



Budget Book *2007-2008*



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BUDGET BOOK 2007/2008

1. Introduction

- 1.1 The 2007/08 Budget for Cambridge City Council, presented in the following pages, is the final outcome of the process of planning and prioritisation of Council spending based on an approach developed over a number of years.
- 1.2 The Council is committed to robust financial planning, and this has been reflected in maximum scores of 4 for the Financial Management, Financial Reporting and Financial Standing elements of the 2006 Use of Resources judgements from the Council's external auditors. The Council has been given a maximum overall Use of Resources judgement of 4 indicating that the Council is performing strongly.
- 1.3 In presenting this budget I would like to formally record my thanks to staff in all departments who have contributed to the budget process. As always it has been a lengthy and time consuming process, which often conflicts with the many other priority areas of work, and its success is dependent upon the dedication and hard work of all those involved.
- 1.4 The aim of this publication is to provide information that is easy to understand and is as meaningful and usable as possible. As part of our commitment to continuous improvement I would welcome your views on the format and suggestions for future changes.

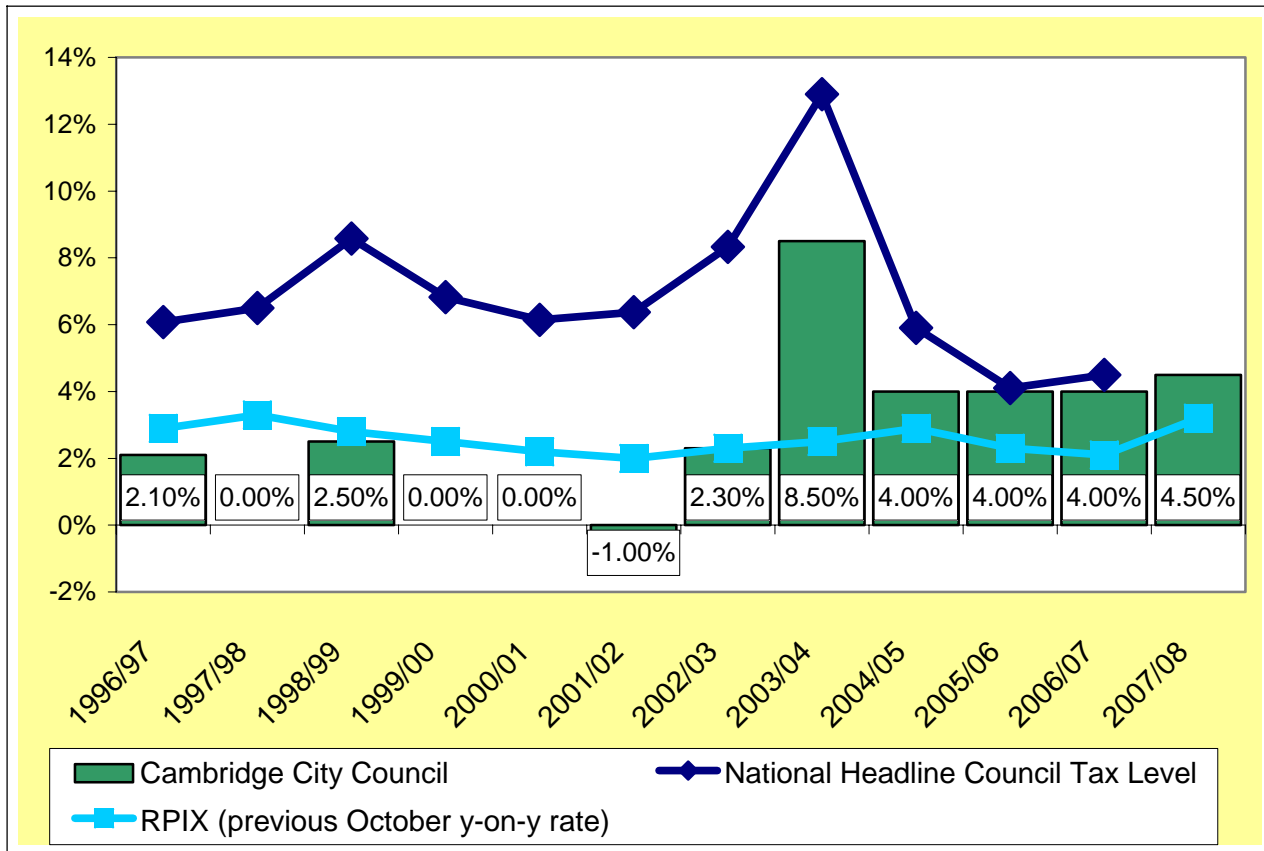
2. Financial Commentary

- 2.1 The Medium Term Strategy (MTS) approved at Council in July 2006 presented the projected budget and Council Tax position for the authority through to 2010/11, and outlined the key implications of longer-term projections over a 25 year period. Based on the key principles of prudence and sustainability, the strategy aimed to contain spending levels within projections of available funding and maintain an adequate level of reserves, whilst still allowing continued progress to be made against the achievement of the Council's Medium Term Objectives.
- 2.2 As part of the development of the budget, analysis is undertaken of the key financial assumptions on which the budget will be based. The key areas covered included :
 - ◆ Economic factors, such as inflation
 - ◆ Treasury Management, including interest rates
 - ◆ Demographic pressures on spending
 - ◆ Other spending pressures & opportunities (revenue and capital)
 - ◆ External funding (including Formula Grant from central government)

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- 2.3 The Formula Grant announcement on 31 January, confirmed the City Council's entitlement for 2007/08 to be £12.12 million, an increase of £281,744 or 2.38% over the previous year. This sum includes a special grant element introduced to protect authorities whose grant entitlement had been adversely affected by changes to the grant distribution formula. For 2007/08 this Adjustment Grant is just £0.262m, down from over £1.304m in 2005/06, which significantly reduces the financial risk to the Council of this special element being discontinued in future years.
 - 2.4 The final Settlement announcement confirmed the intention, as part of the Comprehensive Spending Review 2007 (CSR2007), to move to 3 year grant settlement announcements to local authorities i.e. covering 2008/09, 2009/10 and 2011/12.
 - 2.5 The budget process specifically identifies and controls the requirements for the delivery of savings from all areas of spending, managed through a process of Cash Limits. The Cash Limit process allows the inclusion of unavoidable bids and bids where the additional funding requirement can be met through additional compensating savings.
 - 2.6 Further bids for service development are determined centrally by the Executive, and prioritised based on their contribution to the delivery of the Council's Medium Term Objectives. These bids are judged against the level of funding which is deemed to be affordable over the medium to long term.

3 Council Tax setting

- 3.1 In 2006/07, the City Council's Council Tax level was at the lower end of the range of charges for Districts (31st lowest out of 238). Although national figures are not yet available for 2007/08, it is anticipated that the City Council will remain in a broadly similar relative position.
- 3.2 Despite significant spending pressures relating to 2007/08, the City Council has been able to contain its net General Fund spending at £17,953,240; an increase of £756,730 on the previous year. After taking into account increased Government Grants, this results in a requirement for an increase in Council Tax of 4.5% to £148.81 at Band D.
- 3.3 The following table shows year on year increases in Council Tax for the City Council compared with national Council Tax levels and the Retail Price Index (RPIX).



3.4 The next Medium Term Strategy document, due to be published by the Council in September 2007, will focus on new and developing projects including:

- ◆ the impact of growth within the City
- ◆ the outcome of Comprehensive Spending Review 2007 (CSR2007)
- ◆ the introduction of the revised national concessionary fares scheme from 1 April 2008
- ◆ the requirement for future efficiency savings, and
- ◆ the implications of the latest triennial revaluation of the County Pension Fund.

4 Approved Budget

4.1 The final budget for the General Fund for 2007/08 was approved at the Council meeting on 22nd February 2007. The key elements were:

- ◆ General Fund net spending was set at £17,953,240.
- ◆ The Council Tax for City Council spending was set at £148.81 for Band D properties.

4.2 The following table shows how the Band D Council Tax figure is built up, including the spending requirements of the County Council and the Fire and Police Authorities.

Council Tax	2006/07		2007/08	
	Total £	(Band D) £	Total £	(Band D) £
Cambridge City Council				
Net Expenditure	17,763,550	480.03	23,712,570	613.46
Contribution from Reserves	(567,040)	(15.32)	(5,759,330)	(149.00)
General Fund Spending	17,196,510	464.71	17,953,240	464.46
less Formula Grant	(11,840,040)	(319.96)	(12,121,780)	(313.60)
less Collection Fund Surplus	(86,960)	(2.35)	(79,390)	(2.05)
	5,269,510	142.40	5,752,070	148.81
Other Authorities				
Cambridgeshire County Council	32,864,881	888.12	36,044,468	932.49
Cambridgeshire Fire Authority	1,865,052	50.40	2,024,697	52.38
Cambridgeshire Police Authority	5,265,441	142.29	5,774,908	149.40
		1,223.21		1,283.08
Increase over 2006/07				59.87
Percentage Increase over 2006/07				4.89%

4.3 The above figures show an overall increase between years of £59.87 at Band D (4.89%), taking City, County, Fire and Police Authority requirements together; the City Council element has increased by £6.41 at Band D (4.5%).

4.4 The following table shows how the Council Tax for each of the property valuation bands is calculated.

Property Band	Range of Property Values	Tax Proportion	Cambridge		Cambridgeshire		Fire & Rescue Authority	Total
			City Council £	County Council £	Police Authority £	£		
A	Up to £40,000	6/9	99.21	621.66	99.60	34.92	855.39	
B	£40,000 - £52,000	7/9	115.74	725.27	116.20	40.74	997.95	
C	£52,001 - £68,000	8/9	132.27	828.88	132.80	46.56	1,140.51	
D	£68,001 - £88,000	9/9	148.81	932.49	149.40	52.38	1,283.08	
E	£88,001 - £120,000	11/9	181.88	1,139.71	182.60	64.02	1,568.21	
F	£120,001 - £160,000	13/9	214.94	1,346.93	215.80	75.66	1,853.33	
G	£160,001 - £320,000	15/9	248.01	1,554.15	249.00	87.30	2,138.46	
H	More than £320,000	18/9	297.62	1,864.98	298.80	104.76	2,566.16	

5 General Fund Reserves

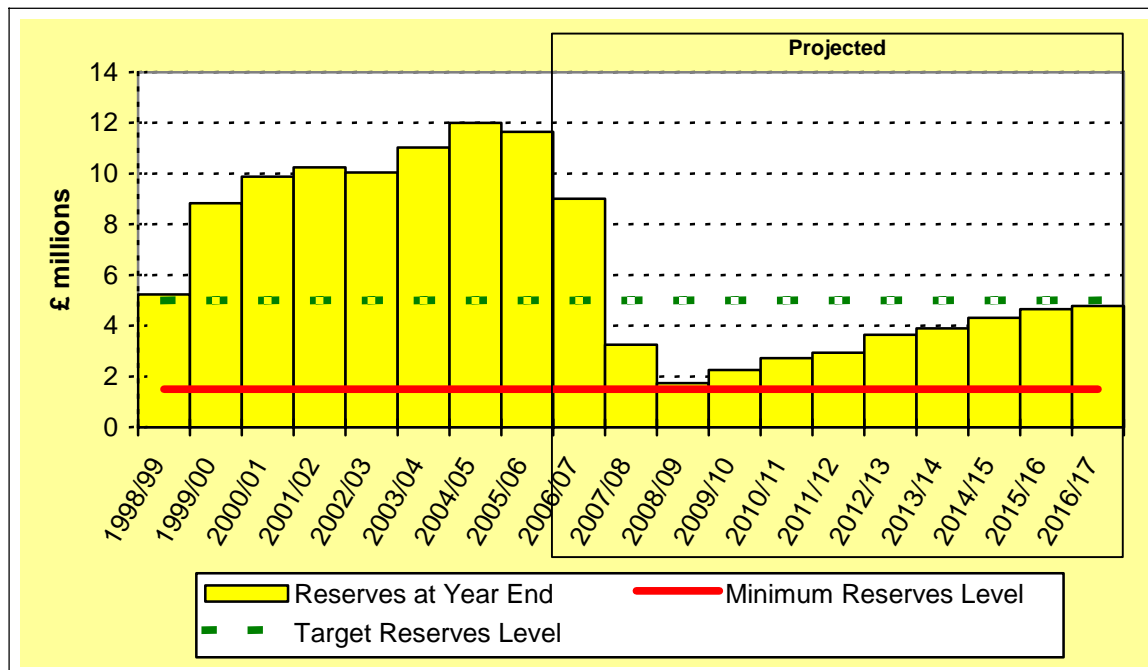
5.1 The Council has financial reserves which may be used to support the revenue budget and to finance capital spending. The table set out below shows a forecast of the Council's available reserves to 31st March 2008.

(£ 000's)	2006/07	2007/08
Estimated Balance as at 1 April	11,658	9,012
Less support for		
Revenue & capital expenditure	(2,646)	(5,759)
Estimated Balance as at 31 March	9,012	3,253

5.2 The Council has agreed a minimum working balance requirement of £1.5m, with an aim of maintaining General Fund reserves of around £5m in the medium term. One of the reasons for holding reserves is to be able to smooth out peaks and troughs of expenditure between years, particularly in terms of support for one-off capital expenditure.

5.3 Future financial projections show a planned reduction in reserves from £9.012m at the end of 2006/07 to £4.780m by the end of 2016/17.

5.4 The reserves projection is illustrated, graphically, below :



- 5.5 The chart clearly shows the effects of the temporary use of reserves that have been approved to cover :
- Customer Access Strategy implementation
 - Guildhall Working Party project
 - Lion Yard – contribution to the latest development phase.
- 5.6 The effect of this temporary use is to reduce the level of reserves to £1.74m in 2008/09, close to the minimum working balance of £1.5m. As the use of reserves is repaid, the level of balances can be seen to return to the target level over the medium-term period.
- 5.7 Following the finalisation of the 2007/08 Budget at Council, notification has been received of a Local Authority Business Growth Incentive (LABGI) Grant of £1.54m in respect of 2006. As agreed in the July 2006 MTS, this will be enough to repay the £1.51m temporary use of reserves in respect of the Lion Yard development.
- 5.8 One of the key tests of financial sustainability, applied by the Council in setting its budget, is to ensure that in the final year of the 5-year medium term strategy period the levels of spending and Council Tax is not dependent on significant use of reserves. The Council also undertakes financial modelling over a 25-year period to demonstrate the longer-term implications and sustainability of budget forecasts.

6 Housing Revenue Account

- 6.1 The Council is one of 6 authorities working with the Department of Communities & Local Government to determine the viability and benefits that would be possible by operating a Housing Revenue Account (HRA) outside of the current subsidy system (Self-Financing for the HRA project). The work will be completed by the end of March 2007, and will form part of the inputs for CSR2007. If the modelling confirms the viability of this approach, and it receives Government approval, it could offer a significant opportunity to further improve the Council's plans for the provision of social housing. The earliest potential practical implementation would be 1 April 2008.
- 6.2 HRA revenue and capital budgets have been modelled and forecast over a 30 year period and allow for achievement of the Decent Homes standard by 2010 and allocate other available capital resources for strategic housing investment.
- 6.3 The table set out below shows a forecast of the Housing Revenue Account's available reserves to 31st March 2008.

(£ 000's)	2006/07	2007/08
Estimated Balance as at 1 April	7,330	6,542
Deficit for the Year	(788)	(162)
Estimated Balance 31 March	<u>6,542</u>	<u>6,380</u>

- 6.4 The Council has agreed a minimum working balance requirement of £1m, with an aim of maintaining Housing Revenue Account reserves of around £3m in the medium term. The budgeted deficit of £162,000 in 2007/08 reflects a planned reduction in the level of Housing Revenue Account reserves down to the target level, which will be reached in 2014/15. This plan is based on the provision of an additional £500,000 of funding to support capital expenditure in each year through to 2014/15.
- 6.5 Rents for 2007/08 have been calculated in line with the Government's requirements for rent restructuring. Under these arrangements, from April 2002, all local authority and housing association rents are calculated for individual properties based 70% on local earnings (adjusted by the number of bedrooms) and 30% on property values. A target rent is calculated for each property and actual rents are adjusted over a ten-year period in an attempt to meet this target. Year on year increases are, however, limited to inflation plus ½% plus £2 per week for each property. In addition, for 2006/07 and 2007/08, the average rent increase across the whole portfolio should not exceed 5%. For 2007/08 the individual and average rent increase for all Council properties will be 5%.

7 Capital Plan Summary

- 7.1 The following table shows a summary of the anticipated level of resources available to fund the Capital Plan.

(£000's)	2006/07	2007/08
Resources		
External Support	8,424	7,746
City Council		
Usable Capital Receipts	6,963	4,346
Direct Revenue Funding - HRA	3,108	2,110
Direct Revenue Funding - GF	171	97
Repairs & Renewals Funds	1,759	2,017
Earmarked Reserves	277	1,668
Use of Reserves	2,910	6,217
Temporary Use of Reserves	0	100
HRA Capital Balances	1,132	7,732
Total Available Funding	24,744	32,033
less		
Capital Plan Expenditure		
Approved Programmes	2,544	3,447
Approved Projects	6,633	10,251
Housing Capital Programme (HRA &GF)	15,570	17,992
Total Expenditure	24,747	31,690
Total Uncommitted Funding Available	(3)	343

8 Political Management Arrangements

- 8.1 Cambridge residents elect 42 councillors across 14 wards in the City. Seven individual Executive Councillors, who each have a designated service area (Portfolio) which they are responsible for, make decisions about the key services provided by the Council. The appropriate scrutiny committee examines and comments on key decision recommendations before the Executive Councillor makes the final decision. Committees of councillors vote on other important decisions such as planning and licensing applications. Final decisions relating to the setting of the budget and Council Tax are made at a meeting of the full Council.

9 Layout of this Book

- 9.1 This budget book has been compiled based on the Scrutiny Committee and Executive Councillor structures in place in February 2007 when the budget was approved.
- 9.2 The first section, after this introduction, provides an overall summary of the Council's General Fund by defined service areas. This introduction is followed by details for each of the Scrutiny Committees and Portfolios for which Executive Councillors have responsibility.
- 9.3 The following section sets out details of the budget for the HRA. The HRA is a separate statutory account in which the costs and income relating to the provision of council houses are recorded. The HRA has to be self-financing so that costs are not met from the Council Tax.
- 9.4 Listings of the Savings and Development Bids which were approved for each of the defined service areas, are included for each committee.
- 9.5 The final section sets out the Capital Plan, detailing approved programmes and projects.

David Horspool
Director of Finance
March 2007

SUMMARY

OF

**GENERAL
FUND**

SERVICES

GENERAL FUND

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
		Community Services			
5,350,120	6,364,730	Arts & Recreation	9,273,000	(2,900,430)	6,372,570
4,345,230	4,360,940	Community Development & Health	6,439,010	(1,950,180)	4,488,830
2,148,970	2,311,630	Housing (General Fund)	4,834,410	(2,521,870)	2,312,540
(4,332,330)	(3,079,500)	Customer Services & Resources	42,207,600	(46,052,880)	(3,845,280)
		Environment			
6,018,070	6,263,170	Environmental Services	7,566,310	(1,227,240)	6,339,070
3,488,380	4,971,850	Planning & Transport	15,122,880	(9,234,070)	5,888,810
5,055,500	3,754,980	Strategy	4,050,920	(334,120)	3,716,800
22,073,940	24,947,800	TOTAL PORTFOLIOS	89,494,130	(64,220,790)	25,273,340
(6,953,230)	(7,466,210)	Capital Accounting Adjustments	798,300	(8,303,420)	(7,505,120)
	(347,180)	Other Adjustments	318,760	(590,910)	(272,150)
2,642,840	2,909,800	Capital Expenditure Financed from Revenue	6,216,500	0	6,216,500
(567,040)	(2,864,660)	Contributions to/(from) reserves	0	(5,759,330)	(5,759,330)
(4,877,430)	(7,768,250)		7,333,560	(14,653,660)	(7,320,100)
17,196,510	17,179,550	NET GENERAL FUND SPENDING	96,827,690	(78,874,450)	17,953,240
		FINANCED BY			
(1,915,740)	(1,915,740)	Government Grants			(1,741,950)
(9,924,300)	(9,924,300)	Share of Business Rates			(10,379,830)
(5,269,510)	(5,269,510)	Council Tax			(5,752,070)
(86,960)	(70,000)	Collection Fund (Surplus)/Deficit			(79,390)
(17,196,510)	(17,179,550)	TOTAL			(17,953,240)
0	0	NET TOTAL			0

COMMUNITY SERVICES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Arts & Recreation Portfolio					
Active Communities					
227,220	834,950	Active Communities - Departmental Administration	881,100	0	881,100
10,680	52,590	Allotments	63,820	(9,710)	54,110
53,680	51,620	Closed Churchyards	55,850	0	55,850
0	20,000	Maintenance of Kings Ditch	0	0	0
0	0	Moorings Management	46,050	(46,000)	50
(8,930)	(9,030)	Parks and Commons Lettings/Events	60	(11,810)	(11,750)
734,090	674,540	Parks Development & Management	740,850	(120,790)	620,060
487,410	479,900	Parks -Technical	544,960	(26,880)	518,080
96,100	0	Parks Technical - Departmental Administration	0	0	0
(20,630)	(41,400)	Refreshment Kiosks	12,670	(50,860)	(38,190)
0	(3,000)	Sports Development - Active England Revenue Grant	96,590	(96,590)	0
240	0	Sports Development - Active Sport Manager	0	0	0
210,020	0	Sports Development - Administration	0	0	0
8,340	11,840	Sports Development - City School (Club Link Programme)	15,440	(6,910)	8,530
7,400	7,140	Sports Development - CitySport	13,440	(7,120)	6,320
2,320	2,020	Sports Development- Club & Coach Development	3,290	(1,230)	2,060
3,400	3,150	Sports Development - Community Mental Health Service Users	3,220	0	3,220
630	630	Sports Development - Diabetes type 2 project	630	0	630
390	5,840	Sports Development - Forever Active	5,040	(890)	4,150
33,240	12,270	Sports Development - GP Referral	23,640	(15,410)	8,230
390	(800)	Sports Development - Health Inequalities	140	0	140

COMMUNITY SERVICES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Active Communities					
6,760	6,760	Sports Development - Informal Recreation Young People	6,910	0	6,910
5,940	0	Sports Development - Social Inclusion / Addressing Health Inequalities	10,340	(8,470)	1,870
4,250	4,780	Sports Development - Sport for People with Disabilities	6,360	(2,520)	3,840
2,080	1,980	Sports Development - Sports Festival	8,220	(6,200)	2,020
1,980	700	Sports Development - Youth Games	0	0	0
1,416,270	1,535,300	Swimming Contract (Client Costs)	1,528,040	0	1,528,040
545,300	522,530	Swimming Contract payments	558,390	0	558,390
23,130	23,130	Traffic Islands	36,620	(12,930)	23,690
0	20,250	Tree risk management	0	0	0
3,851,700	4,217,690		4,661,670	(424,320)	4,237,350
		Sub-Total			

COMMUNITY SERVICES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Arts and Entertainments					
10,600	10,600	5 Nov Firework Display	43,900	(33,060)	10,840
0	8,200	Arts Development Manager	0	0	0
63,320	63,320	Corn Exchange Box Office	241,520	(203,300)	38,220
(258,260)	(258,260)	Corn Exchange - Events	0	(316,300)	(316,300)
1,143,190	1,291,520	Corn Exchange Finance/Admin	1,541,570	(244,240)	1,297,330
155,050	155,050	Corn Exchange Front of House	193,600	(3,040)	190,560
146,930	146,480	Corn Exchange Marketing	320,930	(173,230)	147,700
161,720	182,720	Corn Exchange Technical	384,700	(130,660)	254,040
33,470	33,470	Events - Children's/Youth	43,340	(9,240)	34,100
9,950	9,950	Events - Senior Citizens	31,650	(21,190)	10,460
(10,600)	(10,600)	External Production Work	0	(10,860)	(10,860)
(100,900)	(93,900)	Folk Festival	1,005,020	(1,127,690)	(122,670)
0	120,050	Guildhall Civic Rooms (transferred from Property 1 Apr 06)	187,970	(57,900)	130,070
110,470	110,470	Junction CDC	110,580	0	110,580
(10,090)	2,710	Midsummer Fair	44,270	(54,250)	(9,980)
43,570	43,570	Summer in the City	130,590	(91,150)	39,440
1,498,420	1,815,350	Sub-Total	4,279,640	(2,476,110)	1,803,530
Community Development					
0	331,690	Leisure Voluntary Support	331,690	0	331,690
0	331,690	Sub-Total	331,690	0	331,690
5,350,120	6,364,730	PORTFOLIO TOTAL	9,273,000	(2,900,430)	6,372,570

COMMUNITY SERVICES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Com Dev & Health Portfolio					
Cemeteries & Crematorium					
147,370	127,470	Cems & Crems Departmental Administration	133,090	0	133,090
(541,740)	(481,680)	Crematorium	1,051,410	(1,469,320)	(417,910)
9,300	9,300	Histon Road Cemetery	9,520	0	9,520
52,050	52,050	Huntingdon Road Cemetery	53,300	0	53,300
52,170	52,830	Newmarket Road Cemetery	220,170	(150,820)	69,350
(280,850)	(240,030)	Sub-Total	1,467,490	(1,620,140)	(152,650)

COMMUNITY SERVICES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Community Development					
53,130	50,830	Abbey Meadows Community School	50,700	(50)	50,650
19,930	0	Active Involvement	0	0	0
34,820	35,960	Akeman Street Community House	42,910	(5,320)	37,590
162,600	274,740	Brown's Field Youth and Community Centre	293,550	(7,680)	285,870
80,870	95,200	Buchan Street Community Facility	125,340	(33,220)	92,120
23,170	16,260	Cherry Hinton Community School	16,760	0	16,760
65,340	0	Children's Projects	0	0	0
627,430	951,810	Children & Young People's Service	1,031,970	(78,590)	953,380
20,450	0	Community Arts Administration	0	0	0
25,110	0	Community Arts Projects	0	0	0
1,265,530	911,670	Community Development Voluntary Support	900,860	0	900,860
89,730	99,580	Community Facilities	131,390	0	131,390
136,210	160,170	Equalities	168,270	0	168,270
23,590	23,590	Kings Hedges Neighbourhood Partnership	24,580	0	24,580
19,260	25,380	Lawrence Way Community Facility	26,980	0	26,980
82,600	102,760	Neighbourhood Community Development	107,490	0	107,490
63,130	62,450	Neighbourhood Community Plan	64,190	0	64,190
10,730	9,610	Nuns Way Pavilion	10,240	(410)	9,830
83,900	0	Reccy Ranger Scheme	0	0	0
41,730	42,270	Ross Street-St Philips	58,850	(14,690)	44,160
38,440	36,140	St Andrews Community School	37,680	(110)	37,570
23,170	16,270	St Lukes Community School	16,770	0	16,770
16,260	20,100	St Matthews Play Centre	28,530	(8,370)	20,160
23,170	16,270	St Phillips Community School	16,770	0	16,770

COMMUNITY SERVICES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Community Development					
370,470	394,060	The Meadows Community Centre	543,920	(133,870)	410,050
87,120	0	Youth Projects	0	0	0
3,487,890	3,345,120	Sub-Total	3,697,750	(282,310)	3,415,440
Economic Development & Tourism					
295,240	279,640	Economic Policy Grants	334,530	0	334,530
227,240	278,920	Employment Foundation - Admin & Management	193,890	0	193,890
57,710	56,040	Employment Foundation - Green Fingers	83,320	0	83,320
4,200	26,040	Employment Foundation - Training	0	0	0
584,390	640,640	Sub-Total	611,740	0	611,740
Environmental Health					
272,380	288,720	Food Safety	304,420	(5,750)	298,670
3,560	3,560	Small Projects	3,650	0	3,650
277,860	322,930	Working Environment	353,960	(41,980)	311,980
553,800	615,210	Sub-Total	662,030	(47,730)	614,300
4,345,230	4,360,940	PORTFOLIO TOTAL	6,439,010	(1,950,180)	4,488,830

COMMUNITY SERVICES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Housing Portfolio					
Environmental Health					
446,970	524,810	Housing Standards	511,240	(20,030)	491,210
446,970	524,810		511,240	(20,030)	491,210
Housing Aid & Needs					
8,230	8,230	125 / 451 Newmarket Road - Revenue Costs	39,570	(31,490)	8,080
8,230	8,230		39,570	(31,490)	8,080

COMMUNITY SERVICES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Housing General Fund					
11,520	21,520	Bed and Breakfast	112,400	(90,600)	21,800
(6,650)	(6,650)	Bermuda Road Garages	0	(6,810)	(6,810)
0	75,300	CCC Choice Based Lettings (Revenue)	69,870	0	69,870
384,630	397,620	Contributions to/from HRA	400,320	0	400,320
83,510	102,960	Development	155,510	(34,150)	121,360
167,240	181,560	Grants to Housing Agencies	185,910	0	185,910
83,560	98,510	Home Aid	292,140	(208,490)	83,650
87,120	68,460	Homelessness Costs	49,850	0	49,850
388,840	399,030	Housing Aid	420,090	(2,690)	417,400
7,130	0	Housing GF Overheads	0	0	0
85,180	24,350	Housing Needs	332,570	(307,080)	25,490
32,490	34,670	Housing Reception	49,610	(13,910)	35,700
55,870	78,330	Housing Strategy	131,670	(58,450)	73,220
43,450	45,110	Racial Harassment	59,060	(15,690)	43,370
0	0	Rough Sleepers Strategy (ODPM Funded-Revenue)	760,000	(760,000)	0
0	0	RSL Partnership Project	51,170	(51,170)	0
157,750	163,010	Single Homeless/Rough Sleepers Co-ordination	167,460	0	167,460
14,320	0	Supporting People Clawback	0	0	0
0	0	Supporting People - L/Term Sheltered.	448,230	(448,230)	0
0	0	Supporting People - S/Term Temporary	473,080	(473,080)	0
30,000	10,000	Travellers	30,720	0	30,720
1,625,960	1,693,780	Sub-Total	4,189,660	(2,470,350)	1,719,310

COMMUNITY SERVICES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Housing Strategy					
67,810	67,810	Anti Social Behaviour	59,940	0	59,940
0	17,000	Growth - Community Services	34,000	0	34,000
67,810	84,810	<i>Sub-Total</i>	93,940	0	93,940
2,148,970	2,311,630	PORTFOLIO TOTAL	4,834,410	(2,521,870)	2,312,540
11,844,320	13,037,300	COMMITTEE TOTAL	20,546,420	(7,372,480)	13,173,940

COMMUNITY SERVICES SCRUTINY COMMITTEE

Approved Savings - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
Arts & Recreation Portfolio					
Active Communities					
S1109	Allotment charges	(1,500)	(1,500)	(1,500)	(1,500)
S1110	Increased charges for Commercial hire of parks & open spaces	(2,500)	(2,500)	(2,500)	(2,500)
S1111	Marketing of parks & open spaces	(3,000)	(3,000)	(3,000)	(3,000)
S1112	Raise charges to customers across sports development service area by 10% above inflation.	(5,340)	(5,340)	(5,340)	(5,340)
S1113	Refreshment kiosks income	(15,000)	(15,000)	(15,000)	(15,000)
S1114	Specialist advice	(1,000)	(1,000)	(1,000)	(1,000)
S1115	End participation in youth games project	(1,760)	(1,760)	(1,760)	(1,760)
Central Services - Arts & Entertainments					
S1122	Increase in Box Office booking fee	(30,000)	(30,000)	(30,000)	(30,000)
S1123	Above inflation ticket price rise for Folk Festival and increased future concessions income	(30,000)	(55,000)	(55,000)	(55,000)
S1124	Reduction in Marketing costs	(2,000)	(2,000)	(2,000)	(2,000)
S1125	Reduction in Repairs & renewals contribution	(10,000)	(10,000)	(10,000)	(10,000)
S1126	Scaling back of Summer in the City Events	(5,000)	(5,000)	(5,000)	(5,000)
Community Services - Community Development					
S1183	Leisure Grants	(7,960)	(7,960)	0	0
Community Development & Health Portfolio					
Community Development					
S1052	Restrict new CHYYPS projects for 14-19 year olds.	(25,010)	(25,010)	(25,010)	(25,010)
S1054	Reduction in the administrative and management costs for Joint Use Centres.	(2,000)	(2,000)	(2,000)	(2,000)
S1056	Community Development and Leisure Grants - Cash Limit	(22,040)	(22,040)	0	0
S1058	Voluntary Sector Support – Reduction in administrative and project costs.	(1,500)	(1,500)	(1,500)	(1,500)
S1059	Community Development and Leisure Grants – Reduction in the Future Fund for 2007/08	(13,500)	0	0	0
S1061	Children and Young People: Review of School Holiday Provision.	(15,500)	(15,500)	(15,500)	(15,500)
S1063	Children and Young People: Refocus National Play Day	(3,000)	(3,000)	(3,000)	(3,000)
S1065	Children and Young People: Band and Sound Room additional income and reduced running costs.	(3,500)	(3,500)	(3,500)	(3,500)
S1326	Access Programme Completed	(4,000)	(4,000)	(4,000)	(4,000)
	Sub-Total c/f	(205,110)	(140,060)	(132,100)	(132,100)

COMMUNITY SERVICES SCRUTINY COMMITTEE

Approved Savings - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
Sub Total b/f		(205,110)	(140,060)	(132,100)	(132,100)
Cemeteries & Crematorium					
S1133	Bereavement Services – Cremation Fee increase	(20,760)	(20,760)	(20,760)	(20,760)
S1343	Increased memorial choice (invest to save scheme) - income from scheme	0	(10,000)	(10,000)	(10,000)
S1347	Revenue consequences of the purchase of mercury abatement equipment and the replacement of the cremators.	0	0	(13,500)	(13,500)
Economic Development & Tourism					
S1196	Economic Policy Grants	(8,860)	(8,860)	(8,860)	(8,860)
S1290	Savings arising from the transfer of EFS Service to Cambridge Regional College (CRC)	67,670	(102,220)	(132,220)	(138,220)
Environmental Health					
S996	Staffing & Travel – Reduced costs in the Food and Occupational Safety Team.	(12,450)	(12,450)	(12,450)	(12,450)
Housing Portfolio					
Housing General Fund					
S1137	Reduction in costs for Anti-Social Behaviour to the General Fund.	(9,220)	(9,220)	(9,220)	(9,220)
S1138	Reduction in operating costs for Anti-Social Behaviour.	(1,230)	(1,230)	(1,230)	(1,230)
S1139	Removal of Housing General Fund Consultancy Budget	(7,680)	(7,680)	(7,680)	(7,680)
S1140	Removal of duplicate recharge to Home Aid from Environmental Health.	(5,190)	(5,190)	(5,190)	(5,190)
S1141	Savings in Home Aid Staffing and Overheads	(9,780)	(9,780)	(9,780)	(9,780)
S1144	Reduction in private leasing scheme	(39,360)	(39,360)	(39,360)	(39,360)
S1145	Reduction in operating costs for Racial Harassment.	(3,140)	(3,140)	(3,140)	(3,140)
Environmental Health					
S992	Staffing & Travel – Reduced costs in the Housing Standards team	(16,200)	(16,200)	(16,200)	(16,200)
Total Savings		(271,310)	(386,150)	(421,690)	(427,690)

COMMUNITY SERVICES SCRUTINY COMMITTEE

Unavoidable Revenue Bids - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
Arts & Recreation Portfolio					
Active Communities					
UR1104	Closure of Abbey Churchyard, Newmarket Road	3,000	3,000	3,000	3,000
UR1105	Cyclical maintenance of trees on open spaces	25,000	25,000	25,000	25,000
UR1107	Legionella asset management	5,000	4,000	4,000	4,000
UR1108	Asbestos asset management	5,000	4,000	4,000	4,000
Community Development & Health Portfolio					
Cemetaries & Crematorium					
UR1130	Memorial Safety Officer and associated memorial repair works.	13,180	13,180	13,180	13,180
UR1344	Increased memorial choice (invest to save scheme) - repayment of temporary use of reserves		10,000	10,000	10,000
UR1346	Revenue consequences of the purchase of mercury abatement equipment and the replacement of the cremators.			13,500	13,500
Housing Portfolio					
Housing General Fund					
UR1142	Unavoidable growth in Housing General Fund Salaries	15,650	15,650	15,650	15,650
UR1143	Continuation and re-tender of the contract with a legal firm to undertake homelessness reviews.	10,000	10,000	10,000	10,000
UR1253	Unavoidable growth in recharge from HRA for shared amenities	1,070	1,070	1,070	1,070
Environmental Health					
UR1187	Income from Home Aid for Renovation Grant work by Housing Standards no longer forthcoming	5,190	5,190	5,190	5,190
Bids Total		83,090	91,090	104,590	104,590

Approved Priority Policy Fund Bids - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
Community Development & Health Portfolio					
Housing General Fund					
PPF1188	Additional post for 3 years to help to ensure the delivery of community based services and facilities in the growth areas (also covers Arts & Entertainments and Active Communities)	38,000	38,000	38,000	0
PPF Bids Total		38,000	38,000	38,000	0

CUSTOMER SERVICES & RESOURCES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
City Services General Fund					
(20,500)	(20,500)	City Services Trading Income	0	(7,500)	(7,500)
40,020	38,240	Emergency Planning	42,100	(42,100)	0
19,520	17,740	Sub-Total	42,100	(49,600)	(7,500)
Democratic Services					
107,320	157,210	Elections	146,840	(6,280)	140,560
118,700	139,750	Electoral Registration	141,660	(7,240)	134,420
226,020	296,960	Sub-Total	288,500	(13,520)	274,980
Economic Development & Tourism					
(231,270)	(240,240)	Markets	327,440	(588,460)	(261,020)
(231,270)	(240,240)	Sub-Total	327,440	(588,460)	(261,020)
Finance General					
(2,103,890)	(2,576,890)	Finance General	0	(2,580,920)	(2,580,920)
2,710	1,170	Housing Act Advances	4,740	(4,740)	0
(2,101,180)	(2,575,720)	Sub-Total	4,740	(2,585,660)	(2,580,920)
Human Resources					
3,790	12,990	Employee Transport Incentive Scheme	3,500	(3,500)	0
3,790	12,990	Sub-Total	3,500	(3,500)	0
IT Contract Management					
44,960	0	Disaster Recovery	0	0	0
44,960	0	Sub-Total	0	0	0

CUSTOMER SERVICES & RESOURCES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
IT Contract Mgmt- Others					
0	25,000	Document Image Processing (DIP)	89,910	0	89,910
0	60,000	IT Corporate Strategy	80,000	0	80,000
0	5,710	IT Retendering	0	0	0
0	90,710		Sub-Total 169,910	0	169,910
Legal Services					
56,560	79,320	Land Charges/Searches	373,050	(296,520)	76,530
56,560	79,320		Sub-Total 373,050	(296,520)	76,530
Procurement					
(40)	0	Procurement Officer	102,840	(102,840)	0
(40)	0		Sub-Total 102,840	(102,840)	0

CUSTOMER SERVICES & RESOURCES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Property Services					
(115,910)	(115,910)	Barnwell Drive-excl Barnwell House	95,280	(212,000)	(116,720)
(23,160)	(21,050)	Barnwell House Offices	62,490	(87,000)	(24,510)
(11,790)	(11,790)	Buchan Street Shops	7,840	(20,090)	(12,250)
(1,092,320)	(367,750)	Car Parks	1,531,300	(2,616,860)	(1,085,560)
(19,120)	(14,780)	Cheddars Lane	12,720	(27,880)	(15,160)
(52,040)	(52,040)	Cowley Road Enterprise Plots	20,980	(73,030)	(52,050)
22,040	22,040	Cowley Road/Milton Road	50,590	(30,000)	20,590
(87,860)	(87,860)	Dales Brewery	55,540	(146,410)	(90,870)
(45,240)	(36,040)	Ditton Lane Shops	23,820	(61,080)	(37,260)
6,020	6,020	Energy Conservation	6,300	0	6,300
3,410	3,410	Grand Arcade Project	42,530	(40,000)	2,530
97,130	0	Guildhall-Civic Rooms	0	0	0
(61,020)	(61,020)	Gwydir St Workshops/Offices	51,290	(125,000)	(73,710)
(4,420)	(4,420)	Hooper Street Garages	690	(5,850)	(5,160)
(16,340)	(16,340)	Jedburgh Court (ex K H Depot)	15,550	(32,350)	(16,800)
(101,510)	(78,760)	Lion Yard Development - S.End	70,000	(148,760)	(78,760)
(10,040)	(10,040)	Llandaff Chambers	12,680	(24,210)	(11,530)
(57,410)	(57,410)	Orwell Furlong	56,940	(118,720)	(61,780)
(42,880)	(41,850)	Orwell House Offices-Internal	87,280	(132,650)	(45,370)
(583,590)	(520,560)	Other Commercial Properties	1,313,480	(1,859,590)	(546,110)
4,880	(2,640)	Other Domestic Properties	9,550	(12,890)	(3,340)
38,580	50,690	Other-Garages Land etc	171,710	(129,880)	41,830
(487,220)	(438,900)	Other Industrial Properties	636,290	(1,049,330)	(413,040)
(72,090)	(53,450)	Robert Davies Court	50,050	(108,040)	(57,990)
(93,180)	(93,180)	Ronald Rolph Court	72,220	(167,700)	(95,480)
480	480	St Anthony/Eligius Almshouse	500	0	500

CUSTOMER SERVICES & RESOURCES SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Property Services					
(963,150)	(728,540)	The Lion Yard	623,790	(1,348,290)	(724,500)
<u>(3,767,750)</u>	<u>(2,731,690)</u>		<i>Sub-Total</i>	<u>(8,577,610)</u>	<u>(3,496,200)</u>
Revenue Services					
1,169,450	1,198,310	Council Tax	1,279,340	(70,480)	1,208,860
103,890	234,590	Council Tax Benefits	6,198,950	(5,990,600)	208,350
(8,450)	(15,450)	Rate Collection Cost/NNDR	234,600	(243,130)	(8,530)
152,170	552,980	Rent Allowances & Rent Rebates	28,101,220	(27,530,960)	570,260
<u>1,417,060</u>	<u>1,970,430</u>		<i>Sub-Total</i>	<u>(33,835,170)</u>	<u>1,978,940</u>
<u>(4,332,330)</u>	<u>(3,079,500)</u>	COMMITTEE TOTAL	<u>42,207,600</u>	<u>(46,052,880)</u>	<u>(3,845,280)</u>

CUSTOMER SERVICES & RESOURCES SCRUTINY COMMITTEE

Approved Savings - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
Accountancy & Support Services					
S1189	Accountancy & Support Services net miscellaneous savings	(18,140)	(18,140)	(18,140)	(18,140)
S1190	Finance Departmental Management & net miscellaneous savings.	(560)	(560)	(560)	(560)
Central Services - Property & Building Services					
S1086	Commercial Properties – (24 prefix cost centres) - Net budget saving on a basket of property cost centres	(61,480)	(61,480)	(61,480)	(61,480)
S1087	Property Services	(2,530)	(2,530)	(2,530)	(2,530)
S1182	Replace all ancillary/task/table lighting with energy saving bulbs or new e.s.b. compatible task lighting	0	(370)	(370)	(370)
S1193	Upgrade Heating controls in Mandela House and Hobson House (Dependent on approval of Capital project - see Capital Bid 1078)	0	(800)	(800)	(800)
S1340	Savings in Admin Buildings cleaning budgets	(10,000)	(11,500)	(11,500)	(11,500)
Central Services - Procurement					
S1051	Various minor savings in budget for Strategic Procurement Adviser	(1,280)	(1,280)	(1,280)	(1,280)
Central Services - Democratic Services					
S1030	Reducing expenditure on printing and the courier service	(9,000)	(9,000)	(9,000)	(9,000)
S1035	Members Support and Civic Affairs & Twinning savings	(3,740)	(3,740)	(3,740)	(3,740)
S1045	Members Services stationery and office supplies	(260)	(260)	(260)	(260)
S1046	Saving on printing costs through use of e-mail for invitations	(400)	(400)	(400)	(400)
S1047	Civic Receptions	(500)	(500)	(500)	(500)
Central Services - Legal Services and Land Charges					
S1090	External Fee Income	(10,000)	(10,000)	(10,000)	(10,000)
S1091	Reduction to Legal Services' Repairs and Renewals Contribution	(2,340)	(2,340)	(2,340)	(2,340)
CEX - Strategy & Partnerships					
S1100	Customer Access	(2,050)	(2,050)	(2,050)	(2,050)
City Services External Trading					
S1337	External Trading - Net Trading projections compared to MTS	(27,000)	(27,000)	(27,000)	(27,000)
Environment & Planning - Economic Development & Tourism					
S1268	Salaries savings on Markets	(12,820)	(12,820)	(12,820)	(12,820)
	Sub Total c/f	(162,100)	(164,770)	(164,770)	(164,770)

CUSTOMER SERVICES & RESOURCES SCRUTINY COMMITTEE

Approved Savings - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
	Sub Total b/f	(162,100)	(164,770)	(164,770)	(164,770)
	Human Resources				
S986	Staff General - Equal Opportunities	(1,000)	(1,000)	(1,000)	(1,000)
S1146	Staff General – Non-acceptance of inflationary increases on corporate HR budgets	(12,690)	(12,690)	(12,690)	(12,690)
S1147	Staff General – Internal Communications	(1,200)	(1,200)	(1,200)	(1,200)
S1148	Staff General – Learning & Development	(13,280)	(13,280)	(13,280)	(13,280)
S1354	Organisational Development Programme - budget adjustment	25,800	15,910	(36,120)	(16,340)
	Internal Audit				
S1127	Savings identified for Internal Audit Cost Centre 19003	(8,850)	(8,850)	(8,850)	(8,850)
	IT Contract Manager				
S1103	Disaster Recovery Budget Savings	(25,000)	(25,000)	(25,000)	(25,000)
	Office Services - Telephone & Reception Services / Central Services				
S1048	Reduced Line Rental and telephone call tariff.	(13,000)	(13,000)	(13,000)	(13,000)
S1049	Reduction in Telephone leasing and maintenance costs	(7,000)	(7,000)	(7,000)	(7,000)
S1050	Miscellaneous savings from printing and IT supplies.	(2,520)	(2,520)	(2,520)	(2,520)
	Revenue Services				
S1200	Housing & Council Tax Benefits Admin Subsidy	(38,900)	(38,900)	0	0
S1291	One off saving to Revenue Services' contributions to R&R funds.	(28,440)	0	0	0
S1341	Revenues - anticipated reduction in bank charges	(7,500)	(7,500)	(7,500)	(7,500)
	Savings Total	(295,680)	(279,800)	(292,930)	(273,150)

Approved Unavoidable Revenue Bids - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
	Central Services - Property & Building Services				
UR1088	Mandela – reduction in rental income	1,240	1,240	1,240	1,240
	Bids Total	1,240	1,240	1,240	1,240

ENVIRONMENT SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Environmental Svces Portfolio					
Environmental Health					
102,880	122,010	Contaminated Land	124,320	(1,500)	122,820
177,230	189,590	Control of Air Pollution	201,500	(6,100)	195,400
162,000	165,630	Control of Disease	178,550	(7,420)	171,130
134,760	140,190	Control of Dogs	138,450	(25,160)	113,290
336,280	349,220	Control of Pollution	380,740	(20,720)	360,020
0	21,900	Gambling Act	12,000	0	12,000
60,180	59,410	Liquor Licencing	176,060	(126,530)	49,530
128,380	130,400	Out of Hours	137,150	0	137,150
0	0	Public Control - Private Hire Vehicles	84,630	(84,630)	0
0	0	Public Control - Taxis	145,710	(145,710)	0
1,101,710	1,178,350		Sub-Total 1,579,110	(417,770)	1,161,340
Street Services					
214,600	214,600	City Ranger	244,600	0	244,600
504,510	505,410	Conveniences	513,300	0	513,300
129,970	169,450	Public Realm Enforcement Officer	146,640	0	146,640
1,621,440	1,630,660	Street Cleansing	1,663,290	0	1,663,290
2,470,520	2,520,120		Sub-Total 2,567,830	0	2,567,830
Waste Strategy					
1,620,060	1,434,180	Recycling	2,072,300	(563,680)	1,508,620
16,370	16,370	Recycling Publicity	16,760	0	16,760
809,410	1,114,150	Waste Strategy	1,330,310	(245,790)	1,084,520
2,445,840	2,564,700		Sub-Total 3,419,370	(809,470)	2,609,900

ENVIRONMENT SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
6,018,070	6,263,170	PORTFOLIO TOTAL	7,566,310	(1,227,240)	6,339,070

Planning & Transport Portfolio

Development Services

0	0	Building Control Fee Earning	590,970	(590,970)	0
267,200	300,600	Building Control Other	335,280	(2,440)	332,840
21,490	21,490	Community Access Management	22,750	0	22,750
7,120	4,060	Considerate Contractors Scheme	29,080	(23,790)	5,290
687,840	935,780	Development Control	1,570,400	(698,990)	871,410
983,650	1,261,930	Sub-Total	2,548,480	(1,316,190)	1,232,290

Economic Development & Tourism

14,530	12,640	Amusements and Lotteries	14,520	(2,190)	12,330
68,320	76,220	City Centre Management	153,980	(79,660)	74,320
0	0	Control of Street Trading	60,450	(60,450)	0
64,000	81,730	Economic Policy	152,740	(25,430)	127,310
(22,200)	(27,680)	ED&T Marketing	47,040	(21,020)	26,020
0	0	Grand Arcade Marketing and Liaison Officer	18,000	(18,000)	0
(129,370)	(129,370)	Package Tour Scheme	11,390	(143,860)	(132,470)
48,390	49,090	Shopmobility-Grafton	52,160	(1,820)	50,340
37,990	39,350	Shopmobility-Lion Yard	81,550	(40,660)	40,890
11,430	37,330	Shopmobility-Lion Yard (Grand Arcade funded)	53,650	(16,740)	36,910
618,560	708,770	Tourism	1,023,350	(386,470)	636,880
711,650	848,080	Sub-Total	1,668,830	(796,300)	872,530

ENVIRONMENT SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Other					
0	24,000	Urban Growth Project Manager	48,000	0	48,000
0	24,000	Sub-Total	48,000	0	48,000
Parking Services					
(27,290)	(46,710)	Adam & Eve Street Car Park	67,450	(115,800)	(48,350)
(41,200)	(45,830)	Castle Hill Car Park	109,100	(107,300)	1,800
(190,040)	(254,880)	Grafton Centre East	1,795,120	(1,584,400)	210,720
(300,050)	(150,840)	Grafton Centre West	716,440	(660,900)	55,540
(710)	(12,470)	Gwydir Street Car Park	37,380	(37,100)	280
(594,740)	(462,580)	Lion Yard Car Park	1,760,580	(2,540,200)	(779,620)
16,800	18,050	Other Car Parks	52,280	0	52,280
(245,470)	(200,120)	Park Street Car Park	982,750	(905,200)	77,550
(481,830)	(57,700)	Queen Anne Terrace Car Park	721,600	(510,900)	210,700
13,090	2,530	Riverside Car Park	5,400	(1,900)	3,500
(1,851,440)	(1,210,550)	Sub-Total	6,248,100	(6,463,700)	(215,600)

ENVIRONMENT SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Policy and Projects					
0	0	Cambridgeshire Horizons Funding	65,900	(65,900)	0
486,780	477,110	Conservation & Design	548,480	(53,500)	494,980
61,790	61,790	Environmental Grants	63,260	0	63,260
0	44,990	Local Nature Reserves	36,000	0	36,000
0	198,180	Planning Delivery Grant Improvements	407,040	(407,040)	0
319,380	326,310	Planning Policy	346,190	(7,920)	338,270
10,710	18,820	Planning Policy Consultants	10,970	0	10,970
371,680	404,970	Research & Information	439,630	(16,540)	423,090
146,770	162,690	Sustainable City	187,270	0	187,270
10,000	10,000	Sustainable City Grants	10,230	0	10,230
226,320	293,080	Transport Policy Management	306,660	(20)	306,640
443,510	423,070	Urban Design	507,820	(76,260)	431,560
2,076,940	2,421,010		Sub-Total	2,929,450	(627,180)
					2,302,270
Street Services					
27,620	27,620	Bus Shelters	28,290	0	28,290
27,620	27,620		Sub-Total	28,290	0
					28,290

ENVIRONMENT SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Transport Services					
701,270	910,690	Concessionary Fares	968,370	(13,610)	954,760
24,590	1,580	Cycleways-General	1,620	0	1,620
64,850	74,850	Ditching Maintenance	83,750	(17,090)	66,660
(40,000)	(40,000)	Environmental Safety Fund	0	0	0
157,520	84,390	Highway Schemes General	76,300	0	76,300
30,000	30,000	Joint Traffic Management Initiatives (Crossings)	0	0	0
48,810	0	Mobility Crossings	0	0	0
104,260	104,260	Park & Ride Scheme Cowley Road	104,260	0	104,260
199,790	199,610	Public Transport Subsidy	183,950	0	183,950
15,210	15,210	Street Name Plates	15,580	0	15,580
198,930	178,930	Taxicard Service	178,700	0	178,700
24,490	30,000	Transport Initiatives for Disabled	30,720	0	30,720
10,240	10,240	Walking & Cycling Strategy	8,480	0	8,480
<u>1,539,960</u>	<u>1,599,760</u>	<i>Sub-Total</i>	<u>1,651,730</u>	<u>(30,700)</u>	<u>1,621,030</u>
<u>3,488,380</u>	<u>4,971,850</u>	PORTFOLIO TOTAL	<u>15,122,880</u>	<u>(9,234,070)</u>	<u>5,888,810</u>
<u>9,506,450</u>	<u>11,235,020</u>	COMMITTEE TOTAL	<u>22,689,190</u>	<u>(10,461,310)</u>	<u>12,227,880</u>

ENVIRONMENT SCRUTINY COMMITTEE

Approved Savings - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
Environmental Services Portfolio					
Environment & Planning - Waste Management Services					
S985	Staffing & Travel – Reduced costs in the Waste Strategy team.	(9,480)	(9,480)	(9,480)	(9,480)
S1000	Saving of plastic bottle baling costs	(20,110)	(20,110)	(20,110)	(20,110)
S1167	Increase in skip hire and Bulky waste charges to domestic customers.	(6,000)	(6,000)	(6,000)	(6,000)
S1173	Introduction of commercial waste recycling	(5,000)	(6,000)	(7,000)	(8,000)
S1176	Re-introduce charges for second domestic bins	(3,000)	(3,000)	(3,000)	(3,000)
S1178	Stop the voluntary surrender service for vehicles to Cambridge residents due to the reduction in the number of abandoned vehicles being processed, as a result of scrap values increasing.	(10,000)	(10,000)	(10,000)	(10,000)
S1286	Abandoned Vehicles	(70,000)	(70,000)	(70,000)	(70,000)
S1323	Additional Recycling Credits Income	(23,000)	(23,000)	(23,000)	(23,000)
Environment & Planning - Street Services					
S988	Income at public toilets	(2,120)	(2,120)	(2,120)	(2,120)
Environmental Services					
S978	Deletion of 0.5 FTE Dog Warden post	(39,860)	(19,380)	(19,380)	(19,380)
S979	Out of Hours Noise Service	(5,000)	(5,000)	(5,000)	(5,000)
S980	Increase in the charge for the treatment of mice.	(500)	(500)	(500)	(500)
S981	Reduction of the equipment maintenance budget	(720)	(720)	(720)	(720)
S982	Reduction in the books and publications budget.	(540)	(540)	(540)	(540)
S983	Reduction of Magazine and Journal subscriptions budget.	(6,140)	(6,140)	(6,140)	(6,140)
S984	Cessation of the uniforms budget.	(530)	(530)	(530)	(530)
S987	Increased Alcohol & Entertainment Licensing income	(3,350)	(3,350)	(3,350)	(3,350)
S993	Reduction in photocopying budget	(2,610)	(2,610)	(2,610)	(2,610)
S995	Cessation of materials budget provision within operational support	(1,060)	(1,060)	(1,060)	(1,060)
S998	Staffing & Travel – Reduced costs in the Environmental Protection team.	(5,490)	(5,490)	(5,490)	(5,490)
Planning & Transport Portfolio					
Environment & Planning - Development Services					
S1039	Increase in development control fee income above budget	(47,000)	(47,000)	(47,000)	(47,000)
Sub Total c/f		(261,510)	(242,030)	(243,030)	(244,030)

ENVIRONMENT SCRUTINY COMMITTEE

Approved Savings - Included in 2007/08 Budget

Ref	Description	2006/07 £	2007/08 £	2008/09 £	2009/10 £
	Sub Total b/f	(261,510)	(242,030)	(243,030)	(244,030)
	Environment & Planning - Director and Customer & Support Services				
S1043	Customer & Support Services - Miscellaneous Supplies & Services	(6,430)	(6,430)	(6,430)	(6,430)
S1044	E&P Printer Review Pilot Scheme	(3,000)	(3,000)	(3,000)	(3,000)
	Environment & Planning - Economic Development & Tourism				
S989	Business Excellence Awards - Sponsorship	(4,530)	(4,530)	(4,530)	(4,530)
S1024	Advertising	(1,500)	(1,500)	(1,500)	(1,500)
S1026	Publicity	(2,000)	(2,000)	(2,000)	(2,000)
S1027	Exhibitions and Workshops	(2,000)	(2,000)	(2,000)	(2,000)
S1029	Additional income from photo reproduction (TIC)	(1,000)	(1,000)	(1,000)	(1,000)
S1031	Reduction in ED&T printing costs	(3,000)	(3,000)	(3,000)	(3,000)
S1116	Additional income from advanced accommodation bookings (TIC)	(2,530)	(2,530)	(2,530)	(2,530)
S1184	City Centre Management	(5,740)	(5,740)	(5,740)	(5,740)
	Environment & Planning - Policy & Projects				
S1008	Cycling	(2,000)	(2,000)	(2,000)	(2,000)
S1010	Landscape Architects' Fee	(31,120)	(31,120)	(31,120)	(31,120)
S1014	Development and management of Nature reserves	(10,000)	(10,000)	(10,000)	(10,000)
S1016	Printing, copying and office supplies	(3,000)	(3,000)	(3,000)	(3,000)
S1017	Public Transport Subsidy	(15,000)	(15,000)	(15,000)	(15,000)
S1020	Taxicard	(25,000)	(25,000)	(25,000)	(25,000)
S1023	Tools and equipment	(1,500)	(1,500)	(1,500)	(1,500)
	Savings Total	(380,860)	(361,380)	(362,380)	(363,380)

ENVIRONMENT SCRUTINY COMMITTEE

Approved Unavoidable Revenue Bids - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
Environmental Services Portfolio					
Environmental Health					
UR1015	Provision of an out of hours service for the collection of stray dogs.	0	0	0	0
UR1018	Reduction of income for Statutory Function Of Local Authority Air Pollution Control.	2,000	2,000	2,000	2,000
Street Services					
UR1335	Public Realm Enforcement Officer Post	8,400	8,400	8,400	8,400
Waste Management Services					
UR1172	Continue to deliver recycling bins and boxes to residents	15,000	15,000	15,000	15,000
UR1175	Increase staff supervision to adequately respond and meet Health and Safety statutory requirements for managing operational staff.	22,500	30,000	30,000	30,000
UR1280	Shortfall of Trade Waste predicted income	52,000	52,000	52,000	52,000
Transport & Planning Portfolio					
City Services - Parking Services					
UR1062	Mechanical Cleaning of Lion Yard Car Park	31,000	31,000	31,000	31,000
UR1195	Emergency vehicle running costs	3,000	3,000	3,000	3,000
UR1279	Projected reduction in Parking income	228,000	228,000	228,000	228,000
Environment & Planning - Development Services					
UR1036	Additional legal support to Development Control	20,000	20,000	20,000	20,000
Environment & Planning - Policy & Projects					
UR991	Climate Change Officer	18,000	18000	18000	18000
UR994	Concessionary Fares	200,170	0	0	0
Bids Total		600,070	407,400	407,400	407,400

Approved Priority Policy Fund Bids - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
Environmental Services Portfolio					
PPF1168	Rangers - to continue funding one additional post	30,000	0	0	0
Planning & Transport Portfolio					
PPF1042	Environment & Planning Geographic Information System (GIS) Solution Proposal (Revenue Aspect) Phases 2 & 3	0	0	10,490	15,790
PPF1350	Major Sites Officer to deal with growth-related Planning Applications	35,000	0	0	0
PPF Bids Total		65,000	0	10,490	15,790

STRATEGY SCRUTINY COMMITTEE

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Expenditure £	2007/08 Budget Income £	2007/08 Budget Net Total £
Central Costs					
744,410	(98,920)	Central Provisions to be Allocated	(1,029,100)	0	(1,029,100)
744,410	(98,920)	Sub-Total	(1,029,100)	0	(1,029,100)
Corporate & Democratic Core					
2,459,230	780,740	Corporate & Democratic Core - CM	713,430	0	713,430
0	1,649,970	Corporate & Democratic Core - DRM	1,697,090	0	1,697,090
1,205,050	790,600	Support Services Trading Balances	1,598,660	0	1,598,660
3,664,280	3,221,310	Sub-Total	4,009,180	0	4,009,180
Housing General Fund					
156,070	139,130	Community Safety	183,070	2,790	185,860
156,070	139,130	Sub-Total	183,070	2,790	185,860
Property Srvs - CCTV					
316,110	391,190	CCTV	736,110	(340,880)	395,230
316,110	391,190	Sub-Total	736,110	(340,880)	395,230
Strategy & Partnerships					
152,120	100,760	Best Value - Corporate	136,660	3,970	140,630
22,510	1,510	Democratic Innovations	15,000	0	15,000
174,630	102,270	Sub-Total	151,660	3,970	155,630
5,055,500	3,754,980	COMMITTEE TOTAL	4,050,920	(334,120)	3,716,800

STRATEGY SCRUTINY COMMITTEE

Approved Savings - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
CEX - Strategy & Partnerships					
S1092	Equalities Salary budget	(1,000)	(1,000)	(1,000)	(1,000)
S1093	S&P Annual Complaints Report	(660)	(660)	(660)	(660)
S1094	Best Value	(25,500)	(25,500)	(25,500)	(25,500)
S1095	Democratic Innovations	(8,000)	(8,000)	(8,000)	(8,000)
S1096	Corporate Consultation	(8,010)	(8,010)	(8,010)	(8,010)
S1097	Corporate Marketing	(1,040)	(1,040)	(1,040)	(1,040)
S1098	S&P Departmental Costs	(7,290)	(7,290)	(7,290)	(7,290)
S1099	Corporate Management	(2,100)	(2,100)	(2,100)	(2,100)
Property & Building Services					
S1081	CCTV - savings	(12,660)	(12,660)	(12,660)	(12,660)
Human Resources					
S1325	Staff recruitment costs saving	(15,000)	(15,000)	(15,000)	(15,000)
Savings Total		(81,260)	(81,260)	(81,260)	(81,260)

SUMMARY

OF

**HOUSING
REVENUE
ACCOUNT**

SERVICES

HOUSING REVENUE ACCOUNT

Subjective Analysis

2006/07 Original Budget £	2006/07 Revised Budget £		2007/08 Budget Net Total £
Expenditure			
4,563,340	4,522,350	Management and Supervision (General)	5,347,970
1,199,990	1,824,420	Management and Supervision (Special)	1,916,690
5,244,080	5,587,580	Repairs & Maintenance	5,326,080
42,430	42,430	Capital Financing	43,680
8,361,620	6,775,790	Depreciation - Transfer to Major Repairs Reserve	6,775,790
23,776,170	18,869,620	Capital Charges (Interest)	18,632,450
544,660	544,660	Debt Redemption Premium	544,770
3,108,290	3,108,290	Direct Revenue Financing	2,110,230
8,793,980	8,621,940	Negative Subsidy	9,361,440
398,570	423,610	Other	437,360
56,033,130	50,320,690	TOTAL EXPENDITURE	50,496,460
Income			
(24,623,320)	(24,724,820)	Gross Rent	(25,634,540)
(606,540)	(602,730)	Gross Rent Garages	(628,560)
(490,990)	(497,400)	Other Land and Premises Rents	(517,920)
(1,388,090)	(1,706,070)	Service Charges	(1,845,930)
(388,360)	(456,120)	Interest Receipts	(440,190)
(218,260)	(206,350)	Right to Buy Capitalisation	(215,020)
(3,000)	(4,650)	De-Minimus Capital Receipts	(3,000)
(23,776,170)	(18,869,620)	Capital Charges Reversed	(18,632,450)
(3,438,480)	(1,852,650)	Adjustment for Depreciation in Respect of MRA.	(1,792,170)
(215,290)	(215,290)	FRS17 Adjustment	(224,330)
(384,630)	(397,620)	Contributions To / (From) General Fund	(400,320)
(55,533,130)	(49,533,320)	TOTAL INCOME	(50,334,430)
500,000	787,370	TOTAL TRANSFER (TO) / FROM WORKING BALANCES	162,030

HOUSING REVENUE ACCOUNT

Approved Savings - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
HRA - Management & Supervision - General					
S1149	Reduction in City Homes Area Office Costs	(8,960)	(8,960)	(8,960)	(8,960)
S1152	Reduction in ASB External Legal Fees	(25,000)	(25,000)	(25,000)	(25,000)
S1153	Reduction in HRA ASB Operating Budgets	(4,500)	(4,500)	(4,500)	(4,500)
S1155	Removal of 5 hours of a Business development Co-ordinator	(4,440)	(4,440)	(4,440)	(4,440)
S1159	Net Savings in HRA General Management Salaries	(7,180)	(7,180)	(7,180)	(7,180)
S1161	Reduction in IT R&R Contribution	(11,150)	(11,150)	(11,150)	(11,150)
S1162	Reduction in HRA Maternity Provision	(33,460)	(33,460)	(33,460)	(33,460)
S1310	Service Level Agreement savings - HRA Management and Supervision (General)	(10,880)	(10,880)	(10,880)	(10,880)
HRA - Management & Supervision - Special					
S1165	Reduction in funding for Supporting people Protection	(19,030)	(19,030)	(19,030)	(19,030)
S1301	Additional rent income in temporary Housing	(19,530)	(19,530)	(19,530)	(19,530)
S1302	Savings in temporary Housing Staff Costs	(11,970)	(11,970)	(11,970)	(11,970)
S1303	Removal of 2.5 FTE Independent Living Facilitators from the establishment	(54,690)	(54,690)	(54,690)	(54,690)
S1304	Removal of 1 waking night staff and 1 Care and Support Supervisor from the establishment at Ditchburn Place	(82,210)	(82,210)	(82,210)	(82,210)
S1312	Service Level Agreement Savings - HRA Management and Supervision (Special)	(9,420)	(9,420)	(9,420)	(9,420)
HRA - Repairs & Maintenance					
S1154	Limit inflation in Day to Day and Void Repairs to 2.4%	(51,050)	(51,050)	(51,050)	(51,050)
S1157	Reduction in Day to Day and Void Repairs by Stock Loss	(26,480)	(26,480)	(26,480)	(26,480)
S1163	Move Cyclical paint and Repair Programme from a 5 year to a 6 Year Cycle	(174,580)	(174,580)	(174,580)	(174,580)
S1164	Net Savings in HRA Repairs Salaries	(2,230)	(2,230)	(2,230)	(2,230)
S1311	Service level Agreement savings - HRA Repairs & Maintenance	(820)	(820)	(820)	(820)
Savings Total		(557,580)	(557,580)	(557,580)	(557,580)

HOUSING REVENUE ACCOUNT

Approved Unavoidable Revenue Bids - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
HRA - Management and Supervision - General					
UR1150	Bid for growth as a result of reduction in costs for Anti-Social Behaviour to the General Fund	9,220	9,220	9,220	9,220
UR1151	Bid for base budget funding for existing ASB investigator	25,600	25,600	25,600	25,600
HRA - Management and Supervision - Special					
UR1166	Net Growth in HRA Special Services Salaries	8,240	8,240	8,240	8,240
UR1305	Loss of Supporting People income in Temporary Housing	17,060	17,060	17,060	17,060
UR1306	Loss of supporting People income in Sheltered Housing	94,910	94,910	94,910	94,910
UR1307	Reduction in Warden Agency/Community Alarm income	32,500	32,500	32,500	32,500
UR1308	Loss of Supporting People income in Supported Housing, Burmaside House and No 39 Ditchburn Place	7,680	7,680	7,680	7,680
UR1313	Increased costs of Grounds Maintenance in sheltered schemes	11,500	11,500	11,500	11,500
HRA - Repairs and Maintenance					
UR1158	Bid for unavoidable growth in Gas Maintenance Contract	75,000	75,000	75,000	75,000
Unavoidable Revenue Bids Total		281,710	281,710	281,710	281,710

Approved Revenue Bids - Included in 2007/08 Budget

Ref	Description	2007/08 £	2008/09 £	2009/10 £	2010/11 £
HRA - Management and Supervision - General					
B1156	Bid for Codeman Asset Management System	3,000	3,000	3,000	3,000
B1160	Bid for subscription to Housemark	7,500	7,500	7,500	7,500
HRA - Repairs and Maintenance					
B1299	Bid for Door Entry/Warden Call Contract	18,000	18,000	18,000	18,000
B1300	Bid for Fire Equipment Maintenance Contract	4,500	4,500	4,500	4,500
Bids Total		33,000	33,000	33,000	33,000

SUMMARY

OF

CAPITAL

PLAN

CAPITAL PLAN

£000's	Spend in				2009/10 &	Estimated
Programme / Scheme	Prior	2006/07	2007/08	2008/09	2010/11	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
CAPITAL PLAN - SUMMARY OF CATEGORIES						
Approved Programmes (Including Housing)	8,655	18,114	21,439	17,465	25,957	91,630
Approved Projects	13,079	6,633	10,251	1,505	967	32,435
TOTAL CAPITAL PLAN	21,734	24,747	31,690	18,970	26,924	124,065

CAPITAL FUNDING AVAILABILITY

External Support	8,424	7,746	5,862	10,244
Usable Capital Receipts	6,963	4,346	2,342	5,682
Direct Revenue Funding - HRA	3,108	2,110	2,170	4,782
Direct Revenue Funding - GF	171	97	54	0
Repair and Renewals Fund	1,759	2,017	1,468	844
Earmarked Reserves	277	1,668	139	40
Direct Revenue Funding (DRF) - Use of Reserves	2,910	6,217	2,314	3,213
Temporary Use of Reserves		100		
HRA Capital Balances	1,132	7,732	5,397	3,787
TOTAL AVAILABLE FUNDING	24,744	32,033	19,746	28,592
TOTAL UNCOMMITTED FUNDING AVAILABLE	(3)	343	776	1,668

Note:

The Capital Plan consists of two categories:-

Programmes

Effectively rolling programmes over a number of years. Each has a specific purpose, and is reviewed after an agreed period. The approved money for a Programme may be allocated to smaller individual projects.

Projects

Specific individual schemes which are finite in nature.

CAPITAL PLAN

£000's Programme / Scheme	Spend in				2009/10 &	Estimated
	Prior Years	2006/07 Budget	2007/08 Budget	2008/09 Budget	2010/11 Budget	TOTAL Spend
Capital Plan - Approved Programmes						
Housing Investment Programme (HIP)						
Decent Homes		9,642	9,728	8,216	12,538	40,124
Sheltered Housing		1,381	2,255	1,926	2,416	7,978
Other Housing Revenue Account		2,174	2,683	2,246	4,465	11,568
General Fund Housing		2,373	3,326	2,825	4,176	12,700
City Centre Management Programme	195	54	15	30	60	354
Sustainable City Programme	309	42	30	30	60	471
Safer City Programme	288	109	50	50	50	547
Cycleways	822	61	417	150	300	1,750
Joint-Use Sports Facilities	27	446	0	0	0	473
Environmental Improvements Programme	659	47	58	58	116	938
Environmental Improvements Programme - North Area	65	25	262	138	276	766
Environmental Improvements Programme - South Area	31	12	168	97	194	502
Environmental Improvements Programme - West/Central Area	23	33	209	100	200	565
Environmental Improvements Programme - East Area	25	31	276	131	262	725
Environmental Improvements - Pavements	271	0	0	0	0	271
Road Safety Schemes - Traffic Calming	647	105	0	0	0	752
Road Safety Schemes - Crossings	265	271	0	0	0	536
Environmental Safety Fund	42	55	43	0	0	140
Repair and Refurbishment - Hobsons Conduit	10	15	0	0	0	25
Public Conveniences	1,113	222	381	38	76	1,830
City Services - Vehicle Replacement Programme	3,813	602	317	950	0	5,682
Bus Shelters	50	49	51	25	50	225
Car Parks Infrastructure and Equipment Replacement Programme	0	40	865	285	558	1,748
ICT Infrastructure Programme	0	325	305	170	160	960
TOTAL APPROVED PROGRAMMES	8,655	18,114	21,439	17,465	25,957	91,630

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2006/07	2007/08	2008/09	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Capital Plan - Approved Projects						
CCTV Street Lighting	7	0	40	0	0	47
Stairwell Mirrors in all Car Parks	10	0	0	0	0	10
Replacement and upgrade of PS2000	164	6	7	0	0	177
Poster Boards	23	0	10	0	0	33
New Information Boards	0	0	15	0	0	15
Nuns Way Community Building	373	0	0	0	0	373
Nuns Way Community/Neighbourhood Park	225	6	0	0	0	231
East Chesterton Community Centre	1,600	84	18	0	0	1,702
Enhance Existing Community Facilities - East Chesterton	106	0	44	0	0	150
Recycling Centre for Green Waste	36	0	1	0	0	37
Corn Exchange Air Handling	0	0	60	0	0	60
Sports Development	291	30	10	0	0	331
IT Infrastructure Upgrade	1,309	21	0	0	0	1,330
Car Parks Pay on Foot Systems	628	8	0	0	0	636
Access to Buildings - Improvements Year 2 & 3 - Conveniences on Recreation Grounds	59	13	0	0	0	72
Access to Buildings - Improvements Year 2 & 3 (Car Parks)	4	0	0	0	0	4
Cellarers Chequer Roof Repair	82	1	0	0	0	83
Computerisation of Land Charges Project	514	0	0	0	0	514
Midsummer Common - Access & Path Re-enforcement	49	6	0	0	0	55
Queen Anne Terrace Car Park Improvements	2,015	36	0	0	0	2,051
Compulsory Purchase Orders (CPOs)	0	250	400	400	800	1,850
City Services - Replace Entrance Barrier	28	1	0	0	0	29
Improvements to Shop Front Forecourts	123	10	8	0	0	141
Recycling/Waste Minimisation Initiatives	1	11	0	0	0	12
Sub-Total c/f	7,647	483	613	400	800	9,943

CAPITAL PLAN

£000's	Spend in	2006/07	2007/08	2008/09	Future	Estimated
Programme / Scheme	Prior	Budget	Budget	Budget	Years	TOTAL
	Years				Budget	Spend
Sub-Total b/f	7,647	483	613	400	800	9,943
Mobile CCTV Cameras	118	0	28	0	0	146
St Matthew's Play Area	54	44	0	0	0	98
Coleridge Recreation & Kings Hedges Recreation - Skateboard Park	0	0	100	0	0	100
Development Land on the North Side of Kings Hedges Road	2,249	1,841	920	0	0	5,010
Tourist Information Centre Back Office Refurbishment	49	10	0	0	0	59
St. Andrew's Hall	0	246	0	0	0	246
CCTV Control Room Upgrade & Equipment Replacement	108	89	169	0	0	366
Lammas Land Pavillion	14	16	0	0	0	30
Fison Road Youth Centre	7	6	6	0	0	19
Stourbridge Common Play Area	0	42	0	0	0	42
Kings Hedges Learner Pool	26	445	17	0	0	488
Christs Pieces Play Area Refurbishment	0	65	0	0	0	65
Hard Surface Cherry Hinton Hall Car Park	45	23	0	0	0	68
Installation of a Vertical Platform Lift at Cherry Hinton Hall (EFS)	40	2	3	0	0	45
Local Authority Parking Enforcement	444	0	0	0	0	444
Christ Piece - Trees/Landscaping	3	0	9	0	0	12
Nightingale Avenue - MUGA	0	0	60	0	0	60
Nuns Way - Safer Routes	1	7	0	0	0	8
ServiceMail Upgrade	28	0	0	0	0	28
Lion Yard - Contribution to Works	0	0	3,610	0	0	3,610
Bishops Mill - motorise & automate sluice	5	95	0	0	0	100
Refurbishment of Play Areas - Numerous (NOV 04) Church End, Coleridge, Ditton Fields, Ramsden Square, Queen Edith's	121	37	78	0	0	236
St Albans RG Multisport Area	45	6	0	0	0	51
Sub-Total c/f	11,004	3,457	5,613	400	800	21,274

CAPITAL PLAN

£000's	Spend in	2006/07	2007/08	2008/09	Future	Estimated
Programme / Scheme	Prior	Budget	Budget	Budget	Years	TOTAL
	Years				Budget	Spend
Sub-Total b/f	11,004	3,457	5,613	400	800	21,274
Lammas Land / Coe Fen / Snobs Brook dredging	0	28	12	0	0	40
Buchan St Neighbourhood Centre	82	74	0	0	0	156
East Barnwell Community Centre	0	0	130	0	0	130
Arbury Community Centre	0	155	0	0	0	155
Histon Rd Cemetary Landscaping	0	0	31	0	0	31
Trumpington Rec Tennis Court	0	40	0	0	0	40
Abbey Sports Changing Facilities	753	12	10	0	0	775
St Albans Rec - Notice Board	0	1	0	0	0	1
Barnwell West Nature Reserve	0	0	15	0	0	15
Barnwell East Nature Reserve	5	0	3	0	0	8
Mandela House air conditioning (Revenue Services)	0	19	0	0	0	19
Lighting and decorating works at Grafton East Car Park	10	15	0	0	0	25
Credit Card readers & installations within Car Parks	0	25	0	0	0	25
CCTV line from Grafton West Car Park to Guildhall to enable monitoring	0	0	5	0	0	5
Lion Yard Car Park CCTV cameras	35	24	0	0	0	59
Replace Grafton East Car Park tracking (cameras on rails)	53	0	0	0	0	53
Machinery for Surface Cleaning of Queen Anne Terrace Car Park	25	3	5	0	0	33
Provision of additional litter bins in residential areas	5	0	0	0	0	5
Additional litter bins in Burleigh St	5	0	0	0	0	5
Streetscene / City Ranger / Enforcement Service - Provision of GIS software and associated hardware	11	0	0	0	0	11
Sub-Total c/f	11,988	3,853	5,824	400	800	22,865

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2006/07	2007/08	2008/09	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Sub-Total b/f	11,988	3,853	5,824	400	800	22,865
Destination Management System for Cambridge	14	14	0	0	0	28
Through the Glass "out of hours" information point	0	9	0	0	0	9
ePOS system for TIC shop and main counter	3	5	0	0	0	8
Planning Services On-Line - Phase 1: Public Access	43	2	0	0	0	45
Corporate GIS - Initial Investigation of project	15	0	0	0	0	15
Environment & Planning - Meet Health & Safety standards	81	6	0	0	0	87
Various Capital works at the Crematorium	133	96	0	0	0	229
Alternate weekly refuse and plastics collection (Waste Strategy)	244	189	0	0	0	433
Full Customer Services Strategy (LGOL)	33	2	0	0	0	35
CRM requests and procurement (LGOL)	38	0	0	0	0	38
e-Government manager and programme office (LGOL)	39	56	0	0	0	95
Business Analyst (LGOL)	47	48	0	0	0	95
E-Government Technical Infrastructure (LGOL)	26	0	0	0	0	26
Web Developer (LGOL)	50	0	0	0	0	50
e-Government Software and Hardware (LGOL)	50	1	0	0	0	51
Freedom of Information Paribus Info Asset Register Project	14	4	4	0	0	22
CHVC Access	6	1	0	0	0	7
Dudley Road Tree Planting & Path	5	0	10	0	0	15
Fanshawe Road Allotments Water Installation	5	1	0	0	0	6
St Andrews Play Area	20	1	0	0	0	21
Queen Edith (Nightingale Avenue) - Tennis Court	13	1	0	0	0	14
Guildhall Server Room (TIF)	56	9	0	0	0	65
Wireless Working Scheme	26	73	0	0	0	99
Grand Arcade Partnership	0	250	0	0	0	250
Sub-Total c/f	12,949	4,621	5,838	400	800	24,608

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2006/07	2007/08	2008/09	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Sub-Total b/f	12,949	4,621	5,838	400	800	24,608
EFS Relocation Cherry Hinton Hall Cottage	49	7	0	0	0	56
Kettle's Yard	0	0	40	0	0	40
City Centre Youth Venue	0	0	150	0	0	150
Romsey Mill	0	350	0	0	0	350
Essential Repairs to Lifts at Park St and Lion Yard Car Parks	0	36	0	0	0	36
Capita Axis-Paye.net module	11	18	3	3	3	38
Extra Dry Recycling Vehicle	0	135	0	0	0	135
Travellers Emergency Stopping Place	0	0	300	0	0	300
Choice Based Lettings - IT system costs	0	8	29	0	0	37
Improved Site security at Mill Road Depot	0	20	0	0	0	20
CCTV at Mill Road Depot	0	22	0	0	0	22
Refurbishment of Cranmer Road - Gough Way Cycle Track/Footpath	0	24	0	0	0	24
Storage receptacles for residents with white sack refuse	0	12	0	0	0	12
Refurbishment of Coldhams Lane Public Footpath	0	28	0	0	0	28
Air Conditioning at Mill Road Depot offices	0	38	0	0	0	38
Corn Exchange refurbishment	0	209	0	0	0	209
Mobile Male Street Urinals	0	5	0	0	0	5
Energy Saving works - Guildhall Heating System	0	10	0	0	0	10
Security at Sheep's Green Pool	0	9	6	0	0	15
Guildhall - Improvements to First Floor Security	0	19	0	0	0	19
Replacement of light fittings in Administration Buildings (per Energy Audit)	0	20	0	0	0	20
Containers for recycling provision	0	34	0	0	0	34
Automated Energy monitoring system	0	35	0	0	0	35
Asbestos Removal - 25 Gwydir Street	0	47	0	0	0	47
Managed Business Premises at 25 Gwydir Street	0	78	0	0	0	78
Sub-Total c/f	13,009	5,785	6,366	403	803	26,366

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior Years	2006/07 Budget	2007/08 Budget	2008/09 Budget	Years Budget	TOTAL Spend
Sub-Total b/f	13,009	5,785	6,366	403	803	26,366
Purchase of Land abutting Cambridge Crematorium	0	84	0	0	0	84
Parkside Swimming Pool boilers	70	131	0	0	0	201
Histon Road Recreation Ground: Kick About Area	0	0	0	0	0	0
Hobson House Fire Alarm	0	20	0	0	0	20
Mandela House Replacement Windows	0	40	0	0	0	40
Kings Hedges Recreation Ground - Youth Shelter	0	0	0	0	0	0
Guildhall First Floor Access Improvements (Disabled Toilet)	0	18	0	0	0	18
Recycling Vehicle	0	0	145	0	0	145
Customer Access Implementation - BPR & Procurement	0	116	151	30	0	297
Corporate Document Management (DIP & EDRM)	0	0	978	0	0	978
Hobsons Brook Path repairs	0	20	0	0	0	20
Kings Hedges Rec Ground - Trim Train	0	6	0	0	0	6
Centre at St Paul's	0	20	0	0	0	20
Priority Wards Project	0	42	0	0	0	42
King George V Rec Ground Pavilion Refurbishment (Subject to appraisal)	0	6	252	0	0	258
Customer Access Strategy - IT Workstream	0	69	707	259	75	1,110
Customer Access Strategy - Accommodation Design and Refurbishment	0	37	543	0	0	580
Customer Access Strategy - Telecommunications	0	0	190	0	0	190
Customer Access Strategy - Web Development	0	10	20	10	0	40
Customer Access Strategy - Accommodation Moves	0	15	31	0	0	46
Refurbishment of PVCu Factory and Workshop	0	48	0	0	0	48
Legal Case Management System	0	30	0	0	0	30
Guildhall Working Party project	0	0	63	550	0	613
Cambridge Southern Fringe - Land at Clay Farm	0	0	25	0	0	25
Sub-Total c/f	13,079	6,497	9,471	1,252	878	31,177

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2006/07	2007/08	2008/09	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
Sub-Total b/i	13,079	6,497	9,471	1,252	878	31,177
St Matthew's Piece legal fees	0	0	20	0	0	20
Dec Youth Bus	0	20	114	0	0	134
Equipment for Eastern Gate Court Community Centre	0	0	0	90	0	90
Histon Road - Refurbishment of play area	0	75	0	0	0	75
Allotment Improvements	0	29	0	0	0	29
Fencing & Security at Jesus Green Pool	0	0	30	0	0	30
Improvements to pump out facility at Jesus Green	0	0	60	0	0	60
Memorial Choice	0	0	100	0	0	100
Upgrade of cash allocation interface	0	12	0	0	0	12
Grafton East car park refurbishment – phase 1	0	0	150	0	0	150
Guildhall power circuits renewal	0	0	20	20	20	60
Upgrade heating controls in Mandela House and Hobson House	0	0	5	0	0	5
Cambridge Northern Fringe East – development appraisal	0	0	20	0	0	20
Improvements to audio visual equipment – committee rooms and council chamber	0	0	20	0	0	20
Disabled wheelchair access - Guildhall	0	0	20	0	0	20
Admin buildings – toilet, kitchen and restroom facilities	0	0	0	25	50	75
Hobson House – refurbishment of rear building	0	0	25	0	0	25
Disabled access and facilities – Guildhall halls	0	0	0	80	0	80
Lighting and power in Committee rooms	0	0	15	0	0	15
Emergency rescue vehicle rescue – Lion Yard car park	0	0	13	0	0	13
Cleaning machine for Lion Yard car park	0	0	28	0	0	28
GIS phase 1	0	0	48	0	0	48
Green parking bays	0	0	5	0	0	5
Dial a ride bus	0	0	17	0	0	17
Sub-Total c/i	13,079	6,633	10,181	1,467	948	32,308

CAPITAL PLAN

£000's	Spend in				Future	Estimated
Programme / Scheme	Prior	2006/07	2007/08	2008/09	Years	TOTAL
	Years	Budget	Budget	Budget	Budget	Spend
<i>Sub-Total b/t</i>	13,079	6,633	10,181	1,467	948	32,308
GIS phase 2 and 3	0	0	0	38	19	57
Control equipment boiler – Corn Exchange	0	0	23	0	0	23
Fisher Square Environmental Scheme	0	0	47	0	0	47
TOTAL APPROVED PROJECTS	13,079	6,633	10,251	1,505	967	32,435