



# **Budget Book** **2008-2009**



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## BUDGET BOOK 2008/2009

### 1. Introduction

- 1.1 The 2008/09 Budget for Cambridge City Council, presented in the following pages, is the final outcome of the process of planning and prioritisation of Council spending based on an approach developed over a number of years.
- 1.2 The Council is committed to robust financial planning, and this has been reflected in maximum scores of 4 for the Financial Management, Financial Reporting and Financial Standing elements of the 2007 Use of Resources judgements from the Council's external auditors. The Council has been given a maximum overall Use of Resources judgement of 4 indicating that the Council is performing strongly.
- 1.3 In presenting this budget I would like to formally record my thanks to staff in all departments who have contributed to the budget process. As always it has been a lengthy and time-consuming process, which often conflicts with the many other priority areas of work, and its success is dependent upon the dedication and hard work of all those involved.
- 1.4 The aim of this publication is to provide information that is easy to understand and is as meaningful and usable as possible. As part of our commitment to continuous improvement I would welcome your views on the format and suggestions for future changes.

### 2. Financial Commentary

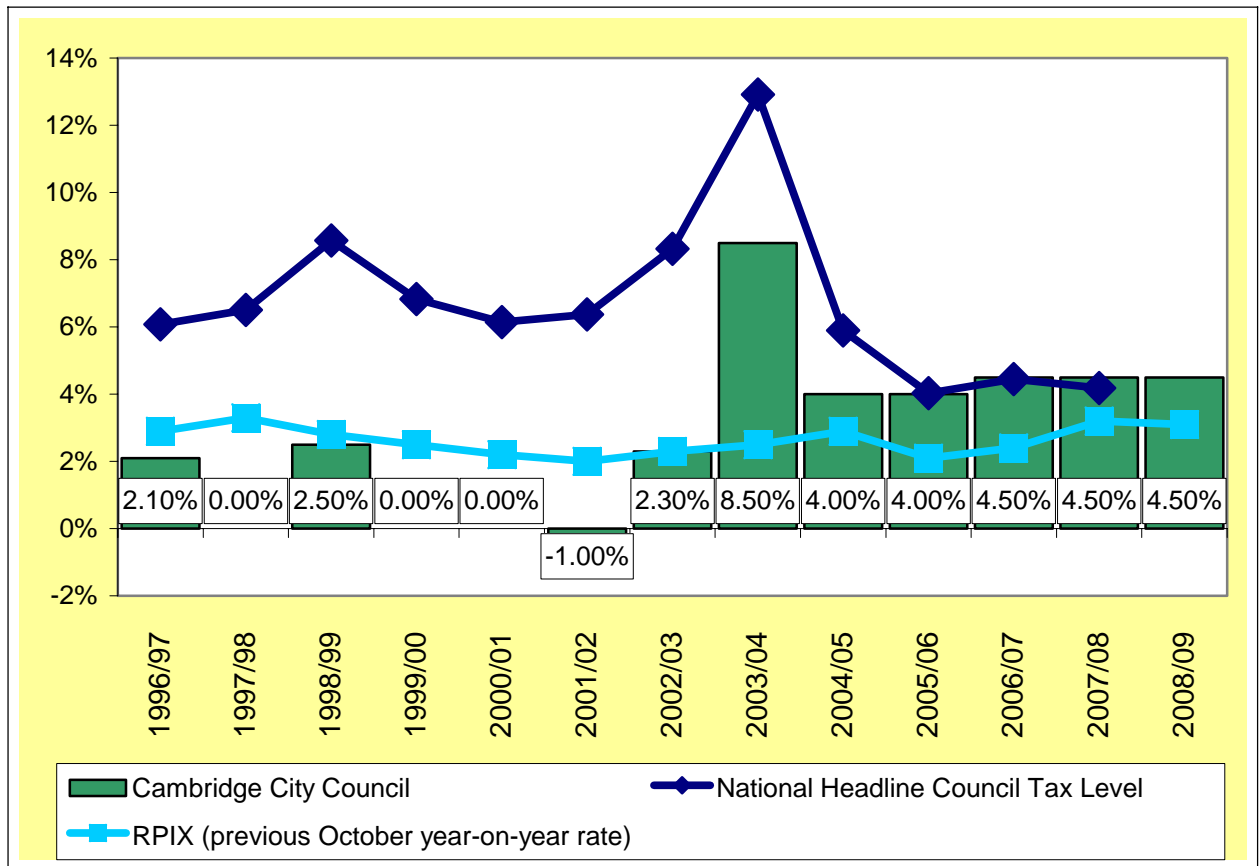
- 2.1 The Medium Term Strategy (MTS) approved at Council in September 2007 presented the projected budget and Council Tax position for the authority through to 2011/12, and outlined the key implications of longer-term projections over a 25 year period. Based on the key principles of prudence and sustainability, the strategy aimed to contain spending levels within projections of available funding and maintain an adequate level of reserves, whilst still allowing continued progress to be made against the achievement of the Council's Medium Term Objectives.
- 2.2 As part of the development of the budget, analysis is undertaken of the key financial assumptions on which the budget will be based. The key areas covered included :
- ◆ Economic factors, such as inflation
  - ◆ Treasury Management, including interest rates
  - ◆ Demographic pressures on spending
  - ◆ Asset Management, including a review of the Council's portfolio
  - ◆ Other spending pressures & opportunities (revenue and capital)
  - ◆ External funding (including Formula Grant from central government)

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- 2.3 The Formula Grant announcement in January, confirmed the City Council's entitlement for 2008/09 to be £12.31 million, a below-inflation increase of only £193,135 or 1.59% over the previous year. This sum includes a special grant element introduced to protect authorities whose grant entitlement had been adversely affected by changes to the grant distribution formula. For 2008/09 this Adjustment Grant is just £0.354m, down from over £1.304m in 2005/06.
- 2.4 The 2008/09 Settlement was particularly significant as it:
- ◆ Introduced the first 3-year settlement, with figures for 2009/10 and 2010/11 as well as 2008/09 being announced.
  - ◆ Announced increases in grant of just 0.5% for the years 2009/10 and 2010/11
  - ◆ Sees a reversal of the downward trend in the level of Adjustment Grant, with an increase from £0.262m in 2007/08 to £0.354m. This figure is indicated to rise to £0.442m by 2010/11.
- 2.5 The budget process specifically identifies and controls the requirements for the delivery of savings from all areas of spending, managed through a process of Cash Limits, allowing for the inclusion of unavoidable additional costs.
- 2.6 Further bids for service development are determined centrally by the Executive, and prioritised based on their contribution to the delivery of the Council's Medium Term Objectives. These bids are judged against the level of funding which is deemed to be affordable over the medium to long term.
- 2.7 The 2008/09 Budget process also saw the introduction of assessments of the climate change implications of all bids and savings being proposed, enabling this to be taken into account as part of the prioritisation process. In addition, a Climate Change Fund of £250,000 has been established to fund measures to support the Council's commitments under this Medium Term Objective.

### **3 Council Tax setting**

- 3.1 In 2007/08, the City Council's Council Tax level was at the lower end of the range of charges for District Councils (of 238 districts, only 31 had a lower charge). Although national figures are not yet available for 2008/09, it is anticipated that the City Council will remain in a similar relative position.
- 3.2 Despite significant spending pressures relating to 2008/09, the City Council has been able to contain its net General Fund spending at £18,430,980; an increase of £477,740 on the previous year. After taking into account increased Government Grants, this results in a requirement for an increase in Council Tax of 4.5% to £155.51 at Band D.

3.3 The following table shows year on year increases in Council Tax for the City Council compared with national Council Tax levels and the Retail Price Index (RPIX) over recent years.



3.4 The next Medium Term Strategy document, due to be published by the Council in September 2008, will focus on new and developing projects including:

- ◆ the impact of growth within the City
- ◆ the impact of the introduction of a revised national concessionary fares scheme from 1 April 2008
- ◆ the achievement of benefits and payback of investment in service developments such as the Customer Access Strategy project
- ◆ Self-Financing for the HRA and a review of the housing subsidy system
- ◆ the outcomes of strategic service reviews undertaken, and
- ◆ the requirement for future efficiency savings.

#### 4 Approved Budget

4.1 The final budget for the General Fund for 2008/09 was approved at the Council meeting on 21st February 2008. The key elements were:

- ◆ General Fund net spending was set at £18,430,980.
- ◆ The Council Tax for City Council spending was set at £155.51 for Band D properties.

4.2 The following table shows how the total Band D Council Tax figure is built up, including the spending requirements of the County Council and the Fire and Police Authorities.

Council Tax	2007/08		2008/09	
	Total £	(Band D) £	Total £	(Band D) £
<b>Cambridge City Council</b>				
Net Expenditure	23,712,570	613.46	23,686,930	601.71
Contribution from Reserves	<u>(5,759,330)</u>	<u>(149.00)</u>	<u>(5,255,950)</u>	<u>(133.51)</u>
General Fund Spending	17,953,240	464.46	18,430,980	468.20
Formula Grant	(12,121,780)	(313.60)	(12,314,910)	(312.83)
Collection Fund (Surplus) / Deficit	<u>(79,390)</u>	<u>(2.05)</u>	<u>5,740</u>	<u>0.15</u>
	<b>5,752,070</b>	<b>148.81</b>	<b>6,121,810</b>	<b>155.51</b>
<b>Other Authorities</b>				
Cambridgeshire County Council	36,044,468	932.49	38,543,644	979.11
Cambridgeshire Fire Authority	2,024,697	52.38	2,143,479	54.45
Cambridgeshire Police Authority	5,774,908	149.40	6,175,344	156.87
		<u><b>1,283.08</b></u>		<u><b>1,345.94</b></u>
<b>Increase over 2007/08</b>				<b>62.86</b>
<b>Percentage Increase over 2007/08</b>				<b>4.90%</b>

4.3 The above figures show an overall increase between years of £62.86 at Band D (4.9%), taking City, County, Fire and Police Authority requirements together; the City Council element has increased by £6.70 at Band D (4.5%).

4.4 The following table shows how the Council Tax for each of the property valuation bands is calculated.

Property Band	Range of Property Values	Tax Proportion	Cambridge City Council £	Cambridgeshire County Council £	Cambridgeshire Police Authority £	Cambridgeshire Fire & Rescue Authority £	Total £
A	Up to £40,000	6/9	103.67	652.74	104.58	36.30	897.29
B	£40,000 - £52,000	7/9	120.95	761.53	122.01	42.35	1,046.84
C	£52,001 - £68,000	8/9	138.23	870.32	139.44	48.40	1,196.39
<b>D</b>	<b>£68,001 - £88,000</b>	<b>9/9</b>	<b>155.51</b>	<b>979.11</b>	<b>156.87</b>	<b>54.45</b>	<b>1,345.94</b>
E	£88,001 - £120,000	11/9	190.07	1,196.69	191.73	66.55	1,645.04
F	£120,001 - £160,000	13/9	224.63	1,414.27	226.59	76.65	1,942.14
G	£160,001 - £320,000	15/9	259.18	1,631.85	261.45	90.75	2,243.23
H	More than £320,000	18/9	311.02	1,958.22	313.74	108.90	2,691.88

## 5 General Fund Reserves

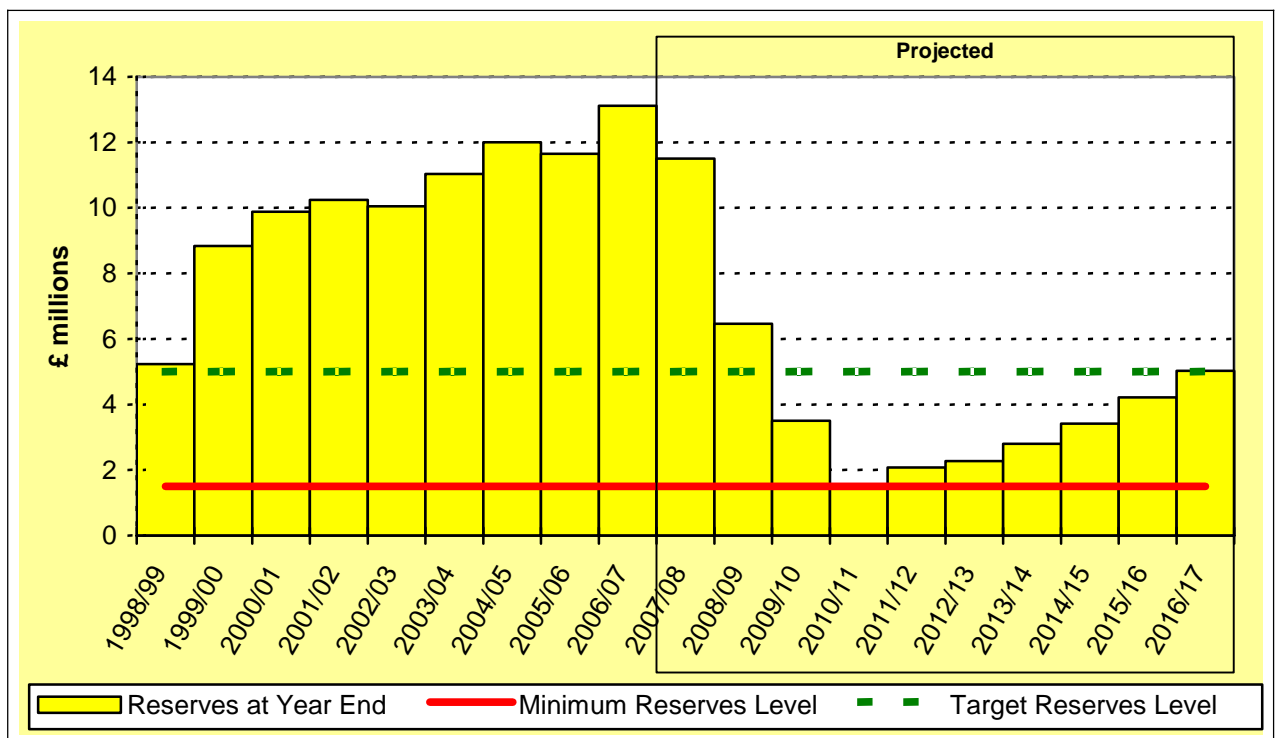
5.1 The Council has financial reserves which may be used to support the revenue budget and to finance capital spending. The table set out below shows a forecast of the Council's available reserves to 31st March 2008.

(£ 000's)	2007/08	2008/09
<b>Estimated Balance as at 1 April</b>	<b>13,118</b>	<b>11,510</b>
<b>Less support for</b>		
Revenue & capital expenditure	(1,608)	(5,256)
<b>Estimated Balance as at 31 March</b>	<b><u>11,510</u></b>	<b><u>6,254</u></b>

5.2 The Council has agreed a minimum working balance requirement of £1.5m, with an aim of maintaining General Fund reserves of around £5m in the medium-term. One of the reasons for holding reserves is to be able to smooth out peaks and troughs of expenditure between years, particularly in terms of support for one-off capital expenditure.

5.3 Future financial projections show a planned reduction in reserves from £11.510m at the end of 2007/08, with the target level for the medium-term of £5m being maintained from 2016/17 onward.

5.4 The reserves projection is illustrated, graphically, below :





- 5.5 The chart clearly shows the effects of the temporary use of reserves that has been approved to cover :
- Customer Access Strategy implementation
  - Guildhall Working Party project
  - Lion Yard – contribution to the latest development phase.
- 5.6 The effect of this temporary use is to reduce the level of reserves to £1.558m in 2010/11, close to the minimum working balance of £1.5m. As the use of reserves is repaid, the level of balances can be seen to return to the target level over the medium-term period.
- 5.7 The Council has received significant sums (£480,524.29 in respect of 2005 and a total of £1,766,682 in respect of 2006) under the Local Authority Business Growth Incentive (LABGI) initiative. The amount due in respect of 2007 will be based on the change in rateable value listing as at 31 December 2007 and should be announced shortly. It has been recommended that this amount is applied to meet that Council's contribution towards Phase 2 of the Lion Yard developments.
- 5.8 One of the key tests of financial sustainability, applied by the Council in setting its budget, is to ensure that in the final year of the 5-year medium term strategy period the levels of spending and Council Tax is not dependent on significant use of reserves. The Council also undertakes financial modelling over a 25-year period to demonstrate the longer-term implications and sustainability of budget forecasts.

## 6 Housing Revenue Account

- 6.1 The Council is one of 6 pilot authorities working with the Department of Communities & Local Government to determine the viability and benefits that would be possible by operating a Housing Revenue Account (HRA) outside of the current subsidy system (Self-Financing for the HRA project). The work has completed the Stage 1 evaluation and has provided evidence which has contributed to the inclusion of provision for such a system, together with a fundamental review of the existing subsidy system, in CSR2007 and the Housing Bill. These pieces of work could have significant implications for the finances and service planning of the HRA.
- 6.2 HRA budgets have been modelled and forecast over a 20 year period for revenue and 5 years for capital and allow for achievement of the Decent Homes standard by 2010 and allocate other available capital resources for strategic housing investment.
- 6.3 The table set out below shows a forecast of the Housing Revenue Account's available reserves to 31st March 2009.

(£ 000's)	2007/08	2008/09
<b>Estimated Balance as at 1 April</b>	6,702	5,727
Deficit for the Year	(975)	(500)
<b>Estimated Balance 31 March</b>	<u><b>5,727</b></u>	<u><b>5,227</b></u>

- 6.4 The Council has agreed a minimum working balance requirement of £1m, with an aim of maintaining Housing Revenue Account reserves of around £3m in the medium-term. The budgeted deficit of £500,000 in 2008/09 reflects a planned reduction in the level of Housing Revenue Account reserves down to the target level, which will be reached in 2013/14. This plan is based on the provision of an additional £500,000 of funding to support capital expenditure in each year through to 2013/14.
- 6.5 Rents for 2008/09 have been calculated in line with the Government's requirements for rent restructuring. Under these arrangements, from April 2002, all local authority and housing association rents are calculated for individual properties based 70% on local earnings (adjusted by the number of bedrooms) and 30% on property values. A target rent is calculated for each property and actual rents are adjusted over a now extended fifteen-year period in an attempt to meet this target. Year on year increases are, however, limited to inflation plus ½% plus £2 per week for each property.

## 7 Capital Plan Summary

- 7.1 The following table shows a summary of the anticipated level of resources available to fund the Capital Plan.

(£000's)	2007/08	2008/09
<b>Resources</b>		
<b>External Support</b>	8,667	9,380
<b>City Council</b>		
Usable Capital Receipts	6,056	4,173
Other Sources	0	10
Direct Revenue Funding - HRA	2,856	1,353
Direct Revenue Funding - GF	69	126
Repairs & Renewals Funds	1,338	2,526
Earmarked Reserves	1,234	364
Use of Reserves	2,984	6,362
Temporary Use of Reserves	10	140
HRA Capital Balances	6,284	6,715
<b>Total Available Funding</b>	<b>29,498</b>	<b>31,149</b>
less		
<b>Capital Plan Expenditure</b>		
Approved Programmes	2,307	4,584
Approved Projects	7,483	7,583
Housing Capital Programme (HRA & GF)	18,939	18,934
<b>Total Expenditure</b>	<b>28,729</b>	<b>31,101</b>
<b>Total Uncommitted Funding Available</b>	<b>769</b>	<b>48</b>

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## 8 Political Management Arrangements

- 8.1 Cambridge residents elect 42 councillors across 14 wards in the City. Seven individual Executive Councillors, who each have a designated service area (Portfolio) which they are responsible for, make decisions about the key services provided by the Council. The appropriate scrutiny committee examines and comments on key decision recommendations before the Executive Councillor makes the final decision. Committees of councillors vote on other important decisions such as planning and licensing applications. Final decisions relating to the setting of the budget and Council Tax are made at a meeting of the full Council.

## 9 Layout of this Book

- 9.1 This budget book has been compiled based on the Scrutiny Committee and Executive Councillor structures in place in February 2008 when the budget was approved.
- 9.2 The first section, after this introduction, provides an overall summary of the Council's General Fund by defined service areas. This introduction is followed by details for each of the Scrutiny Committees and Portfolios for which Executive Councillors have responsibility.
- 9.3 The following section sets out details of the budget for the HRA. The HRA is a separate statutory account in which the costs and income relating to the provision of council houses are recorded. The HRA has to be self-financing and its costs cannot be met from the Council Tax.
- 9.4 Listings of the Savings and Development Bids that were approved for each of the defined service areas, are included for each committee.
- 9.5 The final section sets out the Capital Plan, detailing approved programmes and projects.

**David Horspool**  
**Director of Finance**  
March 2008

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**SUMMARY**

**OF**

**GENERAL  
FUND**

**SERVICES**

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## GENERAL FUND

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
		<b>Community Services</b>			
6,372,570	5,588,220	Arts & Recreation	8,414,270	(3,083,540)	5,330,730
4,488,830	4,294,700	Community Development & Health	5,950,710	(1,849,270)	4,101,440
2,312,540	2,253,930	Housing (General Fund)	4,783,290	(2,305,960)	2,477,330
		<b>Environment</b>			
5,814,490	6,216,630	Climate & Growth	16,557,650	(10,499,550)	6,058,100
6,339,070	6,437,440	Environmental & Waste Services	7,836,830	(1,170,790)	6,666,040
		<b>Strategy &amp; Resources</b>			
(3,759,560)	(8,638,400)	Customer Services & Resources	42,910,430	(50,579,270)	(7,668,840)
3,705,400	5,773,630	Strategy	3,849,680	(566,460)	3,283,220
<b>25,273,340</b>	<b>21,926,150</b>	<b>TOTAL PORTFOLIOS</b>	<b>90,302,860</b>	<b>(70,054,840)</b>	<b>20,248,020</b>
(7,505,120)	(2,416,500)	Capital Accounting Adjustments	583,180	(2,999,680)	(2,416,500)
(272,150)	(2,906,590)	Other Adjustments		(590,910)	(590,910)
6,216,500	2,984,000	Capital Expenditure Financed from Revenue	6,362,000	0	6,362,000
(5,759,330)	(1,633,820)	Contributions to/(from) reserves	84,320	(5,255,950)	(5,171,630)
<b>(7,320,100)</b>	<b>(3,972,910)</b>		<b>7,029,500</b>	<b>(8,846,540)</b>	<b>(1,817,040)</b>
<u>17,953,240</u>	<u>17,953,240</u>	<b>NET GENERAL FUND SPENDING</b>	<u>97,332,360</u>	<u>(78,901,380)</u>	<u>18,430,980</u>
		<b>FINANCED BY</b>			
(1,741,950)	(1,741,950)	Government Grants			(1,504,850)
(10,379,830)	(10,379,830)	Share of Business Rates			(10,810,060)
(5,752,070)	(5,752,070)	Council Tax			(6,121,810)
(79,390)	(79,390)	Collection Fund (Surplus)/Deficit			5,740
<b>(17,953,240)</b>	<b>(17,953,240)</b>	<b>TOTAL</b>			<b>(18,430,980)</b>
<u><b>0</b></u>	<u><b>0</b></u>	<b>NET TOTAL</b>			<u><b>0</b></u>

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## COMMUNITY SERVICES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Arts &amp; Recreation Portfolio</b>					
<b>Active Communities</b>					
881,100	869,340	Active Communities - Departmental Administration	881,080	0	881,080
54,110	11,120	Allotments	20,140	(9,710)	10,430
0	0	Cambridge Leisure Card	2,080	(2,080)	0
55,850	55,850	Closed Churchyards	55,850	0	55,850
1,528,040	953,120	Leisure Contract (Client Costs)	891,040	0	891,040
0	20,000	Maintenance of Kings Ditch	0	0	0
50	9,000	Moorings Management	47,570	(47,520)	50
(11,750)	(11,750)	Parks and Commons Lettings/Events	7,750	(26,890)	(19,140)
620,060	697,420	Parks Development & Management	762,310	(132,870)	629,440
518,080	516,300	Parks -Technical	520,510	(19,690)	500,820
(38,190)	(48,510)	Refreshment Kiosks	9,810	(58,200)	(48,390)
0	270	Sports Development - Active England Revenue Grant	21,440	(18,500)	2,940
8,530	7,700	Sports Development - City School (Club Link Programme)	17,290	(9,300)	7,990
6,320	6,320	Sports Development - CitySport	13,870	(7,350)	6,520
2,060	2,100	Sports Development- Club & Coach Development	3,400	(1,270)	2,130
3,220	3,220	Sports Development - Community Mental Health Service Users	3,340	0	3,340
770	770	Sports Development - Diabetes type 2 project	16,550	(15,750)	800
0	0	Sports Development - Football Foundation	12,500	(12,490)	10
4,150	4,150	Sports Development - Forever Active	5,230	(920)	4,310
8,230	8,340	Sports Development - GP Referral	46,830	(37,610)	9,220
140	0	Sports Development - Health Inequalities	0	0	0
6,910	11,910	Sports Development - Informal Recreation Young People	17,380	(10,230)	7,150
1,730	2,660	Sports Development - Social Inclusion / Addressing Health Inequalities	2,950	(200)	2,750

## COMMUNITY SERVICES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Active Communities</b>					
3,840	3,840	Sports Development - Sport for People with Disabilities	6,580	(2,600)	3,980
2,020	2,020	Sports Development - Sports Festival	11,710	(9,640)	2,070
558,390	528,390	Swimming Contract payments	526,820	0	526,820
23,690	23,690	Traffic Islands	34,220	(13,360)	20,860
<b>4,237,350</b>	<b>3,677,270</b>	<b>Sub-Total</b>	<b>3,938,250</b>	<b>(436,180)</b>	<b>3,502,070</b>
<b>Arts and Entertainments</b>					
10,840	10,840	5 Nov Firework Display	45,320	(34,150)	11,170
38,220	39,210	Corn Exchange Box Office	237,710	(197,440)	40,270
(316,300)	(316,300)	Corn Exchange - Events	0	(363,480)	(363,480)
1,297,330	1,087,630	Corn Exchange Finance/Admin	1,348,140	(237,960)	1,110,180
190,560	188,980	Corn Exchange Front of House	199,340	(3,140)	196,200
147,700	148,530	Corn Exchange Marketing	324,350	(184,580)	139,770
254,040	255,350	Corn Exchange Technical	431,220	(152,970)	278,250
34,100	34,100	Events - Children's/Youth	42,700	(9,540)	33,160
10,460	10,460	Events - Senior Citizens	32,690	(21,570)	11,120
(10,860)	(10,860)	External Production Work	0	(11,220)	(11,220)
(122,670)	(122,640)	Folk Festival	1,031,280	(1,221,750)	(190,470)
130,070	107,730	Guildhall Civic Rooms (transferred from Property 1 Apr 06)	171,420	(69,810)	101,610
110,580	116,770	Junction CDC	106,100	0	106,100
(9,980)	(9,980)	Midsummer Fair	45,740	(45,590)	150
39,440	39,440	Summer in the City	129,160	(94,160)	35,000
<b>1,803,530</b>	<b>1,579,260</b>	<b>Sub-Total</b>	<b>4,145,170</b>	<b>(2,647,360)</b>	<b>1,497,810</b>
<b>Community Development</b>					
331,690	331,690	Leisure Voluntary Support	330,850	0	330,850

## COMMUNITY SERVICES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Community Development</b>					
<u>331,690</u>	<u>331,690</u>		<u>330,850</u>	<u>0</u>	<u>330,850</u>
		<i>Sub-Total</i>			
<u>6,372,570</u>	<u>5,588,220</u>	<b>PORTFOLIO TOTAL</b>	<u>8,414,270</u>	<u>(3,083,540)</u>	<u>5,330,730</u>

## COMMUNITY SERVICES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Com Dev &amp; Health Portfolio</b>					
<b>Bereavement Services</b>					
133,090	120,470	Cems & Crems Departmental Administration	125,260	0	125,260
(417,910)	(427,320)	Crematorium	885,420	(1,375,760)	(490,340)
9,520	9,520	Histon Road Cemetery	9,580	0	9,580
53,300	53,300	Huntingdon Road Cemetery	53,300	0	53,300
69,350	50,880	Newmarket Road Cemetery	205,120	(155,800)	49,320
<b>(152,650)</b>	<b>(193,150)</b>	<b>Sub-Total</b>	<b>1,278,680</b>	<b>(1,531,560)</b>	<b>(252,880)</b>
<b>City Services General Fund</b>					
83,320	83,460	Employment Foundation - Green Fingers	83,320	0	83,320
<b>83,320</b>	<b>83,460</b>	<b>Sub-Total</b>	<b>83,320</b>	<b>0</b>	<b>83,320</b>
<b>Community Development</b>					
50,650	50,740	Abbey Meadows Community School	32,170	0	32,170
37,590	36,760	Akeman Street Community House	44,700	(6,270)	38,430
285,870	232,030	Brown's Field Youth and Community Centre	254,820	(11,360)	243,460
92,120	104,950	Buchan Street Community Facility	124,210	(17,560)	106,650
16,760	16,770	Cherry Hinton Community School	18,500	0	18,500
953,380	963,800	Children & Young People's Service	1,083,860	(77,480)	1,006,380
900,860	901,460	Community Development Voluntary Support	917,670	0	917,670
131,390	73,150	Community Facilities	86,110	0	86,110
168,270	159,820	Equalities	129,770	0	129,770
24,580	24,630	Kings Hedges Neighbourhood Partnership	25,750	0	25,750
26,980	26,370	Lawrence Way Community Facility	27,600	0	27,600
107,490	108,280	Neighbourhood Community Development	114,110	0	114,110

## COMMUNITY SERVICES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Community Development</b>					
64,190	58,690	Neighbourhood Community Plan	62,370	(830)	61,540
9,830	9,810	Nuns Way Pavilion	10,530	(420)	10,110
44,160	37,700	Ross Street-St Philips	53,020	(13,430)	39,590
37,570	37,660	Shirley Community School	38,950	(50)	38,900
16,770	16,780	St Lukes Community School	17,420	0	17,420
20,160	9,940	St Matthews Play Centre	18,830	(8,650)	10,180
16,770	16,780	St Phillips Community School	17,420	0	17,420
410,050	361,720	The Meadows Community Centre	516,970	(149,420)	367,550
<b>3,415,440</b>	<b>3,247,840</b>	<b>Sub-Total</b>	<b>3,594,780</b>	<b>(285,470)</b>	<b>3,309,310</b>
<b>Economic Development &amp; Tourism</b>					
334,530	340,480	Economic Policy Grants	304,540	0	304,540
193,890	193,890	Employment Foundation - Admin & Management	37,740	0	37,740
<b>528,420</b>	<b>534,370</b>	<b>Sub-Total</b>	<b>342,280</b>	<b>0</b>	<b>342,280</b>
<b>Environmental Health</b>					
298,670	304,230	Food Safety	307,530	(5,930)	301,600
3,650	3,650	Small Projects	3,770	0	3,770
311,980	314,300	Working Environment	340,350	(26,310)	314,040
<b>614,300</b>	<b>622,180</b>	<b>Sub-Total</b>	<b>651,650</b>	<b>(32,240)</b>	<b>619,410</b>
<b>4,488,830</b>	<b>4,294,700</b>	<b>PORTFOLIO TOTAL</b>	<b>5,950,710</b>	<b>(1,849,270)</b>	<b>4,101,440</b>

## COMMUNITY SERVICES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Housing Portfolio</b>					
<b>Environmental Health</b>					
491,210	510,690	Housing Standards	602,590	(20,100)	582,490
<b>491,210</b>	<b>510,690</b>		<b>Sub-Total</b>	<b>(20,100)</b>	<b>582,490</b>
<b>Housing Aid &amp; Needs</b>					
8,080	10,320	125 / 451 Newmarket Road - Revenue Costs	42,590	(32,530)	10,060
<b>8,080</b>	<b>10,320</b>		<b>Sub-Total</b>	<b>(32,530)</b>	<b>10,060</b>
<b>Housing General Fund</b>					
21,800	21,800	Bed and Breakfast	116,110	(93,590)	22,520
(6,810)	(6,810)	Bermuda Road Garages	0	(7,030)	(7,030)
69,870	79,740	CCC Choice Based Lettings (Revenue)	69,990	0	69,990
400,320	292,280	Contributions to/from HRA	329,480	0	329,480
121,360	121,190	Development	150,870	(35,270)	115,600
185,910	185,910	Grants to Housing Agencies	178,540	0	178,540
83,650	83,390	Home Aid	299,820	(182,590)	117,230
49,850	49,850	Homelessness Costs	51,490	0	51,490
417,400	425,490	Housing Aid	442,150	(2,770)	439,380
25,490	25,050	Housing Needs	347,620	(310,080)	37,540
35,700	35,490	Housing Reception	39,550	(14,480)	25,070
73,220	60,210	Housing Strategy	235,710	(131,340)	104,370
43,370	43,360	Racial Harassment	60,550	(15,840)	44,710
0	0	Rough Sleepers Strategy (ODPM Funded-Revenue)	400,000	(400,000)	0
0	0	RSL Partnership Project	54,280	(54,280)	0
167,460	167,460	Single Homeless/Rough Sleepers Co-ordination	153,710	0	153,710

## COMMUNITY SERVICES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Housing General Fund</b>					
0	0	Supporting People - L/Term Sheltered.	463,020	(463,020)	0
0	0	Supporting People - S/Term Temporary	488,690	(488,690)	0
30,720	6,000	Travellers	31,730	0	31,730
<u>1,719,310</u>	<u>1,590,410</u>	<b>Sub-Total</b>	<u>3,913,310</u>	<u>(2,198,980)</u>	<u>1,714,330</u>
<b>Housing Strategy</b>					
59,940	59,940	Anti Social Behaviour	62,770	0	62,770
34,000	82,330	Growth - Community Services	107,680	0	107,680
0	240	Sub-Regional Housing Strategy Co-ordinator	54,350	(54,350)	0
<u>93,940</u>	<u>142,510</u>	<b>Sub-Total</b>	<u>224,800</u>	<u>(54,350)</u>	<u>170,450</u>
<u>2,312,540</u>	<u>2,253,930</u>	<b>PORTFOLIO TOTAL</b>	<u>4,783,290</u>	<u>(2,305,960)</u>	<u>2,477,330</u>
<u>13,173,940</u>	<u>12,136,850</u>	<b>COMMITTEE TOTAL</b>	<u>19,148,270</u>	<u>(7,238,770)</u>	<u>11,909,500</u>

## COMMUNITY SERVICES SCRUTINY COMMITTEE

### Approved Savings - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
<b>Arts &amp; Recreation Portfolio</b>					
<b>Arts &amp; Entertainments</b>					
S1454	Arts & Entertainments staffing review	(58,000)	(58,000)	(58,000)	(58,000)
S1458	Reduce marketing spend across Arts & Entertainments' events	(30,000)	(30,000)	(30,000)	(30,000)
S1460	Additional income from Cambridge Folk Festival 2008	(35,000)	(35,000)	(35,000)	(35,000)
S1462	Increase in Guildhall income	(10,000)	(10,000)	(10,000)	(10,000)
<b>Community Development</b>					
S1714	Cash Limit Community Development Grants	(11,790)	(11,790)	(11,790)	(11,790)
<b>Active Communities</b>					
S1501	Additional income from mooring licences	(7,000)	(7,000)	(7,000)	(7,000)
S1504	Improve signage and information on parks and open spaces	(3,000)	(3,000)	(3,000)	(3,000)
S1506	Outsource event procurement and management	(7,000)	(7,000)	(7,000)	(7,000)
S1562	Savings to be generated following a review of current service provision	(32,000)	(32,000)	(32,000)	(32,000)
S1729	Contractual savings on leisure contract	(50,000)	(50,000)	(25,000)	0
<b>Community Development &amp; Health Portfolio</b>					
<b>Community Development</b>					
S1397	Review of Joint Use management arrangements at Abbey Meadows Primary School	(20,000)	(20,000)	(20,000)	(20,000)
S1398	Delete vacant Community Development Equalities Development Manager post	(40,000)	(40,000)	(40,000)	(40,000)
S1399	Cash Limit Community Development grants	(39,000)	(39,000)	(39,000)	(39,000)
S1400	Increase in the Meadows Community Centre annual income target	(8,000)	(8,000)	(8,000)	(8,000)
S1401	Reduce expenditure on running costs at Meadows Community Centre	(3,630)	(3,630)	(3,630)	(3,630)
<b>Cemeteries and Crematorium</b>					
S1402	Reduction in usage of gas due to implementation of the 72 hour rule	(22,000)	(22,000)	(22,000)	(22,000)
S1424	Reduction in charges for Grounds Maintenance following negotiations with City Services	(8,000)	(8,000)	(8,000)	(8,000)
<b>Environmental Health</b>					
S1734	Staffing and Travel - reduced costs in the Environmental services team	(5,190)	(5,190)	(5,190)	(5,190)
<b>Policy &amp; Projects</b>					
S1391	Economic Policy grants held at 2007/08 levels	(9,420)	(9,420)	(9,420)	(9,420)
	Sub Total c/f	<b>(399,030)</b>	<b>(399,030)</b>	<b>(374,030)</b>	<b>(349,030)</b>



## COMMUNITY SERVICES SCRUTINY COMMITTEE

### Approved Savings - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2010/11 £
	Sub Total b/f	<b>(399,030)</b>	<b>(399,030)</b>	<b>(374,030)</b>	<b>(349,030)</b>
<b>Housing Portfolio</b>					
<b>Housing General Fund</b>					
S1459	Reduction in the recharge from the HRA for shared amenities	(70,840)	(70,840)	(70,840)	(70,840)
S1464	Ongoing funding commitment from Social Services for the Home Aid agency	(30,000)	(30,000)	(30,000)	(30,000)
S1466	Reduction in budgets for the Racial Harassment service	(1,150)	(1,150)	(1,150)	(1,150)
S1741	2008/09 funding commitment from the PCT for the Home Aid agency	(20,000)	0	0	0
<b>Environmental Health</b>					
S1440	Landlord Accreditation Scheme	(5,000)	(5,000)	(5,000)	(5,000)
S1733	Staffing and Travel - reduced costs in the Environmental services team	(5,900)	(5,900)	(5,900)	(5,900)
<b>Savings Total</b>		<b>(531,920)</b>	<b>(511,920)</b>	<b>(486,920)</b>	<b>(461,920)</b>

### Unavoidable Revenue Bids - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
<b>Arts &amp; Recreation Portfolio</b>					
<b>Arts &amp; Entertainments</b>					
UR1451	Shortfall in Corn exchange catering income	10,000	10,000	10,000	10,000
UR1452	Corn Exchange utilities	15,000	0	0	0
UR1461	Adjustment to Midsummer fair Budget	10,000	10,000	10,000	10,000
<b>Active Communities</b>					
UR1492	Regulation of punting on Jesus Green	10,000	10,000	10,000	10,000
<b>Housing Portfolio</b>					
<b>Housing General Fund</b>					
UR1467	Contribution towards funding of staff in the Home Aid agency, previously funded from interest generated through set aside capital receipts	30,000	30,000	30,000	30,000
UR1469	Anticipated additional costs of Discretionary Rate Relief payments to voluntary organisations	1,500	1,500	1,500	1,500
UR1471	General Fund Housing contribution to 2008/09 re-assessments under the Housing Improvement Programme	5,000	0	0	0
<b>Environmental Health</b>					
UR1435	Housing Act 2004 duty to serve Management Orders	20,000	0	0	0
<b>Bids Total</b>		<b>101,500</b>	<b>61,500</b>	<b>61,500</b>	<b>61,500</b>

## COMMUNITY SERVICES SCRUTINY COMMITTEE

### Approved Priority Policy Fund Bids - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
<b>Arts &amp; Recreation Portfolio</b>					
<b>Arts &amp; Entertainments</b>					
PPF1455	Bid to offset anticipated shortfall in Folk Festival sponsorship income	10,000	0	0	0
<b>Active Communities</b>					
PPF1489	Increase Repairs & Renewals Fund contributions relating to the Astroturf at Abbey Pool	15,000	15,000	15,000	0
PPF1499	Specialist advice to review detailed Green Space growth agenda requirements throughout the City	20,000	20,000	20,000	0
PPF1590	Consultation exercise for future use of Cherry Hinton Hall	7,000	0	0	0
PPF1679	Leisure Management contract options appraisal	15,000	50,000	0	0
<b>Community Development &amp; Health Portfolio</b>					
<b>Environmental Health</b>					
PPF1438	Scores on the Doors - Hygiene scores of food premises on the internet	3,000	3,000	3,000	3,000
<b>Housing Portfolio</b>					
<b>Environmental Health</b>					
PPF1431	Home Energy Officer	40,000	40,000	40,000	40,000
<b>Housing General Fund</b>					
PPF1473	Funding for Housing Caseworker provided by Cambridge Law Centre	27,050	27,050	27,050	0
PPF1481	Continued funding for the Access Scheme	15,000	15,000	15,000	15,000
PPF1483	Funding for Meaningful Occupation Coordinator and the Work and Lifelong Learning Fund	20,000	20,000	20,000	20,000
<b>PPF Bids Total</b>		<b>172,050</b>	<b>190,050</b>	<b>140,050</b>	<b>78,000</b>

## ENVIRONMENT SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Climate &amp; Growth Portfolio</b>					
<b>Development Services</b>					
0	(1,360)	Building Control Fee Earning	605,710	(605,710)	0
332,840	325,150	Building Control Other	279,970	(2,530)	277,440
22,750	22,680	Community Access Management	0	0	0
5,290	5,380	Considerate Contractors Scheme	34,800	(24,580)	10,220
871,410	765,690	Development Control	1,728,750	(1,024,120)	704,630
0	0	Local Delivery Vehicle (LDV) Funding	0	0	0
<b>1,232,290</b>	<b>1,117,540</b>	<b>Sub-Total</b>	<b>2,649,230</b>	<b>(1,656,940)</b>	<b>992,290</b>
<b>Economic Development &amp; Tourism</b>					
12,330	12,300	Amusements and Lotteries	0	0	0
0	(580)	Control of Street Trading	59,460	(59,460)	0
127,310	127,270	Economic Policy	123,860	(26,470)	97,390
26,020	32,900	ED&T Marketing	0	0	0
0	0	Grand Arcade Marketing and Liaison Officer	18,000	(18,000)	0
(132,470)	(122,360)	Package Tour Scheme	0	(130,600)	(130,600)
50,340	50,340	Shopmobility-Grafton	54,930	(1,880)	53,050
40,890	40,780	Shopmobility-Lion Yard	121,100	(42,000)	79,100
36,910	35,780	Shopmobility-Lion Yard (Grand Arcade funded)	53,550	(17,290)	36,260
636,880	592,760	Tourism	910,190	(366,540)	543,650
<b>798,210</b>	<b>769,190</b>	<b>Sub-Total</b>	<b>1,341,090</b>	<b>(662,240)</b>	<b>678,850</b>

## ENVIRONMENT SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Other</b>					
0	22,000	Quayside/Scudamores Legal Fees	0	0	0
48,000	56,780	Urban Growth Project Manager	51,060	0	51,060
<b>48,000</b>	<b>78,780</b>	<b>Sub-Total</b>	<b>51,060</b>	<b>0</b>	<b>51,060</b>
<b>Parking Services</b>					
(48,350)	(48,290)	Adam & Eve Street Car Park	67,820	(120,800)	(52,980)
1,800	(31,620)	Castle Hill Car Park	76,350	(117,500)	(41,150)
210,720	201,900	Grafton Centre East	1,827,600	(1,534,500)	293,100
55,540	59,180	Grafton Centre West	718,100	(661,900)	56,200
280	300	Gwydir Street Car Park	37,830	(40,000)	(2,170)
(779,620)	(373,660)	Lion Yard Car Park	2,259,940	(2,821,800)	(561,860)
52,280	52,280	Other Car Parks	54,800	0	54,800
77,550	87,520	Park Street Car Park	1,011,900	(899,200)	112,700
210,700	217,710	Queen Anne Terrace Car Park	741,500	(546,600)	194,900
3,500	3,500	Riverside Car Park	5,440	(2,000)	3,440
<b>(215,600)</b>	<b>168,820</b>	<b>Sub-Total</b>	<b>6,801,280</b>	<b>(6,744,300)</b>	<b>56,980</b>

## ENVIRONMENT SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Policy and Projects</b>					
0	0	Cambridgeshire Horizons Funding	70,390	(70,390)	0
494,980	493,880	Conservation & Design	595,810	(54,860)	540,950
63,260	63,260	Environmental Grants	65,340	0	65,340
36,000	35,310	Local Nature Reserves	39,400	0	39,400
0	160,190	Planning Delivery Grant Improvements	482,820	(482,820)	0
338,270	330,840	Planning Policy	391,720	(8,180)	383,540
10,970	10,970	Planning Policy Consultants	11,330	0	11,330
423,090	399,790	Research & Information	415,110	(17,220)	397,890
187,270	181,120	Sustainable City	205,410	0	205,410
10,230	10,230	Sustainable City Grants	10,560	0	10,560
306,640	304,220	Transport Policy Management	271,070	(20)	271,050
431,560	426,230	Urban Design	639,270	(124,180)	515,090
<b>2,302,270</b>	<b>2,416,040</b>		<b>Sub-Total 3,198,230</b>	<b>(757,670)</b>	<b>2,440,560</b>
<b>Street Services</b>					
28,290	28,290	Bus Shelters	28,390	0	28,390
<b>28,290</b>	<b>28,290</b>		<b>Sub-Total 28,390</b>	<b>0</b>	<b>28,390</b>

## ENVIRONMENT SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Transport Services</b>					
954,760	968,770	Concessionary Fares	1,885,390	(659,060)	1,226,330
1,620	1,620	Cycleways-General	1,670	0	1,670
66,660	79,510	Ditching Maintenance	88,350	(19,340)	69,010
76,300	87,380	Highway Schemes General	77,850	0	77,850
104,260	104,260	Park & Ride Scheme Cowley Road	104,260	0	104,260
183,950	183,950	Public Transport Subsidy	113,680	0	113,680
15,580	15,580	Street Name Plates	16,090	0	16,090
178,700	157,700	Taxicard Service	160,600	0	160,600
30,720	30,720	Transport Initiatives for Disabled	31,730	0	31,730
8,480	8,480	Walking & Cycling Strategy	8,750	0	8,750
<b>1,621,030</b>	<b>1,637,970</b>		<b>2,488,370</b>	<b>(678,400)</b>	<b>1,809,970</b>
		<b>Sub-Total</b>			
<b>5,814,490</b>	<b>6,216,630</b>	<b>PORTFOLIO TOTAL</b>	<b>16,557,650</b>	<b>(10,499,550)</b>	<b>6,058,100</b>

## ENVIRONMENT SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Env. &amp; Waste Svces Portfolio</b>					
<b>Environmental Health</b>					
122,820	124,000	Contaminated Land	151,680	(1,550)	150,130
195,400	196,900	Control of Air Pollution	225,760	(10,450)	215,310
171,130	161,390	Control of Disease	170,220	(7,660)	162,560
113,290	114,120	Control of Dogs	146,530	(4,840)	141,690
360,020	359,790	Control of Pollution	387,290	(31,550)	355,740
0	(4,360)	Gambling Act (Ongoing)	39,270	(20,950)	18,320
12,000	3,790	Gambling Act (Set Up)	0	0	0
49,530	42,070	Liquor Licensing	178,640	(149,560)	29,080
137,150	133,690	Out of Hours	130,220	0	130,220
0	0	Public Control - Private Hire Vehicles	83,760	(83,760)	0
0	0	Public Control - Taxis	136,760	(136,760)	0
<b>1,161,340</b>	<b>1,131,390</b>		<b>Sub-Total 1,650,130</b>	<b>(447,080)</b>	<b>1,203,050</b>
<b>Street Services</b>					
244,600	244,600	City Ranger	298,380	0	298,380
513,300	586,140	Conveniences	612,910	0	612,910
146,640	177,100	Public Realm Enforcement Officer	146,640	0	146,640
1,663,290	1,676,620	Street Cleansing	1,706,680	0	1,706,680
<b>2,567,830</b>	<b>2,684,460</b>		<b>Sub-Total 2,764,610</b>	<b>0</b>	<b>2,764,610</b>

## ENVIRONMENT SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Waste Strategy</b>					
1,508,620	1,503,090	Recycling	2,051,510	(506,120)	1,545,390
16,760	16,760	Recycling Publicity	17,310	0	17,310
1,084,520	1,101,740	Waste Strategy	1,353,270	(217,590)	1,135,680
<b>2,609,900</b>	<b>2,621,590</b>		<b>3,422,090</b>	<b>(723,710)</b>	<b>2,698,380</b>
		<i>Sub-Total</i>			
<b>6,339,070</b>	<b>6,437,440</b>	<b>PORTFOLIO TOTAL</b>	<b>7,836,830</b>	<b>(1,170,790)</b>	<b>6,666,040</b>
<b>12,153,560</b>	<b>12,654,070</b>	<b>COMMITTEE TOTAL</b>	<b>24,394,480</b>	<b>(11,670,340)</b>	<b>12,724,140</b>



## ENVIRONMENT SCRUTINY COMMITTEE

### Approved Savings - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
<b>Climate Change &amp; Growth Portfolio</b>					
<b>Development Services</b>					
S1426	Increase in development control fee income over budget	(147,000)	(147,000)	(147,000)	(147,000)
S1429	Access Grant Fund	(79,840)	(19,840)	(19,840)	(19,840)
<b>Parking Services</b>					
S1487	Parking Services net income - provisional estimate	(115,000)	(115,000)	(115,000)	(115,000)
S1623	Parking Services reduced maintenance costs	(25,000)	0	0	0
<b>Policy and Projects</b>					
S1392	Environmental Improvements	(47,160)	(47,160)	(47,160)	(47,160)
S1394	Public Transport - Late Night & Evening Bus Subsidy	(76,350)	(76,350)	(76,350)	(76,350)
S1395	Taxicard	(24,000)	(24,000)	(24,000)	(24,000)
S1699	Economic policy subscriptions	(5,200)	(5,200)	(5,200)	(5,200)
<b>Street Services</b>					
S1479	Replacement of glass with mesh panels in bus shelters	(830)	(830)	(830)	(830)
<b>Environment &amp; Planning - Customer &amp; Support Services</b>					
S1677	Reduction in miscellaneous supplies & services budget	(3,320)	(3,320)	(3,320)	(3,320)
<b>Environmental &amp; Waste Services Portfolio</b>					
<b>Environmental Health</b>					
S1439	Licensing and Gambling services	(38,890)	(38,890)	(38,890)	(38,890)
S1442	Reduction of budget for rodent poison	(500)	(500)	(500)	(500)
S1443	Reduction in the cost of supplies for N02 tubes	(1,500)	(1,500)	(1,500)	(1,500)
S1445	Reduction in photocopying budget	(1,000)	(1,000)	(1,000)	(1,000)
S1447	Reduction of dog waste bin budget	(300)	(300)	(300)	(300)
S1448	Reduction of staff payments for out of hours noise call out service	(8,000)	(8,000)	(8,000)	(8,000)
S1449	Reduction of air quality publicity budget	(1,000)	(1,000)	(1,000)	(1,000)
<b>Street Services</b>					
S1383	Savings on publicity, monitoring and needle management	(2,690)	(2,690)	(2,690)	(2,690)
<b>Waste Management Services</b>					
S1406	Back up for dry recycling vehicle	(4,330)	(4,330)	(4,330)	(4,330)
S1444	Nappy collection/real nappy project	(7,950)	(7,950)	(7,950)	(7,950)
<b>Savings Total</b>		<b>(589,860)</b>	<b>(504,860)</b>	<b>(504,860)</b>	<b>(504,860)</b>

## ENVIRONMENT SCRUTINY COMMITTEE

### Approved Unavoidable Revenue Bids - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
<b>Climate Change &amp; Growth Portfolio</b>					
<b>Parking Services</b>					
UR1486	Grand Arcade Car Park - unavoidable increase in National Non-Domestic Rates (NNDR)	289,690	289,690	289,690	289,690
<b>Policy and Projects</b>					
UR1396	Concessionary Fares	240,000	240,000	240,000	240,000
UR1708	Local Development Framework (LDF ) support - increased contribution to earmarked reserve	13,000	13,000	13,000	13,000
UR1709	Environmental Improvements : Senior Landscape Architect	41,000	41,000	41,000	41,000
UR1761	Joint Urban Design Team	(20,800)	(20,800)	(20,800)	104,570
<b>Environmental Health</b>					
UR1385	Additional 0.5FTE post for licensing/gambling enforcement	15,500	15,500	15,500	15,500
UR1404	Air Quality and Contaminated Land Officer	40,000	0	0	0
UR1433	Lone worker safety system	2,500	2,500	2,500	2,500
UR1625	Increased cost of QA and QC of air quality data	2,000	2,000	2,000	2,000
UR1667	Out of hours stray dogs reception service	10,000	10,000	10,000	10,000
<b>Street Services</b>					
UR1432	Increase to the budget for servicing and maintenance of public toilets	28,000	0	0	0
UR1482	Budget increase in line with inflation for street cleaning	46,750	46,750	46,750	46,750
UR1717	City Rangers to meet income shortfall created by proposed withdrawal of funds for carrying out footpath inspections on council housing estates	27,580	27,580	27,580	27,580
<b>Waste Management Services</b>					
UR1720	Rates for land at Cheddars Lane being used for storage of bins	3,180	3,180	3,180	3,180
UR1723	Increase in landfill charges	58,240	58,240	58,240	58,240
<b>Bids Total</b>		<b>796,640</b>	<b>728,640</b>	<b>728,640</b>	<b>854,010</b>

## ENVIRONMENT SCRUTINY COMMITTEE

### Approved Priority Policy Fund Bids - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
<b>Climate Change &amp; Growth Portfolio Policy and Projects</b>					
PPF1686	Biodiversity Project Coordinator	39,000	39,000	39,000	39,000
PPF1688	Conservation of Historic Environment	30,000	30,000	30,000	0
PPF1691	GIS Partnership - information/system development	0	8,910	3,610	3,610
PPF1694	Sustainable Urban Drainage Officer	35,000	35,000	35,000	35,000
PPF1695	Growth Web Site	0	2,000	2,000	2,000
<b>Development Services</b>					
PPF1423	Sustainable Construction Monitoring Officer	20,000	20,000	20,000	20,000
PPF1427	Career Grade Planning Officer	35,000	35,000	35,000	35,000
<b>Environmental &amp; Waste Services Portfolio Street Services</b>					
PPF1436	Street Litter recycling	12,000	12,000	12,000	12,000
PPF1446	Increase the R&R funding contribution for Public Conveniences	25,000	25,000	25,000	0
PPF1476	To continue funding one additional Ranger until March 2011	25,200	25,200	25,200	0
<b>PPF Bids Total</b>		<b>159,000</b>	<b>169,910</b>	<b>164,610</b>	<b>134,610</b>

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## STRATEGY & RESOURCES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Customer Serv &amp; Res Portfolio</b>					
<b>City Services General Fund</b>					
(7,500)	(7,500)	City Services Trading Income	0	(7,750)	(7,750)
0	40	Emergency Planning	42,100	(42,100)	0
<u>(7,500)</u>	<u>(7,460)</u>	<b>Sub-Total</b>	<u>42,100</u>	<u>(49,850)</u>	<u>(7,750)</u>
<b>Democratic Services</b>					
146,840	161,270	Elections	152,340	0	152,340
139,540	160,430	Electoral Registration	147,470	(2,180)	145,290
<u>286,380</u>	<u>321,700</u>	<b>Sub-Total</b>	<u>299,810</u>	<u>(2,180)</u>	<u>297,630</u>
<b>Economic Development &amp; Tourism</b>					
74,320	71,410	City Centre Management	192,450	(78,170)	114,280
(261,020)	(321,570)	Markets	279,700	(626,940)	(347,240)
<u>(186,700)</u>	<u>(250,160)</u>	<b>Sub-Total</b>	<u>472,150</u>	<u>(705,110)</u>	<u>(232,960)</u>
<b>Finance General</b>					
(2,580,920)	(3,370,920)	Finance General	0	(3,113,950)	(3,113,950)
0	70	Housing Act Advances	7,620	(7,620)	0
<u>(2,580,920)</u>	<u>(3,370,850)</u>	<b>Sub-Total</b>	<u>7,620</u>	<u>(3,121,570)</u>	<u>(3,113,950)</u>
<b>Human Resources</b>					
0	14,360	Employee Transport Incentive Scheme	3,420	(3,420)	0
<u>0</u>	<u>14,360</u>	<b>Sub-Total</b>	<u>3,420</u>	<u>(3,420)</u>	<u>0</u>

## STRATEGY & RESOURCES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>IT Contract Management</b>					
0	0	Disaster Recovery	21,040	(21,040)	0
<b>0</b>	<b>0</b>		<b>Sub-Total</b>	<b>(21,040)</b>	<b>0</b>
<b>IT Contract Mgmt- Others</b>					
89,910	99,910	Document Image Processing (DIP)	92,880	0	92,880
80,000	86,000	IT Corporate Strategy	99,220	0	99,220
<b>169,910</b>	<b>185,910</b>		<b>Sub-Total</b>	<b>0</b>	<b>192,100</b>
<b>Legal Services</b>					
76,530	120,470	Land Charges/Searches	358,790	(289,570)	69,220
<b>76,530</b>	<b>120,470</b>		<b>Sub-Total</b>	<b>(289,570)</b>	<b>69,220</b>
<b>Procurement</b>					
0	190	Procurement Officer	164,550	(164,550)	0
<b>0</b>	<b>190</b>		<b>Sub-Total</b>	<b>(164,550)</b>	<b>0</b>

## STRATEGY & RESOURCES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Property Services</b>					
(116,720)	(184,440)	Barnwell Drive-excl Barnwell House	28,790	(220,300)	(191,510)
(24,510)	(46,020)	Barnwell House Offices	44,300	(91,800)	(47,500)
(12,250)	(16,880)	Buchan Street Shops	3,550	(22,020)	(18,470)
(1,085,560)	(2,063,010)	Car Parks	557,800	(2,616,990)	(2,059,190)
(15,160)	(25,570)	Cheddars Lane	2,670	(29,800)	(27,130)
(52,050)	(72,230)	Cowley Road Enterprise Plots	800	(74,000)	(73,200)
20,590	(8,200)	Cowley Road/Milton Road	23,980	(7,000)	16,980
(90,870)	(125,790)	Dales Brewery	28,570	(153,720)	(125,150)
(37,260)	(59,710)	Ditton Lane Shops	2,260	(62,040)	(59,780)
6,300	6,300	Energy Conservation	7,030	0	7,030
2,530	2,770	Grand Arcade Project	42,860	(41,320)	1,540
(73,710)	(107,260)	Gwydir St Workshops/Offices	30,440	(139,660)	(109,220)
(5,160)	(5,160)	Hooper Street Garages	780	(5,850)	(5,070)
(16,800)	(25,270)	Jedburgh Court (ex K H Depot)	7,310	(32,770)	(25,460)
(78,760)	(148,760)	Lion Yard Development - S.End	0	(148,760)	(148,760)
(11,530)	(16,780)	Llandaff Chambers	7,670	(26,710)	(19,040)
(61,780)	(92,570)	Orwell Furlong	28,400	(118,150)	(89,750)
(45,370)	(43,840)	Orwell House Offices-Internal	73,490	(131,610)	(58,120)
(546,110)	(1,377,080)	Other Commercial Properties	656,550	(2,048,340)	(1,391,790)
(3,340)	(8,190)	Other Domestic Properties	5,250	(13,240)	(7,990)
41,830	(111,930)	Other-Garages Land etc	18,090	(132,990)	(114,900)
(413,040)	(972,910)	Other Industrial Properties	218,080	(1,135,700)	(917,620)
(57,990)	(94,290)	Robert Davies Court	14,740	(117,060)	(102,320)
(95,480)	(146,390)	Ronald Rolph Court	22,430	(175,100)	(152,670)
500	500	St Anthony/Eligius Almshouse	510	0	510
(724,500)	(1,945,750)	The Lion Yard	2,600	(1,426,100)	(1,423,500)

## STRATEGY & RESOURCES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Property Services</b>					
<u>(3,496,200)</u>	<u>(7,688,460)</u>		<i>Sub-Total</i>	<u>1,828,950</u>	<u>(8,971,030)</u>
<b>Revenue Services</b>					
1,208,860	1,240,710	Council Tax	1,339,190	(106,160)	1,233,030
208,350	257,490	Council Tax Benefits	6,060,520	(5,762,730)	297,790
(8,530)	(6,510)	Rate Collection Cost/NNDR	244,690	(243,130)	1,560
570,260	652,060	Rent Allowances & Rent Rebates	30,382,340	(29,645,770)	736,570
<u>1,978,940</u>	<u>2,143,750</u>		<i>Sub-Total</i>	<u>38,026,740</u>	<u>(35,757,790)</u>
<b>Strategy &amp; Partnerships</b>					
0	(107,850)	Customer Access Strategy - Customer Service Centre	1,493,160	(1,493,160)	0
<u>0</u>	<u>(107,850)</u>		<i>Sub-Total</i>	<u>1,493,160</u>	<u>0</u>
<u>(3,759,560)</u>	<u>(8,638,400)</u>	<b>PORTFOLIO TOTAL</b>	<u>42,910,430</u>	<u>(50,579,270)</u>	<u>(7,668,840)</u>
<b>Strategy Portfolio</b>					
<b>Central Costs</b>					
(1,040,500)	393,980	Central Provisions to be Allocated	(664,460)	0	(664,460)
<u>(1,040,500)</u>	<u>393,980</u>		<i>Sub-Total</i>	<u>0</u>	<u>(664,460)</u>
<b>City Services General Fund</b>					
395,230	399,010	CCTV	923,790	(495,400)	428,390
<u>395,230</u>	<u>399,010</u>		<i>Sub-Total</i>	<u>(495,400)</u>	<u>428,390</u>



## STRATEGY & RESOURCES SCRUTINY COMMITTEE

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Expenditure £	2008/09 Budget Income £	2008/09 Budget Net Total £
<b>Corporate &amp; Democratic Core</b>					
786,980	806,940	Corporate & Democratic Core - CM	2,318,040	0	2,318,040
1,697,090	1,635,000	Corporate & Democratic Core - DRM	0	0	0
1,598,660	2,268,150	Support Services Trading Balances	937,620	0	937,620
<b>4,082,730</b>	<b>4,710,090</b>	<b>Sub-Total</b>	<b>3,255,660</b>	<b>0</b>	<b>3,255,660</b>
<b>Housing General Fund</b>					
143,700	144,240	Community Safety	189,390	(41,100)	148,290
<b>143,700</b>	<b>144,240</b>	<b>Sub-Total</b>	<b>189,390</b>	<b>(41,100)</b>	<b>148,290</b>
<b>Strategy &amp; Partnerships</b>					
109,240	111,310	Best Value - Corporate	134,800	(29,960)	104,840
15,000	15,000	Democratic Innovations	10,500	0	10,500
<b>124,240</b>	<b>126,310</b>	<b>Sub-Total</b>	<b>145,300</b>	<b>(29,960)</b>	<b>115,340</b>
<b>3,705,400</b>	<b>5,773,630</b>	<b>PORTFOLIO TOTAL</b>	<b>3,849,680</b>	<b>(566,460)</b>	<b>3,283,220</b>
<b>(54,160)</b>	<b>(2,864,770)</b>	<b>COMMITTEE TOTAL</b>	<b>46,760,110</b>	<b>(51,145,730)</b>	<b>(4,385,620)</b>

## STRATEGY & RESOURCES SCRUTINY COMMITTEE

### Approved Savings - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2011/12 £	2010/11 £
<b>Customer Services &amp; Resources Portfolio</b>					
<b>Accountancy &amp; Support Services</b>					
S1560	Accountancy & Support Services - employee and supplies & services budget reductions	(21,240)	(18,940)	(18,940)	(18,940)
S1570	Reduced contribution to bad debt provision	(12,390)	(12,390)	(12,390)	(12,390)
<b>Democratic Services</b>					
S1387	Committee Management printing and postage	(5,500)	(5,500)	(5,500)	(5,500)
S1388	Electoral Services savings	(1,000)	(1,000)	(1,000)	(1,000)
<b>Human Resources</b>					
S1420	Staff General - Equal Opportunities	(2,000)	(2,000)	(2,000)	(2,000)
S1421	Organisational Development policy delivered in-house	(36,950)	(36,950)	(36,950)	(36,950)
S1422	Staff General Savings	(8,520)	(8,520)	(8,520)	(8,520)
<b>Internal Audit</b>					
S1561	Savings identified for Internal Audit cost centre	(4,400)	(4,400)	(4,400)	(4,400)
<b>IT Contract Management</b>					
S1510	Miscellaneous savings on IT including consultancy	(10,120)	(10,120)	(10,120)	(10,120)
<b>Legal Services &amp; Land Charges</b>					
S1407	External Legal Fee Income	(10,000)	(10,000)	(10,000)	(10,000)
<b>Property &amp; Building Services</b>					
S1520	Lion House - Service Charge savings	(7,290)	(7,290)	(7,290)	(7,290)
S1528	Commercial Properties - Increased rental income	(72,650)	(72,650)	(72,650)	(72,650)
S1559	Property - Technical Services salary and on cost savings	(22,650)	(22,650)	(22,650)	(22,650)
S1713	Operation of La Mimosa Punting Station - to facilitate future use by multiple commercial operators	(830)	(10,330)	(10,330)	(10,330)
<b>Revenue Services</b>					
S1556	Increase in Council Tax costs recovered	(35,000)	(35,000)	(35,000)	(35,000)
S1557	Council Tax Section - Postage Saving	(10,000)	(10,000)	(10,000)	(10,000)
S1558	Revenue and Benefit Services' contributions to various R&R funds - one off savings	(45,780)	0	0	0
<b>Tourism &amp; City Centre Management</b>					
S1390	Savings to Markets R&R Fund contribution	(6,000)	(6,000)	(6,000)	(6,000)
S1508	Markets - Miscellaneous supplies & services	(5,460)	(5,460)	(5,460)	(5,460)
S1518	Increase in City Centre Management core funding contributions	(2,280)	(2,280)	(2,280)	(2,280)
S1564	Additional income from Sunday Markets	(7,270)	(7,270)	(7,270)	(7,270)
<b>Customer Services</b>					
S1418	Reception and Office Services salary savings	(10,000)	(10,000)	(10,000)	(10,000)
S1419	Telephone Repairs and Renewals Contribution	(2,000)	(2,000)	(2,000)	(2,000)
S1485	Customer Access Strategy Programme Management (Pay, NI, Pensions)	(25,000)	(50,000)	(50,000)	(50,000)
	Sub Total c/f	<b>(364,330)</b>	<b>(350,750)</b>	<b>(350,750)</b>	<b>(350,750)</b>

## STRATEGY & RESOURCES SCRUTINY COMMITTEE

### Approved Savings - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2010/11 £
	Sub Total b/f	(364,330)	(350,750)	(350,750)	(350,750)
	<b>City Services (Trading)</b>				
S1509	Additional Commercial Waste Income	(58,000)	(58,000)	(58,000)	(58,000)
S1516	Review of Design and Print function	(50,000)	(50,000)	(50,000)	(50,000)
S1521	Increased vehicle fleet efficiencies	(84,000)	(84,000)	(84,000)	(84,000)
S1750	Improvements in working practices	(35,000)	(35,000)	(35,000)	(35,000)
S1751	Reduction in management and administration costs	(27,000)	(27,000)	(27,000)	(27,000)
	<b>Strategy Portfolio</b>				
S1762	Pensions - Employers contributions	(146,580)	(268,730)	(390,880)	(390,880)
	<b>Housing General Fund</b>				
S1410	Net saving in Community Safety	(1,000)	(1,000)	(1,000)	(1,000)
	<b>Strategy &amp; Partnerships</b>				
S1410	Senior Strategy Officer post	(29,400)	(29,400)	(29,400)	(29,400)
S1412	Equal Opportunities - Special Project/event Costs	(2,000)	(2,000)	(2,000)	(2,000)
S1413	Democratic Innovations - Public consultations/surveys etc	(5,000)	(5,000)	(5,000)	(5,000)
S1414	Best Value publicity and communications	(4,500)	(4,500)	(4,500)	(4,500)
S1415	Best Value consultants and professional fees	(3,000)	(3,000)	(3,000)	(3,000)
S1416	Corporate consultation	(12,000)	(12,000)	(12,000)	(7,000)
S1417	Strategy & Partnerships publicity and communication	(3,000)	(3,000)	(3,000)	(3,000)
S1484	Publicity and Communications(Media Campaigns)	(3,000)	(3,000)	(3,000)	(3,000)
	<b>Savings Total</b>	<b>(827,810)</b>	<b>(936,380)</b>	<b>(1,058,530)</b>	<b>(1,053,530)</b>

## STRATEGY & RESOURCES SCRUTINY COMMITTEE

### Approved Unavoidable Revenue Bids - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
<b>Customer Services &amp; Resources Portfolio</b>					
<b>City Services</b>					
UR1470	Specialist health and safety and noise measurement equipment annual calibration	600	620	640	640
UR1475	Implementation of British Standard - Occupational Health and Safety Standards (OHSAS 18001)	6,000	6,180	6,370	6,370
<b>Strategy Portfolio</b>					
<b>Strategy &amp; Partnerships</b>					
UR1408	Interpretation & Translation	5,000	5,000	5,000	5,000
UR1721	Procurement of Performance Management Software - apply funding from revenue savings	3,000	3,000	3,000	3,000
<b>CCTV</b>					
UR1405	CCTV Soham Village College (SVC)	8,990	0	0	0
<b>Bids Total</b>		<b>23,590</b>	<b>14,800</b>	<b>15,010</b>	<b>15,010</b>

### Approved Priority Policy Fund Bids - Included in 2008/09 Budget

Ref	Description	2008/09	2009/10	2010/11	2011/12
<b>Customer Services &amp; Resources Portfolio</b>					
<b>Procurement</b>					
PPF1514	Appointment of Additional Procurement Officer	50,000	50,000	50,000	0
<b>Property &amp; Building Services</b>					
PPF1683	Orwell House R&R Fund	7,000	7,000	7,000	0
PPF1696	Other Commercial Properties R&R Fund	23,000	23,000	23,000	0
PPF1698	Improved recycling volumes from admin buildings, City Homes N&S, Mill Road Depot and Buchan Street Community Centre	21,800	21,800	21,800	21,800
<b>Legal Services and Land Charges</b>					
PPF1707	External legal services for contract and procurement work	35,000	0	0	0
<b>Democratic Services</b>					
PPF1732	Members Allowances increased costs	2,540	2,540	2,540	2,540
<b>IT Contract Management</b>					
PPF1705	Flexible Working infrastructure roll-out	21,700	21,700	21,700	21,700
<b>PPF Bids Total</b>		<b>161,040</b>	<b>126,040</b>	<b>126,040</b>	<b>46,040</b>

**SUMMARY**

**OF**

**HOUSING  
REVENUE  
ACCOUNT**

**SERVICES**

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## HOUSING REVENUE ACCOUNT

### Subjective Analysis

2007/08 Original Budget £	2007/08 Revised Budget £		2008/09 Budget Net Total £
<b>Expenditure</b>			
5,347,970	5,693,140	Management and Supervision (General)	5,219,300
1,916,690	1,829,600	Management and Supervision (Special)	1,963,620
5,326,080	5,389,510	Repairs & Maintenance	5,551,120
43,680	51,900	Capital Financing	51,900
6,775,790	7,590,790	Depreciation - Transfer to Major Repairs Reserve	7,590,790
544,770	544,770	Debt Redemption Premium	545,100
2,110,230	2,856,120	Direct Revenue Financing	1,378,480
9,361,440	9,168,540	Negative Subsidy	11,774,820
437,360	366,760	Other	383,220
<b>31,864,010</b>	<b>33,491,130</b>	<b>TOTAL EXPENDITURE</b>	<b>34,458,350</b>
<b>Income</b>			
(25,634,540)	(25,647,580)	Gross Rent	(26,968,590)
(628,560)	(607,610)	Gross Rent Garages	(634,710)
(517,920)	(517,920)	Other Land and Premises Rents	(534,930)
(1,845,930)	(1,858,250)	Service Charges	(1,881,660)
(440,190)	(543,180)	Interest Receipts	(439,090)
(215,020)	(215,020)	Right to Buy Capitalisation	(215,020)
(3,000)	(3,000)	De-Minimus Capital Receipts	(3,000)
(1,792,170)	(2,607,170)	Adjustment for Depreciation in Respect of MRA.	(2,705,010)
(224,330)	(224,330)	FRS17 Adjustment	(233,650)
(400,320)	(292,280)	Contributions To / (From) General Fund	(342,690)
<b>(31,701,980)</b>	<b>(32,516,340)</b>	<b>TOTAL INCOME</b>	<b>(33,958,350)</b>
<b>162,030</b>	<b>974,790</b>	<b>TOTAL TRANSFER (TO) / FROM WORKING BALANCES</b>	<b>500,000</b>

## HOUSING REVENUE ACCOUNT

### Approved Savings - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
S1572	Reduction in grant to Cambridge Federation and in residents association and IT grants	(4,920)	(4,920)	(4,920)	(4,920)
S1574	Reduction in anti-social behaviour operating budgets	(2,560)	(2,560)	(2,560)	(2,560)
S1575	Anticipated reduction in service level agreement charges to the HRA from other council departments	(32,370)	(32,370)	(32,370)	(32,370)
S1576	Net savings in employee costs in HRA General Management Services	(7,560)	(7,560)	(7,560)	(7,560)
S1578	Reduction in budget for recruitment costs	(10,080)	(10,080)	(10,080)	(10,080)
S1579	Removal of HRA provision for Document Image Processing costs	(10,940)	(10,940)	(10,940)	(10,940)
S1581	Reduction in communal electricity budget	(70,840)	(70,840)	(70,840)	(70,840)
S1582	Withdrawal of contribution to Estate Rangers service	(27,580)	(27,580)	(27,580)	(27,580)
S1583	Anticipated reduction in service level agreement charges recharged to the HRA from other council departments	(910)	(910)	(910)	(910)
S1584	Savings in employee costs in the caretaking service	(2,000)	(2,000)	(2,000)	(2,000)
S1585	Savings in costs of Supporting People Protection	(6,250)	(6,250)	(6,250)	(6,250)
S1586	Net additional income in Floating Support from Supporting People, due to 2007/08 inflationary increases	(2,170)	(2,170)	(2,170)	(2,170)
S1587	Saving delivered by re-tendering of emergency alarm monitoring contract	(20,000)	(20,000)	(20,000)	(20,000)
S1588	Reduction in IT budgets in sheltered schemes	(6,750)	(6,750)	(6,750)	(6,750)
S1589	Removal of two Independent Living Facilitator posts and overtime budget from the Independent Living Service establishment	(81,700)	(81,700)	(81,700)	(81,700)
S1591	Removal of one Care and Support Manager	(43,740)	(43,740)	(43,740)	(43,740)
S1592	Withdrawal of the retrenchment arrangements for the Supporting People regime	(39,620)	(39,620)	(39,620)	(39,620)
S1593	Reduction in business rates budget at Stanton House	(750)	(750)	(750)	(750)
S1606	Net savings in Technical Services employee costs	(12,900)	(12,900)	(12,900)	(12,900)
S1607	Anticipated reduction in service level agreement charges recharged to the HRA from other council departments	(1,210)	(1,210)	(1,210)	(1,210)
S1608	Savings delivered by extension of the cyclical maintenance programme from a 6 to 7 year cycle	(130,680)	(130,680)	(130,680)	(130,680)
S1609	Reduce budget for subscription and membership fees in Technical Services	(6,000)	(6,000)	(6,000)	(6,000)
S1610	Reduction in training budget for Technical Services staff	(5,000)	(5,000)	(5,000)	(5,000)
	<b>Sub Total c/f</b>	<b>(526,530)</b>	<b>(526,530)</b>	<b>(526,530)</b>	<b>(526,530)</b>



## HOUSING REVENUE ACCOUNT

### Approved Savings - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
	Sub Total b/f	<b>(526,530)</b>	<b>(526,530)</b>	<b>(526,530)</b>	<b>(526,530)</b>
S1611	Removal of repairs contingency and specific shared ownership repairs budgets	(12,450)	(12,450)	(12,450)	(12,450)
S1616	Increase in leasehold service charge income in respect of additional costs of Leasehold Team	(15,410)	(15,410)	(15,410)	(15,410)
S1664	Removal of one Rent Advisor post	(32,780)	(32,780)	(32,780)	(32,780)
S1665	Removal of budget for temporary staff in City Homes	(18,560)	(18,560)	(18,560)	(18,560)
S1670	Additional caretaking income for Anstey Way and Ekin Road	(19,460)	(19,460)	(19,460)	(19,460)
	<b>Savings Total</b>	<b>(625,190)</b>	<b>(625,190)</b>	<b>(625,190)</b>	<b>(625,190)</b>

### Approved Unavoidable Revenue Bids - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
UR1580	Increased staffing costs of Leasehold Services team	15,410	15,410	15,410	15,410
UR1594	Loss of Supporting People income in Temporary Housing	4,600	4,600	4,600	4,600
UR1595	Loss of warden agency and community alarm income	59,130	59,130	59,130	59,130
UR1596	Estimated loss of Supporting People funding	131,650	131,650	131,650	131,650
UR1597	Increase in utilities budgets for Ditchburn Place	19,000	19,000	19,000	19,000
UR1598	Estimated impact of lower than inflationary increase in funding for extra care from the PCT	17,390	17,390	17,390	17,390
UR1605	Reduction in Supporting People grant income at Ditchburn Place	5,730	5,730	5,730	5,730
UR1612	Increased costs on contractual IT in Technical Services	12,450	12,450	12,450	12,450
UR1614	Subscription to Crisis system to facilitate lone working	3,000	3,000	3,000	3,000
UR1617	Reduction in recharge to the General Fund in respect of shared amenities	70,840	70,840	70,840	70,840
UR1626	HRA Contribution to Green Travel Scheme	6,550	6,550	6,550	6,550
UR1669	Increase in caretaker hours for service at Anstey Way	3,500	3,500	3,500	3,500
UR1672	Additional 30 hours of an Estate Caretaker at Ekin Road	15,960	15,960	15,960	15,960
UR1701	Cost to upgrade Orchard Business Objects to Xi	4,670	310	310	310
	<b>Unavoidable Revenue Bids Total</b>	<b>369,880</b>	<b>365,520</b>	<b>365,520</b>	<b>365,520</b>

## HOUSING REVENUE ACCOUNT

### Approved Revenue Bids - Included in 2008/09 Budget

Ref	Description	2008/09 £	2009/10 £	2010/11 £	2011/12 £
B1613	Base budget funding for HRA Energy Officer	43,880	43,880	43,880	43,880
B1618	HRA share of consultants fees for update of Housing Mock Inspection	15,000	0	0	0
B1619	Funding for an incentive scheme to reduce under-occupation of council dwellings	30,000	30,000	30,000	30,000
	<b>Bids Total</b>	<b>88,880</b>	<b>73,880</b>	<b>73,880</b>	<b>73,880</b>

**SUMMARY**

**OF**

**CAPITAL**

**PLAN**

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## CAPITAL PLAN

£000's	Spend in				2010/11 &	Estimated
Programme / Scheme	Prior	2007/08	2008/09	2009/10	2011/12	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
<b>CAPITAL PLAN - SUMMARY OF CATEGORIES</b>						
Approved Programmes (Including Housing)	9,872	21,246	23,518	12,904	24,741	92,281
Approved Projects	8,661	7,483	7,583	3,828	2,545	30,100
<b>TOTAL CAPITAL PLAN</b>	<b><u>18,533</u></b>	<b><u>28,729</u></b>	<b><u>31,101</u></b>	<b><u>16,732</u></b>	<b><u>27,286</u></b>	<b><u>122,381</u></b>
<b>CAPITAL FUNDING AVAILABILITY</b>						
External Support		8,667	9,380	5,894	10,969	
Other Sources			10			
Usable Capital Receipts		6,056	4,173	1,817	3,986	
Direct Revenue Funding - HRA		2,856	1,353	1,740	3,579	
Direct Revenue Funding - GF		69	126	60	60	
Repair and Renewals Fund		1,338	2,526	605	888	
Earmarked Reserves		1,234	364	78	0	
Direct Revenue Funding (DRF) - Use of Reserves		2,984	6,362	4,221	4,313	
Temporary Use of Reserves		10	140			
HRA Capital Balances		6,284	6,715	2,858	5,431	
<b>TOTAL AVAILABLE FUNDING</b>		<b><u>29,498</u></b>	<b><u>31,149</u></b>	<b><u>17,273</u></b>	<b><u>29,226</u></b>	
<b>TOTAL UNCOMMITTED FUNDING AVAILABLE</b>		<b><u>769</u></b>	<b><u>48</u></b>	<b><u>541</u></b>	<b><u>1,940</u></b>	

**Note:**

The Capital Plan consists of two categories:-

**Programmes**

Effectively rolling programmes over a number of years. Each has a specific purpose, and is reviewed after an agreed period. The approved money for a Programme may be allocated to smaller individual projects.

**Projects**

Specific individual schemes which are finite in nature.

## CAPITAL PLAN

£000's	Spend in				2010/11 &	Estimated	
Programme / Scheme	Prior Years	2007/08 Budget	2008/09 Budget	2009/10 Budget	2011/12 Budget	TOTAL Spend	
<b>Capital Plan - Approved Programmes</b>							
Housing Investment Programme (HIP)							
Decent Homes		10,375	8,583	7,176	11,938	38,072	
Sheltered Housing		2,876	2,532	16	2,459	7,883	
Other Housing Revenue Account		3,055	2,246	2,233	4,464	11,998	
General Fund Housing		2,156	3,795	2,073	4,146	12,170	
Housing Investment Programme (HIP) S106 Funded		477	1,778	0	0	2,255	
City Centre Management Programme	211	30	30	30	30	331	
Sustainable City Programme	336	35	30	30	30	461	
Safer City Programme	366	48	77	50	0	541	
Cycleways	845	183	422	150	200	1,800	
Joint-Use Sports Facilities	27	436	0	0	0	463	
Environmental Improvements	706	58	105	105	105	1,079	
Environmental Improvements - North	90	64	326	124	124	728	
Environmental Improvements - South	47	28	221	84	84	464	
Environmental Improvements - West/Central	68	58	228	91	91	536	
Environmental Improvements - East	33	72	347	121	121	694	
Road Safety Schemes - Traffic Calming	739	14	0	0	0	753	
Road Safety Schemes - Crossings	332	204	0	0	0	536	
Environmental Safety Fund	42	30	68	0	0	140	
Repair & Refurbishment - Hobsons Conduit	19	5	0	0	0	24	
Public Conveniences	1,339	96	576	38	38	2,087	
City Services - Vehicle Replacement Programme	4,371	361	573	0	0	5,305	
Bus Shelters	101	54	55	55	110	375	
Car Parks Infrastructure and Equipment Replacement Programme	64	37	1,089	303	255	1,748	
Corporate Firewall Replacement (ICT Infrastructure Programme)	17	46	0	0	0	63	
Desktop Standardisation (ICT Infrastructure Programme)	4	172	0	0	0	176	
ICT Infrastructure Programme	8	102	110	60	100	380	
Netware Upgrade (ICT Infrastructure Programme)	107	174	60	0	0	341	
Local Nature Conservation	0	0	10	10	10	30	
Admin Buildings Asset Replacement Programme	0	0	212	80	135	427	
Commercial Properties Asset Replacement Programme	0	0	45	75	301	421	
<b>TOTAL APPROVED PROGRAMMES</b>		<b>9,872</b>	<b>21,246</b>	<b>23,518</b>	<b>12,904</b>	<b>24,741</b>	<b>92,281</b>

## CAPITAL PLAN

£000's	Spend in	2007/08	2008/09	2009/10	Future	Estimated
Programme / Scheme	Prior	Budget	Budget	Budget	Years	TOTAL
	Years				Budget	Spend
<b>Capital Plan - Approved Projects</b>						
CCTV Street Lighting	7	0	40	0	0	47
Replacement and upgrade of PS2000	165	0	12	0	0	177
Poster Boards	23	0	10	0	0	33
New Information Boards	0	0	15	0	0	15
Nuns Way Community/Neighbourhood Park	225	0	0	0	0	225
East Chesterton Community Centre	1,666	37	0	0	0	1,703
Enhance Existing Community Facilities - East Chesterton	106	44	0	0	0	150
Corn Exchange Air Handling	0	0	60	0	0	60
Sports Development	321	12	0	0	0	333
Access to Buildings - Improvements Year 2 & 3 - Conveniences on Recreation Grounds	72	0	0	0	0	72
Cellarers Chequer Roof Repair	82	1	0	0	0	83
Midsummer Common - Access & Path Re-enforcement	53	2	0	0	0	55
Compulsory Purchase Orders (CPOs)	11	250	400	400	400	1,461
Improvements to Shop Front Forecourts	128	7	6	0	0	141
Recycling/Waste Minimisation Initiatives	9	3	0	0	0	12
Mobile CCTV Cameras	153	28	0	0	0	181
St Matthew's Play Area	74	4	0	0	0	78
Coleridge Recreation & Kings Hedges Recreation - Skateboard Park	0	0	100	0	0	100
Development Land on the North Side of Kings Hedges Road	2,256	2,755	0	0	0	5,011
CCTV Control Room Upgrade & Equipment Replacement	194	23	149	0	0	366
Fison Road Youth Centre	7	0	12	0	0	19
Kings Hedges Learner Pool	468	0	0	0	0	468
Christ's Pieces Play Area Refurbishment	56	1	8	0	0	65
<b>Sub-Total c/t</b>	<b>6,076</b>	<b>3,167</b>	<b>812</b>	<b>400</b>	<b>400</b>	<b>10,855</b>

## CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2007/08	2008/09	2009/10	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
<b>Sub-Total b/f</b>	<b>6,076</b>	<b>3,167</b>	<b>812</b>	<b>400</b>	<b>400</b>	<b>10,855</b>
Hard Surface Cherry Hinton Hall Car Park	45	23	0	0	0	68
Installation of a Vertical Platform Lift at Cherry Hinton Hall (EFS)	42	3	0	0	0	45
Christ Piece - Trees/Landscaping	3	9	0	0	0	12
Nightingale Avenue - MUGA	0	0	60	0	0	60
Nuns Way - Safer Routes	1	7	0	0	0	8
Lion Yard - Contribution to Works	0	73	782	1,592	821	3,268
Bishops Mill - motorise & automate sluice	11	90	0	0	342	443
Refurbishment of Play Areas - Numerous (NOV 04) Church End, Coleridge, Ditton Fields, Ramsden Square, Queen Edith's	123	29	84	0	0	236
St Albans RG Multisport Area	46	5	0	0	0	51
Lammas Land / Coe Fen / Snobs Brook dredging	29	0	0	0	0	29
Buchan St Neighbourhood Centre	142	4	0	0	0	146
East Barnwell Community Centre	0	130	0	0	0	130
Arbury Community Centre	30	125	0	0	0	155
Histon Rd Cemetary Landscaping	0	2	29	0	0	31
Trumpington Rec Tennis Court	39	1	0	0	0	40
Abbey Sports Changing Facilities	753	22	0	0	0	775
St Albans Rec - Notice Board	0	1	0	0	0	1
Barnwell West Nature Reserve	2	5	8	0	0	15
Barnwell East Nature Reserve	5	3	0	0	0	8
Lighting and decorating works at Grafton East Car Park	21	0	3	0	0	24
Credit Card readers & installations within Car Parks	15	0	10	0	0	25
CCTV line from Grafton West Car Park to Guildhall to enable monitoring	0	0	5	0	0	5
<b>Sub-Total c/f</b>	<b>7,383</b>	<b>3,699</b>	<b>1,793</b>	<b>1,992</b>	<b>1,563</b>	<b>16,430</b>



## CAPITAL PLAN

£000's Programme / Scheme	Spend in Prior Years	2007/08 Budget	2008/09 Budget	2009/10 Budget	Future Years Budget	Estimated TOTAL Spend
<b><i>Sub-Total b/f</i></b>	<b>7,383</b>	<b>3,699</b>	<b>1,793</b>	<b>1,992</b>	<b>1,563</b>	<b>16,430</b>
Machinery for Surface Cleaning of Queen Anne Terrace Car Park	28	1	0	0	0	29
Destination Management System for Cambridge	19	9	0	0	0	28
Full Customer Services Strategy (LGOL)	33	0	0	0	0	33
e-Government manager and programme office (LGOL)	51	45	0	0	0	96
Freedom of Information Paribus Info Asset Register Project	17	4	0	0	0	21
CHVC Access	6	1	0	0	0	7
Dudley Road Tree Planting & Path	5	0	0	0	0	5
Wireless Working Scheme	72	19	0	0	0	91
Grand Arcade Partnership	0	250	0	0	0	250
EFS Relocation Cherry Hinton Hall Cottage	55	3	0	0	0	58
Kettle's Yard	0	0	40	0	0	40
City Centre Youth Venue	0	0	150	0	0	150
Romsey Mill	350	0	0	0	0	350
Capita Axis-Paye.net module	22	10	3	3	0	38
Travellers Emergency Stopping Place	0	0	300	0	0	300
Choice Based Lettings - IT system costs	8	29	0	0	0	37
Storage receptacles for residents with white sack refuse	0	12	0	0	0	12
Security at Sheep's Green Pool	0	15	0	0	0	15
Automated Energy monitoring system	12	0	23	0	0	35
Managed Business Premises at 25 Gwydir Street	80	2	0	0	0	82
Purchase of Land abutting Cambridge Crematorium	0	0	84	0	0	84
Parkside Swimming Pool boilers	224	10	0	0	0	234
<b><i>Sub-Total c/f</i></b>	<b>8,365</b>	<b>4,109</b>	<b>2,393</b>	<b>1,995</b>	<b>1,563</b>	<b>18,425</b>

## CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2007/08	2008/09	2009/10	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
<b>Sub-Total b/f</b>	<b>8,365</b>	<b>4,109</b>	<b>2,393</b>	<b>1,995</b>	<b>1,563</b>	<b>18,425</b>
Guildhall First Floor Access Improvements (Disabled Toilet)	0	18	0	0	0	18
Recycling Vehicle	0	132	0	0	0	132
Customer Access Implementation - BPR & Procurement	135	169	66	0	0	370
Corporate Document Management (DIP & EDRM)	0	269	218	147	344	978
Hobsons Brook Path repairs	0	0	0	0	0	0
Kings Hedges Rec Ground - Trim Train	8	0	0	0	0	8
Priority Wards Project	42	0	0	0	0	42
King George V Rec Ground Pavilion Refurbishment (Subject to appraisal)	6	53	199	0	0	258
Customer Access Strategy - IT Workstream	0	466	322	0	0	788
Customer Access Strategy - Accommodation Design and Refurbishment	37	902	0	0	0	939
Customer Access Strategy - Telecommunications	0	173	17	0	0	190
Customer Access Strategy - Web Development	3	27	5	0	0	35
Customer Access Strategy - Accommodation Moves	6	94	0	0	0	100
Refurbishment of PVCu Factory and Workshop	28	30	0	0	0	58
Legal Case Management System	0	45	0	0	0	45
Guildhall Working Party project	0	48	565	0	0	613
Cambridge Southern Fringe - Land at Clay Farm	0	15	10	0	0	25
St Matthew's Piece legal fees	0	0	20	0	0	20
Dec Youth Bus	0	134	0	0	0	134
Equipment for Eastern Gate Court Community Centre	0	0	90	0	0	90
Histon Road - Refurbishment of play area	29	46	0	0	0	75
Allotment Improvements	2	3	24	0	0	29
Fencing & Security at Jesus Green Pool	0	30	0	0	0	30
Improvements to pump out facility at Jesus Green	0	60	0	0	0	60
Memorial Choice	0	10	90	0	0	100
<b>Sub-Total c/f</b>	<b>8,661</b>	<b>6,833</b>	<b>4,019</b>	<b>2,142</b>	<b>1,907</b>	<b>23,562</b>

## CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2007/08	2008/09	2009/10	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
<b>Sub-Total b/t</b>	<b>8,661</b>	<b>6,833</b>	<b>4,019</b>	<b>2,142</b>	<b>1,907</b>	<b>23,562</b>
Upgrade of cash allocation interface	0	12	0	0	0	12
Grafton East car park refurbishment – phase 1	0	150	2,250	0	0	2,400
Guildhall power circuits renewal	0	0	40	20	0	60
Upgrade heating controls in Mandela House and Hobson House	0	5	0	0	0	5
Cambridge Northern Fringe East – development appraisal	0	0	20	0	0	20
Improvements to audio visual equipment – committee rooms and council chamber	0	20	0	0	0	20
Disabled wheelchair access - Guildhall	0	0	0	0	0	0
Admin buildings – toilet, kitchen and restroom facilities	0	0	0	0	0	0
Hobson House – refurbishment of rear building	0	0	25	0	0	25
Disabled access and facilities – Guildhall halls	0	0	80	0	0	80
Lighting and power in Committee rooms	0	15	0	0	0	15
Cleaning machine for Lion Yard car park	0	28	0	0	0	28
GIS phase 1	0	48	0	0	0	48
Green parking bays	0	5	0	0	0	5
Dial a ride bus	0	17	0	0	0	17
GIS phase 2 and 3	0	0	38	19	0	57
Control equipment boiler – Corn Exchange	0	0	23	0	0	23
Fisher Square Environmental Scheme	0	47	0	0	0	47
Housing, Health & Safety Risk Assessments	0	35	0	0	0	35
Abbey Astroturf	0	50	0	0	0	50
Axis Verisure	0	16	0	0	0	16
Roof Repairs 19-21 Market Street	0	50	0	0	0	50
<b>Sub-Total c/t</b>	<b>8,661</b>	<b>7,331</b>	<b>6,495</b>	<b>2,181</b>	<b>1,907</b>	<b>26,575</b>

## CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2007/08	2008/09	2009/10	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
<b>Sub-Total b/1</b>	<b>8,661</b>	<b>7,331</b>	<b>6,495</b>	<b>2,181</b>	<b>1,907</b>	<b>26,575</b>
Thorpe Way Recreation Ground Refurbishment	0	5	185	61	0	251
Ramsden Square Recreation Ground Refurbishment	0	1	70	0	0	71
Church End Recreation Ground Refurbishment	0	1	31	0	0	32
Mercury Abatement	0	0	0	1,490	532	2,022
Postal Voting Checking ICT system	0	18	0	0	0	18
Llandaff Chambers - Passenger Lift Repair Work	0	18	0	0	0	18
Waste Cardboard Recycling Vehicle	0	85	0	0	0	85
Replacement of carpet and shock pad on the astroturf at Abbey Pool	0	0	200	0	0	200
Improvements to Abbey Leisure Complex	0	0	120	0	0	120
Energy Efficiency Programme - Meadows	0	0	16	16	16	48
HMOs - Management Orders	0	0	50	0	0	50
Purchase of refuse collection vehicle for flats	0	0	140	0	0	140
Street litter recycling	0	0	14	0	0	14
Fire safety in the Guildhall Halls	0	0	50	0	0	50
Improving recycling volumes from admin buildings	0	0	18	0	0	18
La Mimosa punting station	0	10	0	0	0	10
Time recording management system upgrade	0	0	15	0	0	15
Web based digital vehicle tracking system	0	0	66	80	90	236
Flexible working infrastructure roll-out	0	0	88	0	0	88
Procurement of performance management software	0	14	0	0	0	14
Ravensworth Gardens - remedial & improvement work	0	0	25	0	0	25
<b>TOTAL APPROVED PROJECTS</b>	<b>8,661</b>	<b>7,483</b>	<b>7,583</b>	<b>3,828</b>	<b>2,545</b>	<b>30,100</b>