of the 2010 Tourism restructure	(5,260)	(5,260)	(5,260)	(5,260)
S2529	Miscellaneous savings in Democratic Services	(7,200)	(7,200)	(7,200)	(7,200)
S2575	Reduced corporate ICT Infrastructure Repairs and Renewals fund contributions	(28,300)	(28,300)	(28,300)	(28,300)
S2576	Reduced corporate ICT Software Repairs and Renewals fund contributions	(18,400)	(18,400)	(18,400)	(18,400)
S2578	Reduced corporate ICT Telephony Repairs and Renewals fund contributions	(53,160)	0	0	0
S2579	Property - Technical Services - Employee Cost Savings	(1,900)	(1,900)	(1,900)	(1,900)
S2629	Reduction in Travel Plan cost centre	(5,000)	(5,000)	(5,000)	(5,000)
S2630	Savings from Human Resources Business & Support cost centre	(12,000)	(12,000)	(12,000)	(12,000)
S2631	Savings from Human Resources operational budget	(14,500)	(14,500)	(14,500)	(14,500)
S2632	Savings from Recruitment cost centre	(22,400)	(22,400)	(22,400)	(22,400)
S2633	Savings from Organisational Development cost centre	(46,100)	(46,100)	(46,100)	(46,100)
S2640	Legal Services Savings	(70,000)	(70,000)	(70,000)	(70,000)
S2700	Revenue and Benefit Services - Agency Staff Savings	(10,000)	(10,000)	(10,000)	(10,000)
S2701	Revenue and Benefit Services - Supplies and Services Savings	(2,000)	(10,000)	(10,000)	(10,000)
S2723	Savings from corporate courier contract	(17,000)	(17,000)	(17,000)	0
Strategy Service Plan					
S2613	Deletion of vacant part time Marketing Officer post and rationalisation of administrative budgets	(25,000)	(25,000)	(25,000)	(25,000)
S2614	Reduction in spend on Design and Desktop Publishing Service	(15,000)	(15,000)	(15,000)	(15,000)
S2618	Strategy and Partnerships Review (Strategy Portfolio)	(35,000)	(35,000)	(35,000)	(35,000)
S2697	Senior management savings arising from Corporate restructure	(167,690)	(167,690)	(167,690)	(167,690)
Savings Total		(595,910)	(550,750)	(550,750)	(700,750)

STRATEGY & RESOURCES SCRUTINY COMMITTEE

Priority Policy Fund Bids - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
	Customer Services & Resources Service Plan				
PPF2525	PPF Bid for making the Fixed Term Strategic Procurement Officer Post Permanent	8,300	49,500	49,500	49,500
	Priority Policy Fund Bids Total	8,300	49,500	49,500	49,500

SUMMARY

OF

**HOUSING
REVENUE
ACCOUNT**

SERVICES

HOUSING REVENUE ACCOUNT

Subjective Analysis

2010/11 Original Budget £	2010/11 Revised Budget £		2011/12 Budget Net Total £
Expenditure			
4,856,580	4,887,230	Management and Supervision (General)	5,072,900
2,012,350	1,906,290	Management and Supervision (Special)	1,944,810
5,638,610	6,126,180	Repairs & Maintenance	6,032,750
(1,372,380)	0	Reflection of the current cost of pensions	0
13,400	6,700	Capital Financing	6,480
7,406,570	7,406,570	Depreciation - Transfer to Major Repairs Reserve	7,406,570
546,440	546,440	Debt Redemption Premium	345,640
2,743,190	2,743,190	Direct Revenue Financing	2,020,750
11,649,720	11,728,270	Negative Subsidy	13,004,400
323,310	323,310	Other	335,970
33,817,790	35,674,180	TOTAL EXPENDITURE	36,170,270
Income			
(28,286,430)	(28,310,670)	Gross Rent	(30,327,050)
(633,840)	(614,770)	Gross Rent Garages	(631,750)
(514,010)	(509,260)	Other Land and Premises Rents	(523,540)
(1,907,620)	(1,928,530)	Service Charges	(1,939,120)
(92,600)	(31,280)	Interest Receipts	(38,430)
(15,000)	(32,500)	Right to Buy Capitalisation	(25,000)
(3,000)	(3,000)	De-Minimus Capital Receipts	(3,000)
(2,386,730)	(2,386,730)	Adjustment for Depreciation in Respect of MRA.	(2,287,340)
1,372,380	0	Adjustment to reflect current cost of pensions	0
(350,940)	(350,940)	Contributions To / (From) General Fund	(350,940)
(32,817,790)	(34,167,680)	TOTAL INCOME	(36,126,170)
1,000,000	1,506,500	TOTAL TRANSFER (TO) / FROM WORKING BALANCES	44,100

HOUSING REVENUE ACCOUNT

Approved Savings - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
Housing Revenue Account Service Plan					
S2485	Freeze in the annual grant to the Cambridge Federation	(2,410)	(2,410)	(2,410)	(2,410)
S2487	Reductions on Estate Caretaking Budgets	(22,120)	(22,120)	(22,120)	(22,120)
S2489	Review of HRA General Management operational costs	(16,890)	(16,890)	(16,890)	(16,890)
S2491	Savings in employee costs	(29,470)	(29,470)	(29,470)	(29,470)
S2493	Retention of income in respect of the Emergency Alarm Service	(6,550)	(6,550)	(6,550)	(6,550)
S2494	Review of Independent Living Service Operational Costs	(5,100)	(5,100)	(5,100)	(5,100)
S2495	Reduction in annual IT support costs in respect of Housing IT applications	(7,460)	(7,460)	(7,460)	(7,460)
S2496	Operational Saving at Kingsway Laundry	(4,830)	(4,830)	(4,830)	(4,830)
S2497	Leasehold Services staff saving	(8,140)	(8,140)	(8,140)	(8,140)
S2499	Reduction in Direct Repairs Budget	(22,360)	(22,360)	(22,360)	(22,360)
S2500	Reduction in operational budgets for Roman Court and Seymour Court	(43,540)	(43,540)	(43,540)	(43,540)
S2504	Restructure of Safer Communities Service Area	(13,010)	(13,010)	(13,010)	(13,010)
S2505	Reduction in operational budgets for Sheltered Schemes	(4,480)	(4,480)	(4,480)	(4,480)
S2510	Deletion of Technical Services Assistant Surveyor post	(33,230)	(33,230)	(33,230)	(33,230)
S2511	Savings in Temporary Housing/Housing Support	(13,100)	(13,100)	(13,100)	(13,100)
S2622	Deletion of 17 hours of a Secretarial/Administrative Assistant	(3,730)	(3,730)	(3,730)	(3,730)
S2657	Savings resulting from Energy Management Initiatives (HRA)	0	(14,920)	(14,920)	(14,920)
S2690	Savings in the Independent Living Service in respect of Sheltered Housing	(36,850)	(50,230)	(50,230)	(50,230)
S2702	Anticipated reduction in Negative HRA Subsidy payable for 2011/12	(224,810)	(224,810)	(224,810)	(224,810)
S2703	Increase in rent income for 2011/12	(332,830)	(332,830)	(332,830)	(332,830)
S2705	Net increase in interest receivable in the HRA	(5,950)	(5,950)	(5,950)	(5,950)
Savings Total		(836,860)	(865,160)	(865,160)	(865,160)

HOUSING REVENUE ACCOUNT

Approved Unavoidable Revenue Bids - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
UR2498	Loss of income from the Housing Area Offices	4,890	4,890	4,890	4,890
UR2517	Reduction in Service Charges	14,480	14,480	14,480	14,480
UR2518	Anticipated loss of income from stair lifts as recommended at Committee in January 2011	14,520	14,520	14,520	14,520
UR2677	Reduction in garage and commercial property income	30,960	30,960	30,960	30,960
UR2691	Reduction in Supporting People funding for Sheltered Housing	36,850	50,230	50,230	50,230
UR2692	Assumed freeze in Supporting People funding for Temporary Housing/Housing Support	12,530	12,530	12,530	12,530
Unavoidable Revenue Bids Total		114,230	127,610	127,610	127,610

Approved Revenue Bids - Included in 2011/12 Budget

Ref	Description	2011/12 £	2012/13 £	2013/14 £	2014/15 £
B2623	Funding to implement HRA Self-Financing	75,000	0	0	0
B2704	Increase in direct revenue funding (DRF) of capital expenditure in 2011/12	208,000	0	0	0
Bids Total		283,000	0	0	0

SUMMARY

OF

**CAPITAL AND
REVENUE PROJECTS
PLAN**

PROJECT PLAN

£000's	2010/11	2011/12	2012/13	2013/14 &	Estimated
Programme / Scheme	Budget	Budget	Budget	2014/15	TOTAL
				Budget	Spend
PROJECT PLAN - SUMMARY OF CATEGORIES					
Approved Programmes (Including Housing)	20,635	17,807	9,571	20,674	68,687
Approved Projects	3,263	8,980	2,099	5	14,347
TOTAL PROJECT PLAN	<u>23,898</u>	<u>26,787</u>	<u>11,670</u>	<u>20,679</u>	<u>83,034</u>
FUNDING AVAILABILITY					
External Support	(7,986)	(9,654)	(6,128)	(10,727)	
Usable Capital Receipts	(998)	(1,387)	(561)	(959)	
Direct Revenue Funding - HRA	(2,743)	(2,021)	(2,932)	(5,279)	
Direct Revenue Funding - GF	(78)	0	0	0	
Repair and Renewals Fund	(2,566)	(3,431)	(1,701)	(4,034)	
Earmarked Reserves	(1,993)	(1,140)	(942)	0	
Use of Reserves	(1,924)	(3,691)	(1,161)	(2,760)	
Temporary Use of Reserves	(60)	(50)	0	0	
Prudential Borrowing	(283)	0	0	0	
HRA Capital Balances	(5,499)	(5,573)	1,032	894	
TOTAL AVAILABLE FUNDING	<u>(24,130)</u>	<u>(26,947)</u>	<u>(12,393)</u>	<u>(22,865)</u>	
TOTAL UNCOMMITTED FUNDING AVAILABLE	<u>(232)</u>	<u>(160)</u>	<u>(723)</u>	<u>(2,186)</u>	

Note:

The Project Plan consists of two categories:-

Programmes

Effectively rolling programmes over a number of years. Each has a specific purpose, and is reviewed after an agreed period. The approved money for a Programme may be allocated to smaller individual projects.

Projects

Specific individual schemes which are finite in nature.

PROJECT PLAN

£000's					
Programme / Scheme	Project Approval	2010/11 Budget	2011/12 Budget	2012/13 Budget	2013/14 & 2014/15 Budget
Approved Programmes					
Housing Investment Programme (HIP)					
Decent Homes		5,377	4,907	4,325	9,244
Sheltered Housing		4,116	1,440	60	0
Other Housing Revenue Account		5,315	4,606	2,646	5,192
General Fund Housing		1,639	2,977	802	1,530
City Centre Management Programme	174	21	20	20	40
Safer City Programme	302	22	17	17	34
Cycleways		311	240	100	200
Environmental Improvements Programme		105	200	200	400
Environmental Improvements - North Area		142	49	0	0
Environmental Improvements - South Area		72	83	0	0
Environmental Improvements - West/Central Area		90	85	0	0
Environmental Improvements Programme - East Area		279	97	0	0
Environmental Improvements Programme - Riverside/Abbey Road Junction		577	0	0	0
Environmental Improvements Programme - Fitzroy/Burleigh Street		183	0	0	0
Environmental Improvements Programme - Wulfstan Way Local Centre	174	133	41	0	0
Environmental Safety Fund		25	0	0	0
Public Conveniences		147	350	150	0
City Services - Vehicle Replacement Programme		1,178	612	540	1,710
Bus Shelters	250	0	221	0	0
Car Parks Infrastructure and Equipment Replacement Programme	1,748	4	722	269	1,033
ICT Infrastructure Programme	2,470	689	642	300	1,100
Local Nature Conservation	30	4	0	0	0
Admin Buildings Asset Replacement Programme	427	179	68	52	111
Commercial Properties Asset Replacement Programme	581	26	306	90	80
New Town Community Development Capital Grants Programme	130	1	124	0	0
TOTAL APPROVED PROGRAMMES		6,286	20,635	17,807	9,571
		20,674			

PROJECT PLAN

£000's					
Programme / Scheme	Project Approval	2010/11 Budget	2011/12 Budget	2012/13 Budget	Future Years Budget
Approved Projects					
CCTV Street Lighting	47	40	0	0	0
Poster Boards	33	6	0	0	0
Enhance Existing Community Facilities - East Chesterton	145	27	0	0	0
Sports Development	332	8	0	0	0
Midsummer Common - Access & Path Re-enforcement	55	0	0	0	0
Compulsory Purchase Orders (CPOs)	411	0	400	0	0
Development Land on the North Side of Kings Hedges Road	5,568	268	360	0	0
Hard Surface Cherry Hinton Hall Car Park	68	0	4	0	0
Christs Pieces - Trees/Landscaping	11	0	9	0	0
Nightingale Avenue - MUGA	205	38	0	0	0
Lion Yard - Contribution to Works	2,784	280	0	0	0
Lion Yard - Contribution to Works Phase 1+	641	50	638	0	0
Lion Yard - Contribution to Works - Phase 2	942	0	0	942	0
Refurbishment of Play Areas - Numerous (NOV 04) Church End, Coleridge, Ditton Fields, Ramsden Square, Queen Edith's	254	13	0	0	0
Histon Road Cemetery Landscaping	31	11	0	0	0
Barnwell West Nature Reserve	2	0	0	0	0
Kettle's Yard	40	0	40	0	0
City Centre Youth Venue	100	0	100	0	0
Storage receptacles for residents with white sack refuse	12	0	0	0	0
Automated Energy Monitoring System	35	0	23	0	0
Corporate Document Management (DIP & EDRM)	978	163	358	0	0
Customer Access Strategy - IT Workstream	773	288	0	0	0
Customer Access Strategy - Telecommunications	190	15	0	0	0
Customer Access Strategy - Web Development	35	0	12	0	0
Guildhall Working Party Project	1,157	33	0	0	0
Equipment for Eastern Gate Court Community Centre	90	0	0	0	0
Histon Road - Refurbishment of play area	75	13	12	0	0
Allotment Improvements	34	0	17	0	0
Fencing and Security at Jesus Green Pool	30	30	0	0	0
Sub-Total c/f	15,078	1,283	1,973	942	0

PROJECT PLAN

£000's					
Programme / Scheme	Project Approval	2010/11 Budget	2011/12 Budget	2012/13 Budget	Future Years Budget
Sub-Total b/f	15,078	1,283	1,973	942	0
Improvements to pump out facility at Jesus Green	60	0	4	0	0
Memorial Choice	110	60	0	0	0
Grafton East Car Park refurbishment	2,400	53	0	0	0
Guildhall Power Circuits Renewal	60	35	0	0	0
Disabled Access and Facilities - Guildhall Halls	80	0	80	0	0
Lighting and Power in Committee Rooms	15	15	0	0	0
Green Parking Bays	5	2	3	0	0
GIS Phase 2 & 3	57	10	0	0	0
Mercury Abatement	2,023	10	2,005	0	0
Replacement of Carpet & Shock Pad on the Astroturf at Abbey Pool	200	0	0	0	0
Improvements to Abbey Leisure Complex	140	0	0	0	0
Energy Efficiency Programme - Meadows	62	32	0	0	0
HMOs - Management Orders	50	0	50	0	0
Improving Recycling Volumes from Admin Buildings	28	0	0	0	0
La Mimosa Punting Station	10	0	10	0	0
Ravensthorpe Gardens - Remedial & Improvement Work	25	0	25	0	0
Improvements to the Riverbanks on Jubilee Gardens, Jesus Green, Midsummer Common & Stourbridge Common	90	0	0	0	0
Play Boat	137	137	0	0	0
Improvements to play areas & open space at land behind St Matthews Street	120	59	61	0	0
The Junction Development Programme	130	130	0	0	0
Romsey Recreation Ground Play & Recreation Facilities	160	1	0	0	0
Mill Road Cemetery	50	9	35	0	0
Urban Adventure Play Projects	35	25	0	0	0
Landlord Accreditation Scheme	100	31	65	0	0
UNiform e-consultee Access Module	15	10	0	0	0
Development of UNiform System	15	2	12	0	0
Corrosion Monitoring System at Park Street	47	47	0	0	0
Sub-Total c/f	21,302	1,951	4,323	942	0

PROJECT PLAN

£000's	Project	2010/11	2011/12	2012/13	Future
Programme / Scheme	Approval	Budget	Budget	Budget	Years
					Budget
Sub-Total b/f	21,302	1,951	4,323	942	0
E&P Server Replacements	55	7	0	0	0
Recycling Bins for Flats	185	81	75	0	0
Decision Making Process Management System	37	2	0	0	0
Oracles Financials Server	67	50	0	0	0
Telephony System Upgrade	70	0	20	50	0
Mill Road Cemetery Memorial Artwork	62	0	62	0	0
Snowy Farr Memorial Artwork	70	0	70	0	0
Floodlit Astroturf - Chesterton Community College and Netherhall School	270	70	200	0	0
Biodiversity Projects Year 2&3	99	72	0	0	0
Pye's Pitch Rec Facilities	100	100	0	0	0
Secure Mobile Virtual Private Network	9	3	0	0	0
LED Lighting - Grand Arcade Annex Car Park	120	0	120	0	0
King George V Rec Ground (consolidated)	458	42	0	0	0
Sheeps Green Canoe Clubhouse Extension	160	0	195	0	0
Development Control Public Access & 1APP Connector	22	0	0	0	0
Monitors for use with Document Management System	30	35	0	0	0
Additional pay machine for Queen Anne Terrace Car Park	15	15	0	0	0
Low Carbon Communities Challenge	500	0	0	0	0
Rebuild Grafton West Car Park Wall at Salmon Lane	100	0	100	0	0
Holy Trinity War Memorial Shelter	24	24	0	0	0
Changing Facilities at Cherry Hinton Village Centre	70	70	0	0	0
Green End Road Play Area Improvements	70	70	0	0	0
Climbing Wall at Kelsey Kerridge Sports Centre	60	0	90	0	0
Upper River Cam Biodiversity Project	130	25	105	0	0
Logans Meadow Swift Tower	35	35	0	0	0
Logans Meadow LNR Extension	190	2	188	0	0
Coldhams Common LNR Extension	62	5	46	6	5
Voltage Optimisation Guildhall Trial	18	18	0	0	0
Sub-Total c/f	24,390	2,677	5,594	998	5

PROJECT PLAN

£000's						
Programme / Scheme	Project Approval	2010/11 Budget	2011/12 Budget	2012/13 Budget	Future Years Budget	
Sub-Total b/f	24,390	2,677	5,594	998	5	
Capita Re-Licence	61	61	0	0	0	
Elections Software	23	23	0	0	0	
Kings Hedges Learners Pool Electricity	25	0	25	0	0	
Jesus Green Skatepark Upgrade	65	0	65	0	0	
Grey Water Recycling at Mill Road Depot	39	45	0	0	0	
Upper River Cam Biodiversity Public Art	29	0	29	0	0	
Air Monitoring Equipment	120	0	120	0	0	
Lammas Land Play Area	20	20	0	0	0	
Vie Play Area	30	30	0	0	0	
Vie Public Open Space	175	175	0	0	0	
Markets Improvement Plan - Replacement of Market Sheets	23	23	0	0	0	
Parkside Changing Rooms	350	0	350	0	0	
Cherry Hinton Hall Vending Kiosk	150	0	15	135	0	
Cherry Hinton Hall Pond & Lake	250	0	25	225	0	
Cherry Hinton Hall Tree Planting	75	0	5	70	0	
Nightingale rec Pavilion Refurbishment	228	0	18	210	0	
Water Play Area Abbey Paddling Pool	130	0	125	5	0	
Coleridge Paddling Pool Enhancement	165	0	160	5	0	
Water Play Area Kings Hedges "Pulley"	130	0	125	5	0	
Abbey Pool Play Area Facilities	114	0	110	4	0	
Alexander Gardens Play Area	75	0	72	3	0	
Climbing Boulders at Cherry Hinton Hall	32	0	32	0	0	
Cherry Hinton Hall Tennis Court	67	0	65	2	0	
Coldhams Common BMX Track Enhancement	22	0	20	2	0	
Coldhams Common Climbing Facility	62	0	60	2	0	
Coldhams Common Skate Park	140	0	135	5	0	
Coleridge rec Skateboarding & BMX Trail	52	0	50	2	0	
Coleridge Rec Landscaping & High Wire Climbing	40	0	38	2	0	
Coleridge Rec Informal Games Area	55	0	53	2	0	
Coleridge Rec Tennis Court	67	0	65	2	0	
Dundee Close Play Area	48	0	46	2	0	
Public Information in Play & Recreation Areas	125	0	125	0	0	
Sub-Total c/f	27,377	3,054	7,527	1,681	5	

PROJECT PLAN

£000's					
Programme / Scheme	Project Approval	2010/11 Budget	2011/12 Budget	2012/13 Budget	Future Years Budget
Sub-Total b/t	27,377	3,054	7,527	1,681	5
Jesus Green Play Area	178	0	175	3	0
Jesus Green Tennis Court	92	0	90	2	0
Kings Hedges "Pulley" Play Area	75	0	73	2	0
The Meadows Outdoor Rec Play Area	62	0	60	2	0
Petersfield Play Area	78	0	76	2	0
Peveral Road Play Area	88	0	85	3	0
Picnic & BBQ Facilities in City Parks	54	0	54	0	0
Outdoor Fitness Equipment in Parks	120	0	120	0	0
Trumpington Rec Outdoor Space	48	0	46	2	0
Woodhead Drive Play Area	50	0	48	2	0
Corn Exchange Winches	27	27	0	0	0
CCTV Technology Upgrade	150	0	150	0	0
Solar PV Panel Installation	224	0	224	0	0
Land Explorer Software	10	0	10	0	0
Replacement Grand Arcade Car Park Pay on Foot Machines	400	0	0	400	0
Visit Cambridge Website	30	0	30	0	0
E-Benefits	47	47	0	0	0
Electric Courier Van	14	0	14	0	0
Chip & Pin Upgrade in Car Parks	80	40	40	0	0
Route Optimisation Software	15	15	0	0	0
Hobbs Pavilion Refurbishment	240	82	158	0	0
	29,459	3,265	8,980	2,099	5